

**MOHOKARE**  
**LOCAL**  
**MUNICIPALITY**  
**FS 163**



**MID-YEAR BUDGET & PERFORMANCE ASSESSMENT 2020/21**

# Mid-Year Budget and Performance Report

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## INTRODUCTION

### 1.1 Purpose

The purpose of the report is to inform Council of the municipality's mid-year performance (up to December 2020) against the approved budget in compliance with section 72 (1)(a) and 52(d) of the MFMA & the requirements as promulgated in the Government Gazette No.32141 of April 2009) by providing a statement on the implementation of the budget and financial state of the affairs of the municipality to the Mayor, as legislated.

### 1.2 REPORT BY THE MUNICIPAL MANAGER

The 2020/21 Mid-Year Budget Report presents the annual budget results for the first six months' period ending 31 December 2020. The report has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Section 72(1) of the Municipal Finance Management Act, Act 56 of 2003 states that the accounting officer must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year.

The mid-year budget and performance assessment report must be consistent with the monthly budget statements referred to in section 71(1) on the implementation of the annual budget in accordance with the Service Delivery Budget Implementation Plan (SDBIP) for the first half of the financial year, also the past year's annual report and progress on resolving problems identified in the annual report. The report must be submitted to the Executive Mayor, National Treasury and the relevant Provincial Treasury.

Section 72(3) states that as part of the review the accounting officer must recommend whether an adjustment budget is necessary, and recommend revised projections for revenue and expenditure to the extent that this may be necessary.

In compliance with section 75 of the Municipal Finance Management Act this report must be publicized on the municipal website within five days after the approval by council.

The actual results presented in this report are compared with the original budget estimates as approved in the 2020/21 annual budget. The expected 2019/20 full year forecast cannot be extrapolated from the half year results due to seasonal and other factors impacting on the timing of activity and transactions particularly the government grants expected to be received in the third quarter of the financial year.

### 1.3 RECOMMENDATIONS BY THE MUNICIPAL MANAGER:

It is recommended based on a number of variances which were noted as per the details of this report that:

- (a) an adjustments budget for 2020/21 will be required;
- (b) the revised SDBIP, which formed the basis of the mid-year assessment and must include any adjustments as a result of the adjustments budget, must to be approved; and that
- (c) the performance agreements of section 54A Manager may have to be amended accordingly.

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(d) that the midyear budget and performance assessment report be placed on the municipal website within five working days after approval by council.

## PART 1 – IN YEAR REPORT

### MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

**Vision:** To be a community-driven municipality that ensures sustainable quality service delivery applying principles of good governance.

**Mission:** A performance-driven municipality that utilizes its resources to respond to community needs.

**Slogan:** Re aha motse

The Mid-Term evaluation is basically aimed to assess the continued relevance of both intervention and progress made towards achieving planned projects, activities in a case of the municipality.

The report is influenced by Section 72(1)(b) of the Municipal Finance Management Act, 56 of 2003. However, Section 71 of the MFMA obligates criteria for reporting especially on financial performance. In addition to the above statement, explanation should also be given necessarily on:

- Material variance in projected revenue and expenditure
- Material variance in SDBIP
- Remedial and corrective steps towards ensuring the projected revenue and expenditure remain as per allocation

This Mid-Term Report is presented in recognition of our obligation to be an accountable and transparent organization. The report reflects our service delivery developments, achievements and challenges during the stipulated financial year period.

This was done through consistent consultation with Council in order to identify the following needs:

- Develop criteria for the evaluation of strategies, programs and services implemented to address the service delivery backlogs.
- Evaluate progress against key performance indicators
- Also, to review the performance of the municipality in terms of economic development; Credit control and debt collection efficiency.
- Monitor the management of administration, oversee the sustainable provision of services to communities.
- Also, facilitate the involvement of community organizations in the affairs of the municipality.

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On behalf of the Mohokare Council and its officials, I hereby recite this Mid-Term Report for the financial year period 2019/2020; July to December, the report will give our stakeholders and communities an insight into the performance and broader achievements of the municipality.

The mandate of Mohokare local municipality is not unique to the broader mandate given to Local Government by the South African Constitution, Chapter 7. The only uniqueness we have are the different legitimate expectations of our citizenry.

Our specific mandate is drawn from the road shows and consultations we embarked upon in drafting our Integrated Development Plan, which is our guiding document in all aspects.

We remain committed to the realization of the 5 National Key Performance Areas of municipalities, our success and shortcomings in relation to our political mandate as provided in focus area of Local Government, these can be summarized as follows:

Good Governance and Public Participation

Municipal Transformation and Organizational Development

Basic Infrastructure and Service Delivery

Local Economic Development

Municipal Financial Viability and Management

Focusing on the above priorities, it is imperative to note that these aspects can never be achieved and be a success on their own. It becomes important that as a collective, including officials to work in unison, having said that; it is equally important to note that there are specific areas which must receive a particular attention which is refuse removal amongst others.

We need to establish project working teams as an institution in order to achieve and succeed in service delivery that is project based.

Equally as politicians we need to focus on energies on the mandates we have from our different political parties, our differences should be based on an indication of a strong democracy but not on the impediment to deliver services to our people.

Our support to the local SMME's:

- Provide land to local SMMEs
- Lease of municipal buildings and coordinating funding from sector departments, private sector and donors.
- Encourage transition from informal to formal business.

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Our course to job creation:

- Prioritize local suppliers when procuring for municipality
- Successfully engaged with contractors to sub-contract 30% of the work to local contractors.

It is commendable to note the improvements in relation to our spending and expenditure patterns, but we need to do more.

Even though the financial had many impediments including COVID 19, made it hard for us to achieve a number of targets. However, our public participation aspect never collapsed we regularly making awareness and campaigns around COVID 19 regulations and health aspects.

I thank you.



**Cllr. N.I. Mehlomakulu**

## Mid-Year Budget and Performance Report

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### **RESOLUTION BY THE MAYOR**

1. That the mid-year budget and performance assessment as tabled by Administration, be NOTED;
2. That permission be granted to the Municipal Manager to submit the mid-year budget and performance assessment report be submitted to the National and Provincial Treasury within five (5) working days after it was tabled to the Mayor;
3. That the mid-year budget and performance assessment on the municipal website within five (5) working days after it was tabled to the Mayor.

## Mid-Year Budget and Performance Report

### 2 – SUPPORTING DOCUMENTATION

*Table 1: Income for July to December 2020*

#### Arrear Debt

Revenue Source	Billing	Settlement	%
Rent	38,559.00	(221,565.33)	575
Property Rental	2,336.59	(182.03)	8
Rates	-	(169,951.69)	0
Levy	97,477.71	(15,704.63)	16
New Rates	481,959.68	(1,860,845.37)	386
Water	5,241,928.88	(1,226,001.25)	23
Arrear Services	-	(423.41)	0
Sewerage	818,464.90	(772,659.59)	94
Refuse	494,532.65	(282,153.72)	57
Service Fees	-	(309.06)	0
VAT	698,979.68	(670,599.05)	96
Deposit	1,423.40	(4,863.68)	342
Interest	-	(75,454.84)	0
Payment Advanced	495,226.10	-	100
<b>Total</b>	<b>8,370,888.59</b>	<b>(5,300,713.65)</b>	<b>63</b>

A slight increase in the payment rate percentage (%) is as a result of Agriculture (farmers) who normally pay their rates & taxes once annually during the 2<sup>nd</sup> quarter of the year. However, the municipality has already installed pre-paid water meters in Rouxville and in certain parts of Zastron however the project has been placed on hold. This installation is part of a drive to try to increase revenue collection, although these pre-paid waters meters are still not yet converted into a pre-paid system due to outstanding council consultations with the communities. Once implemented, management is of the view that there will be a slight increase in revenue collection.

## Mid-Year Budget and Performance Report

### Debtors Analysis

**Table 2: Summary of Debtors as at 31 December 2020**

Water billing it is very high because it includes estimates which will be reversed when the Municipality does bulk water-meter adjustments.

	Current	30 days	60 days	90 days	120 days	150 days	180 days	>180 days	Total
Payment	-	(544,354.17)	(112,716.38)	(63,149.96)	(67,794.97)	(129,538.07)	(125,764.45)	(5,115,587.30)	(6,158,905.30)
Rent	-	52,420.20	38,247.63	92,813.55	18,274.81	16,601.42	33,173.54	1,815,544.74	2,067,075.89
Property rental	-	2,336.59	2,336.59	4,387.87	1,288.92	2,306.59	2,306.59	138,786.81	153,749.96
Rates	-	110.95	9,912.18	-	-	-	27,354.11	6,987,154.68	7,024,531.92
Levy	-	98,023.60	101,476.90	97,969.80	97,969.80	101,260.26	414,722.13	7,302,712.74	8,214,135.23
New rates	1,196.07	462,921.60	5,165,342.61	(384.17)	(4.37)	4,420.25	331,338.63	14,130,435.73	20,095,266.35
Electricity	-	-	-	-	-	-	153.25	3,441.49	3,594.74
Water	6,929.30	4,031,476.76	3,702,027.42	3,361,591.16	4,787,206.18	3,558,809.18	4,073,347.57	122,839,025.14	146,360,412.71
Arrear Services	-	-	-	-	-	-	30.70	140,112.59	140,143.29
Sewerage	655.66	802,530.17	836,428.54	783,353.15	777,456.40	780,191.66	730,012.79	43,904,989.94	48,615,618.31
Refuse	383.91	489,846.54	494,803.24	479,740.49	476,922.67	478,927.98	449,700.97	18,696,359.58	21,566,685.38
Service Fees	-	-	-	-	-	-	1,082.56	75,578.01	76,660.57
Miscellaneous	-	-	-	-	-	-	-	1,629.85	1,629.85
VAT	1,405.84	734,978.57	754,468.90	698,525.26	871,189.31	685,542.04	782,530.75	26,286,337.33	30,814,978.00
Deposit	-	1,423.40	2,745.10	-	-	-	1,355.60	6,836.85	12,360.95
Interest	-	220.24	30,259.41	-	-	5,285.26	-	26,267,644.88	26,303,409.79
<b>Total</b>	<b>10,570.78</b>	<b>6,131,934.45</b>	<b>11,025,332.14</b>	<b>5,454,847.15</b>	<b>6,962,508.75</b>	<b>5,503,806.57</b>	<b>6,721,344.74</b>	<b>263,481,003.06</b>	<b>305,291,347.64</b>
<b>Account Type</b>									
PB Organisation	-	7,769.68	7,464.43	3,137.70	54.64	4,038.75	1,391.39	78,141.87	101,998.46
Business	-	146,863.49	5,187,877.02	206,778.18	207,740.87	83,279.15	262,252.10	18,100,903.29	24,195,694.10
Government	-	872,029.20	777,163.94	750,136.27	1,405,195.34	825,051.95	1,108,786.00	32,492,787.61	38,231,150.31
Indigents	5,048.04	258,515.07	354,556.29	447,309.89	269,324.56	330,140.84	361,694.64	2,560,296.71	4,586,886.04
Religious	-	12,481.22	13,697.08	10,027.20	8,413.66	7,759.46	8,252.92	359,714.81	420,346.35
Residential	5,522.74	4,834,275.79	4,684,573.38	4,037,457.91	5,071,779.68	4,253,536.42	4,978,967.69	209,889,158.77	256,850,269.34
<b>Total</b>	<b>10,570.78</b>	<b>6,131,934.45</b>	<b>11,025,332.14</b>	<b>5,454,847.15</b>	<b>6,962,508.75</b>	<b>5,503,806.57</b>	<b>6,721,344.74</b>	<b>263,481,003.06</b>	<b>305,291,347.64</b>

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### *Debtors Age Analysis December 2020*

TYPE_OF_SERVICE	Current	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	210 Days to 1 Year	Over 1 Year	Total
PAYMENT	-117353.75	-109652.72	-58379.67	-3438054.05	-1534198.39	-56553.37	-66884.29	-188773.23	-200285.12	-5770134.59
RENT	42586.30	40644.92	39368.80	34340.11	31980.46	38064.57	31147.45	122782.18	1927177.32	2308092.11
PROPERTY RENTAL	2336.59	2336.59	2336.59	2336.59	2223.35	2223.35	2223.35	11066.75	100488.41	127571.57
RATES	0.00	0.00	0.00	0.00	-28490.23	0.00	0.00	0.00	7692605.20	7664114.97
LEVY	16159.50	16005.60	18365.40	18262.80	14762.00	14762.00	14762.00	73810.00	6975342.96	7162232.26
NEW RATES	5158945.13	0.00	2205.72	0.00	-20301.25	295386.09	289376.96	1351271.50	8905052.11	15981936.26
ELECTRICITY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3329.48	3329.48
WATER	3423039.07	2856672.05	4064808.77	2604423.71	2342164.29	2661020.04	2954628.45	13112277.65	84357114.30	118376148.33
ARREAR SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	185681.73	185681.73
SEWERAGE	819259.29	786458.75	863044.84	841296.20	723969.31	715910.01	713200.44	3508141.50	36173626.07	45144906.41
REFUSE	501324.34	488702.58	549500.17	538528.05	457129.24	454002.80	452445.33	2232881.39	12958455.73	18632969.63
SERVICES FEES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	115527.25	115527.25
MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1725.47	1725.47
MEDICAL	1344.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1344.00
VAT	718030.22	622388.52	822963.13	626118.63	528495.75	582536.18	625920.37	2863277.99	18402623.33	25792354.12
DEPOSIT	0.00	0.00	0.00	0.00	550.50	0.00	0.00	1291.00	5842.17	7683.67
INTEREST	0.00	0.00	0.00	0.00	212.31	0.00	0.00	0.00	26258231.27	26258443.58
<b>TOTAL</b>	<b>10565670.69</b>	<b>4703556.29</b>	<b>6304213.75</b>	<b>1227252.04</b>	<b>2518497.34</b>	<b>4707351.67</b>	<b>5016820.06</b>	<b>23088026.73</b>	<b>203862537.68</b>	<b>261993926.25</b>
ACCOUNT_TYPE	Current	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	210 Days to 1 Year	Over 1 Year	Total
PB ORGANISATION	3027.06	2814.05	2238.66	1006.79	1049.50	224.57	303.28	1508.50	13863.09	26035.50
NONE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SILOS	10890.26	3333.27	852.00	840.30	12600.89	0.00	0.00	0.00	0.00	28516.72
BUSINESS	5038123.75	185069.42	169769.84	-3164727.98	-1363147.86	237088.96	223429.66	1044132.22	17976127.16	20345865.17
GOVERNMENT	300418.71	252813.39	371954.86	213678.37	173119.01	268335.69	235461.99	1435180.80	7224894.88	10475857.70
INDIGENTS	417953.92	295522.58	567570.73	107785.02	190932.02	25179.92	27325.35	93357.92	999216.71	2724844.17
RESIDENTIAL	4795256.99	3964003.58	5191827.66	4068669.54	3503943.78	4176522.53	4530299.78	20513847.29	177648435.84	228392806.99
<b>TOTAL</b>	<b>10565670.69</b>	<b>4703556.29</b>	<b>6304213.75</b>	<b>1227252.04</b>	<b>2518497.34</b>	<b>4707351.67</b>	<b>5016820.06</b>	<b>23088026.73</b>	<b>203862537.68</b>	<b>261993926.25</b>

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### Creditors' Analysis

**Table 3: Creditors as at 31 December 2020**

	Current	30 days	60 days	90 days	120+ days	Total Due
Total Trade creditors	R 921 042.85	R 8 414 254.05	R 13 274 480.12	R 5 686 573.05	R 32 691 052.20	R 60 987 402.27
Total Payroll Creditors	R 1 636 258.00	R 1 569 263.00	R 1 542 812.00	R 1 478 842.00	R 65 451 953.00	R 71 679 128.00

Included in the above breakdown of Trade Creditors are all payables related to Staff Salaries and Third Parties, Accrued Leave Pay and Accrued Bonuses.

Due to cash flow constraints the Municipality is struggling to pay outstanding creditors within the 30-day timeframe as set out in the Municipal Finance Management Act. Strategies are being implemented to assist with the Municipality's cash flow, such as the appointment of a Service Provider to assist with the VAT review for the past five years in order to determine whether there are any unclaimed Input VAT that can be claimed from the South African Revenue Services.

Further, the Municipality entered into payment arrangements with several long outstanding creditors in order to be able to pay off the amounts outstanding to them.

**Table 4: Top Creditors**

	Current	30 days	60 days	90 days	120+ days	Total Due
AUDIOTR GENERAL	R 108 672.07	R 79 072.27	R 228 390.82	R 51 643.48	R 5 753 469.74	R 6 221 248.38
EMS ADVISORY					R 5 346 856.09	R 5 346 856.09
MUNSOFT		R 167.49	R 165 943.71	R 165 605.45	R 4 485 732.20	R 4 817 448.85
FSPG: FLEET MANAGEMENT					R 3 262 356.91	R 3 262 356.91
DURCHAME CONSULTING					R 1 239 218.95	R 1 239 218.95
SALGA					R 860 780.00	R 860 780.00
LATERAL UNISON				R 819 881.42		R 819 881.42
MVDM VALUER(PTY)LTD					R 522 480.32	R 522 480.32
BATHUSI FINANCIAL SERVICES			R 298 980.11	R 76 730.30	R 115 020.59	R 490 731.00
UNIQUECO (Valuation Roll)					R 432 279.95	R 432 279.95

### Investment Portfolio Analysis and Cash Management

**Table 5: Investments**

Below is a table that details the investments as at 31 December 2020.

Financial Institution	Description	Amount
ABSA	MIG	3,523,877.17
ABSA	WSIG	82,300.06
ABSA	RBIG	3,512.77
ABSA	Call Account	12,429,225.72
ABSA	Main Account	104,183.69
ABSA	Traffic Account	129,956.48
	<b>Total:</b>	<b>16,273,055.89</b>

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Included in the investment accounts are amounts attributed to unspent conditional grant funding.

Allocation and grant receipts and expenditure

**Table 6: Grants as at 31 December 2020**

Description	Total Allocation	Received to date	Spent to date	% spent for 2020/21 allocation received	% spent for 2020/21 total allocation
EPWP	1 000 000.00	700 000.00	732 478.60	105%	73%
FMG	2 800 000.00	2 800 000.00	609 021.91	22%	22%
MIG	17 898 000.00	15 890 000.00	22 829 868.55	144%	128%
WSIG	28 025 000.00	21 800 000.00	15 007 147.92	69%	54%
RBIG	40 000 000.00	19 000 000.00	9 618 764.00	51%	24%
INEP	5 850 000.00	4 095 000.00	-	0%	0%
	<b>95 573 000.00</b>	<b>64 285 000.00</b>	<b>48 797 280.98</b>		

Remedial actions in terms of Grant expenditure include under more the following:

- ✓ Capital projects and expenditure needs to be prioritized;
- ✓ We need to identify risk areas where possible additional costs may be incurred;
- ✓ Needs of the community needs to be identified for service delivery which could lead to additional capital costs; and
- ✓ We need better planning of budgeting for the capital and operational expenditure of the municipality, and to limit wastages and identify unforeseen expenditure.

## Mid-Year Budget and Performance Report

Council allowances and employee benefits

**Table 7: Councillor allowances and employee benefits**

Description	Total Budget	Actual - 31 December 2020	% of Total Budget
Salaries	48 923 777.25	25 390 585.73	52%
Annual Bonus	3 818 191.50	1 792 108.82	47%
Allowance - Telephone	188 853.00	46 016.22	24%
Allowance - Vehicle	5 817 136.50	2 351 490.90	40%
Allowance - Other	1 739 622.75	448 447.86	26%
Housing Subsidy	1 116 058.50	397 130.16	36%
Overtime	4 438 007.25	2 176 006.36	49%
Temporary Workers	346 500.00	-	0%
Industrial Council Levy	31 135.50	14 788.00	47%
Skills Development Levy	679 090.50	336 378.90	50%
Ward Allowances	339 204.00	165 000.00	49%
Medical Aid Fund	4 563 913.80	2 409 083.91	53%
Pension Fund	8 460 849.00	4 085 931.35	48%
UIF	540 026.25	221 956.05	41%
Councillor - Allowance	3 538 704.00	1 555 846.88	44%
Councillor - Telephone Allowance	323 880.96	133 560.00	41%
Councillor - Travel Allowance	467 376.00	98 304.76	21%
Councillor - SDL	61 913.28	18 560.79	30%
Councillor - Pension Fund	-	-	0%
Councillor - Medical Aid	224 365.44	134 046.38	60%
	<b>85 618 605.48</b>	<b>41 775 243.07</b>	<b>49%</b>

From the above breakdown it can be seen that Mohokare LM are well within its budget in terms of Councillor Allowances and Employee related Benefits. All items will however be re-visited individually during the adjustment budget process in order to ensure accurate budgeting.

### *Supply Chain Management*

To give effect to Section 217 of the Constitution of South Africa (1996) that stipulate:

When an organ of state in the national, provincial or local sphere of government, or any other institution identified in national legislation, contracts for goods or services, it must do so in accordance with a system which is, equitable, transparent, competitive, cost-effective and fair.

Currently the Supply Chain Management Unit is functioning without the SCM Manager, the only senior person in SCM, is the SCM-Accountant that reports directly to the Chief Financial Officer of the institution,

Contract management is solo responsibility of the Chief Financial Officer who is responsible for the following activities:

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- ensuring that all the necessary legal formalities in entering the contract are adhered to
- monitor and assess work done or service provided as per the service delivery agreement/contract
- report on the performance of the service provider
- manage the performance management process
- report on contract management and service provider performance to council quarterly
- report to Council annually on the performance of service providers
- investigate and report on the impact of the interventions on areas of underperformance as part of the quarterly and annually report
- facilitate support interventions to address the underperforming areas

### List if bids awarded

No bids awarded as of 1<sup>st</sup> of July 2020 to 31<sup>st</sup> of December 2020.

- **Irregular, fruitless and wasteful expenditure**

Irregular expenditure to the amount of R 4 353 375.01 has been identified during the period 01 July 2020 to 31 December 2020.

Fruitless and Wasteful expenditure to the amount of R6 698 060.63 has been identified during the period 01 July 2020 to 31 December 2020. This relates mainly to interest incurred on the late payment of trade creditors and payroll creditors.

### *MSCOA*

From 01 July 2017 the Municipality implemented the municipal Standard Chart of Accounts as per National Treasury Regulations.

Initially, there were several obstacles such as the alignment of the old and the new vote structure, however, with assistance from the Service Provider (Munsoft) the Municipality was able to sort out most of the issues and the system is up to date at current.

The submission of returns to National Treasury are in progress.

### *Audit Action Plan*

The Audit Action Plan derived from the 2018/19 financial year's audit outcome is in progress of being drafted. This document should be available for usage by the Municipality by first week of February and the first monitoring workshop is set to take place by end of February 2020. It was determined internally that monthly workshops will be held in order to track the actual performance against set targeted deadlines and that Free State Provincial Treasury will be invited to the workshops on a monthly basis and the Auditor General of South Africa on a quarterly basis.

## Mid-Year Budget and Performance Report

### *Budget Timelines*

In terms of the Budget and IDP timelines as approved by Council on 30 May 2018, the following

*Extract from the IDP Process Plan:*

<u>Activity No</u>	<u>IDP AND BUDGET ACTIVITY OBJECTIVE</u>	<u>DATE AND VENUE</u>	<u>TIME</u>
1	<b>IDP AND BUDGET STEERING COMMITTEE MEETING</b> <b>OBJECTIVE:</b> PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	16-26 October 2020	10H00
2	<b>COUNCIL STRATEGIC SESSION WITH ADMINISTRATION MUNICIPAL DEPARTMENT'S BILATERAL SESSIONS.</b> <b>OBJECTIVE:</b> IDENTIFICATION OF SERVICE GAPS AND FORMULATION OF DEPARTMENTAL PRIORITIES, OBJECTIVES, STRATEGIES AND PROJECTS.	20-23 November 2020 29 November 2020	09H00
3	<b>IDP AND BUDGET STEERING COMMITTEE MEETING</b> <b>OBJECTIVE:</b> PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	03 December 2020	10h00
4	<b>STRATEGIC PLANS PRESENTATIONS BY PROVINCIAL DEPARTMENTS</b> <b>OBJECTIVE:</b> GATHER PROVINCIAL PLANS AND BUDGET IMPLICATIONS FOR MOHOKARE	11,12 and 13 December 2020	10h00
5	<b>AREA LEVEL WARD COMMITTEE CONSULTATION SESSIONS.</b> <b>OBJECTIVE:</b> REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	15 January 2021 16 January 2021 17 January 2021	10H00
6	<b>IDP AND BUDGET STEERING COMMITTEE MEETING</b> <b>OBJECTIVE:</b> PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	18 January 2021	10H00
7	<b>IDP AND BUDGET STEERING COMMITTEE MEETING</b> <b>OBJECTIVE:</b> PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	06 February 2021	10H00
8	<b>AREA LEVEL STAKEHOLDERS CONSULTATION SESSIONS (IDP REP FORUMS).</b> <b>OBJECTIVE:</b> REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	12 February 2021 13 February 2021 14 February 2021	10H00
9	<b>IDP AND BUDGET STEERING COMMITTEE MEETING</b> <b>OBJECTIVE:</b> PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	26 February 2021	10h00
10	<b>IDP &amp; BUDGET ROADSHOWS</b> <b>OBJECTIVE:</b> ROADSHOWS ENABLE COMMUNITY, STAKEHOLDERS, OTHER GOVERNMENT DEPARTMENTS INPUTS AND COMMENTS	05 March 2021 06 March 2021 07 March 2021	15H00
11	<b>IDP AND BUDGET STEERING COMMITTEE MEETING</b> <b>OBJECTIVE:</b> PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	19 March 2021	10H00
12	<b>TABLING OF THE 1<sup>ST</sup> DRAFT IDP AND BUDGET TO COUNCIL:</b> <b>OBJECTIVE:</b> ADOPTION TO ENABLE COMMUNITY AND STAKEHOLDER INPUTS AND COMMENTS	28 March 2021	10H00
13	<b>PUBLICATION / ADVERTISEMENT OF DRAFT IDP AND BUDGET DOCUMENTS.</b> <b>OBJECTIVE:</b> COMMENTS FROM COMMUNITY, STAKEHOLDERS AND ROLE PLAYERS.	April 2021	A.S.A.P.
14	<b>PRESENTATION OF FINAL DRAFT IDP AND BUDGET DOCUMENTS TO COUNCIL.</b> <b>OBJECTIVE:</b> FINAL ADOPTION OF THE REVIEWED IDP AND THE BUDGET DOCUMENT FOR THE STRATEGIC PERIOD OF 2018/2019	29 May 2021	10H00

### *Adjustment budget 2020/21*

# Mid-Year Budget and Performance Report

## FS163 Mohokare - Table C1 Monthly Budget Statement Summary - M06 December

### FS163 Mohokare - Table C1 Monthly Budget Statement Summary - M06 December

Description	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	8 879	7 881	7 881	1 289	7 731	3 941	3 791	96%	-
Service charges	87 320	74 964	74 964	4 835	29 012	37 482	(8 470)	-23%	-
Investment revenue	693	450	450	16	96	225	(129)	-57%	-
Transfers and subsidies	78 406	77 585	89 452	-	34 904	44 726	(9 822)	-22%	-
Other own revenue	24 557	57 775	57 775	145	871	28 888	(28 017)	-97%	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>199 855</b>	<b>218 655</b>	<b>230 522</b>	<b>6 285</b>	<b>72 614</b>	<b>115 261</b>	<b>(42 647)</b>	<b>-37%</b>	<b>-</b>
Employee costs	80 413	83 965	83 965	6 754	40 527	41 983	(1 456)	-3%	-
Remuneration of Councillors	4 026	4 616	4 616	318	1 910	2 308	(399)	-17%	-
Depreciation & asset impairment	27 411	24 407	24 407	-	-	12 203	(12 203)	-100%	-
Finance charges	15 121	8 075	8 075	33	199	4 038	(3 839)	-95%	-
Materials and bulk purchases	28 522	39 132	39 132	309	1 851	19 566	(17 715)	-91%	-
Transfers and subsidies	4 093	-	-	-	-	-	-	-	-
Other expenditure	123 435	57 706	57 706	1 257	7 539	28 853	(21 314)	-74%	-
<b>Total Expenditure</b>	<b>283 021</b>	<b>217 902</b>	<b>217 902</b>	<b>8 671</b>	<b>52 025</b>	<b>108 951</b>	<b>(56 926)</b>	<b>-52%</b>	<b>-</b>
<b>Surplus/(Deficit)</b>	<b>(83 166)</b>	<b>753</b>	<b>12 620</b>	<b>(2 386)</b>	<b>20 589</b>	<b>6 310</b>	<b>14 279</b>	<b>226%</b>	<b>-</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	53 259	91 773	91 773	-	43 140	45 887	###	-6%	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>	<b>11 532</b>	<b>22%</b>	<b>-</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>	<b>11 532</b>	<b>22%</b>	<b>-</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>47 366</b>	<b>92 523</b>	<b>92 523</b>	<b>6 296</b>	<b>37 777</b>	<b>46 262</b>	<b>(8 484)</b>	<b>-18%</b>	<b>-</b>
Capital transfers recognised	46 198	91 773	91 773	6 260	37 561	45 887	(8 326)	-18%	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	1 168	750	750	36	217	375	(158)	-42%	-
<b>Total sources of capital funds</b>	<b>47 366</b>	<b>92 523</b>	<b>92 523</b>	<b>6 296</b>	<b>37 777</b>	<b>46 262</b>	<b>(8 484)</b>	<b>-18%</b>	<b>-</b>
<b>Financial position</b>									
Total current assets	37 835	68 360	68 360	-	-	-	-	-	-
Total non current assets	642 584	674 331	674 331	-	-	-	-	-	-
Total current liabilities	182 879	61 568	61 568	-	-	-	-	-	-
Total non current liabilities	59 472	62 252	62 252	-	-	-	-	-	-
Community wealth/Equity	438 068	618 871	618 871	-	-	-	-	-	-
<b>Cash flows</b>									
Net cash from (used) operating	42 956	86 912	98 779	20 082	54 050	49 389	(4 661)	-9%	-
Net cash from (used) investing	(46 924)	(92 523)	(92 523)	(6 296)	(37 777)	(46 262)	(8 484)	18%	-
Net cash from (used) financing	(190)	-	-	-	-	-	-	-	-
<b>Cash/cash equivalents at the month/year end</b>	<b>4 553</b>	<b>2 889</b>	<b>14 756</b>	<b>-</b>	<b>16 273</b>	<b>11 628</b>	<b>(4 645)</b>	<b>-40%</b>	<b>-</b>
<b>Debtors &amp; creditors analysis</b>									
	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	11	6 132	11 025	5 455	6 963	5 504	6 721	263 481	305 291
<b>Creditors Age Analysis</b>									
Total Creditors	2 557	9 984	14 817	7 165	-	-	-	98 143	132 667

# Mid-Year Budget and Performance Report

## FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		105 827	107 041	118 908	1 321	42 832	59 454	(16 623)	-28%	-
Executive and council		298	2 518	2 518	-	-	1 259	(1 259)	-100%	-
Finance and administration		105 529	104 523	116 390	1 321	42 832	58 195	(15 364)	-26%	-
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		16 572	35 650	35 650	128	766	17 825	(17 059)	-96%	-
Community and social services		70	-	-	7	39	-	39	#DIV/0!	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		15 932	35 000	35 000	77	461	17 500	(17 039)	-97%	-
Housing		569	650	650	44	267	325	(58)	-18%	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		6	18 898	18 898	1	4	9 449	(9 445)	-100%	-
Planning and development		6	-	-	1	4	-	4	#DIV/0!	-
Road transport		-	18 898	18 898	-	-	9 449	(9 449)	-100%	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		130 710	148 839	148 839	4 835	72 153	74 420	(2 267)	-3%	-
Energy sources		31 586	35 198	35 198	-	2 340	17 599	(15 259)	-87%	-
Water management		83 514	98 853	98 853	3 520	61 919	49 427	12 493	25%	-
Waste water management		9 705	9 401	9 401	821	4 924	4 701	224	5%	-
Waste management		5 905	5 387	5 387	495	2 969	2 693	275	10%	-
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	253 115	310 428	322 295	6 285	115 754	161 148	(45 393)	-28%	-
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		179 033	108 712	108 712	3 580	21 480	54 356	(32 876)	-60%	-
Executive and council		11 813	8 041	8 041	814	4 885	4 021	864	21%	-
Finance and administration		167 220	100 671	100 671	2 687	16 124	50 336	(34 212)	-68%	-
Internal audit		-	-	-	79	472	-	472	#DIV/0!	-
<b>Community and public safety</b>		11 689	12 876	12 876	1 034	6 207	6 438	(231)	-4%	-
Community and social services		7 389	9 646	9 646	638	3 825	4 823	(998)	-21%	-
Sport and recreation		496	598	598	47	283	299	(16)	-5%	-
Public safety		3 021	2 005	2 005	278	1 670	1 002	668	67%	-
Housing		782	627	627	71	429	314	115	37%	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		12 562	10 088	10 088	1 017	6 104	5 044	1 060	21%	-
Planning and development		6 219	5 356	5 356	674	4 046	2 678	1 368	51%	-
Road transport		6 343	4 732	4 732	343	2 058	2 366	(308)	-13%	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		79 738	86 225	86 225	3 039	18 234	43 113	(24 879)	-58%	-
Energy sources		40 031	26 948	26 948	207	1 242	13 474	(12 232)	-91%	-
Water management		23 180	28 981	28 981	1 680	10 078	14 491	(4 413)	-30%	-
Waste water management		9 088	16 754	16 754	677	4 065	8 377	(4 312)	-51%	-
Waste management		7 439	13 542	13 542	475	2 849	6 771	(3 921)	-58%	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3	283 021	217 902	217 902	8 671	52 025	108 951	(56 926)	-52%	-
<b>Surplus/ (Deficit) for the year</b>		(29 906)	92 526	104 393	(2 386)	63 729	52 197	11 532	22%	-

### References

- Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
- Total Revenue by functional classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement
- Total Expenditure by functional classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'
- All amounts must be classified under a functional classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue by Vote</b>										
Vote 1 - COUNCIL & EXECUTIVE	1	304	2 518	2 518	1	4	1 259	(1 255)	-99.7%	-
Vote 2 - FINANCE		105 430	104 523	116 390	1 321	42 832	58 195	(15 364)	-26.4%	-
Vote 3 - CORPORATE SERVICES		99	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY SERVICES		22 477	41 037	41 037	623	3 735	20 518	(16 783)	-81.8%	-
Vote 5 - TECHNICAL SERVICES		124 805	162 350	162 350	4 341	69 184	81 175	(11 991)	-14.8%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>253 115</b>	<b>310 428</b>	<b>322 295</b>	<b>6 285</b>	<b>115 754</b>	<b>161 148</b>	<b>(45 393)</b>	<b>-28.2%</b>	<b>-</b>
<b>Expenditure by Vote</b>										
Vote 1 - COUNCIL & EXECUTIVE	1	18 032	13 397	13 397	1 478	8 869	6 698	2 170	32.4%	-
Vote 2 - FINANCE		154 652	57 674	57 674	1 772	10 635	28 837	(18 202)	-63.1%	-
Vote 3 - CORPORATE SERVICES		12 567	42 997	42 997	915	5 489	21 499	(16 010)	-74.5%	-
Vote 4 - COMMUNITY SERVICES		19 128	26 418	26 418	1 509	9 056	13 209	(4 153)	-31.4%	-
Vote 5 - TECHNICAL SERVICES		78 642	77 416	77 416	2 996	17 977	38 708	(20 731)	-53.6%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>283 021</b>	<b>217 902</b>	<b>217 902</b>	<b>8 671</b>	<b>52 025</b>	<b>108 951</b>	<b>(56 926)</b>	<b>-52.2%</b>	<b>-</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>	<b>11 532</b>	<b>22.1%</b>	<b>-</b>

References

1. Insert 'Vote'; e.g. Department, if different to standard classification structure
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

## FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2019/20	Budget Year 2020/21							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		8 879	7 881	7 881	1 289	7 731	3 941	3 791	96%	
Service charges - electricity revenue		31 586	29 348	29 348			14 674	(14 674)	-100%	
Service charges - water revenue		40 119	30 828	30 828	3 520	21 119	15 414	5 705	37%	
Service charges - sanitation revenue		9 709	9 401	9 401	821	4 924	4 701	223	5%	
Service charges - refuse revenue		5 905	5 387	5 387	495	2 969	2 693	275	10%	
Rental of facilities and equipment		551	650	650	45	269	325	(56)	-17%	
Interest earned - external investments		693	450	450	16	96	225	(129)	-57%	
Interest earned - outstanding debtors		2 294	6 500	6 500			3 250	(3 250)	-100%	
Dividends received		3	10	10			5	(5)	-100%	
Fines, penalties and forfeits		15 932	35 000	35 000	77	461	17 500	(17 039)	-97%	
Licences and permits		28			0	0		0	#DIV/0!	
Agency services										
Transfers and subsidies		78 406	77 585	89 452		34 904	44 726	(9 822)	-22%	
Other revenue		5 748	15 615	15 615	23	141	7 808	(7 667)	-98%	
Gains										
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>199 855</b>	<b>218 655</b>	<b>230 522</b>	<b>6 285</b>	<b>72 614</b>	<b>115 261</b>	<b>(42 647)</b>	<b>-37%</b>	<b>-</b>
<b>Expenditure By Type</b>										
Employee related costs		80 413	83 965	83 965	6 754	40 527	41 983	(1 456)	-3%	
Remuneration of councillors		4 026	4 616	4 616	318	1 910	2 308	(399)	-17%	
Debt impairment		71 772	25 016	25 016	-	-	12 508	(12 508)	-100%	
Depreciation & asset impairment		27 411	24 407	24 407	-	-	12 203	(12 203)	-100%	
Finance charges		15 121	8 075	8 075	33	199	4 038	(3 839)	-95%	
Bulk purchases		28 522	28 471	28 471	158	947	14 235	(13 288)	-93%	
Other materials			10 662	10 662	151	904	5 331	(4 427)	-83%	
Contracted services		9 674	12 084	12 084	568	3 405	6 042	(2 637)	-44%	
Transfers and subsidies		4 093								
Other expenditure		39 398	20 606	20 606	689	4 134	10 303	(6 169)	-60%	
Losses		2 590								
<b>Total Expenditure</b>		<b>283 021</b>	<b>217 902</b>	<b>217 902</b>	<b>8 671</b>	<b>52 025</b>	<b>108 951</b>	<b>(56 926)</b>	<b>-52%</b>	<b>-</b>
<b>Surplus/(Deficit)</b>		<b>(83 166)</b>	<b>753</b>	<b>12 620</b>	<b>(2 386)</b>	<b>20 589</b>	<b>6 310</b>	<b>14 279</b>	<b>0</b>	<b>-</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		53 259	91 773	91 773		43 140	45 887	(2 747)	(0)	
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)										
Transfers and subsidies - capital (in-kind - all)										
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>			<b>-</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>		<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>			<b>-</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>			<b>-</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/ (Deficit) for the year</b>		<b>(29 906)</b>	<b>92 526</b>	<b>104 393</b>	<b>(2 386)</b>	<b>63 729</b>	<b>52 197</b>			<b>-</b>

### References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) inclu 253 115 310 428 322 295 6 285 115 754 161 148

# FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - COUNCIL & EXECUTIVE		-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE		-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-	-	-
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - COUNCIL & EXECUTIVE		-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE		-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		490	750	750	20	121	375	(254)	-68%	-
Vote 4 - COMMUNITY SERVICES		2	807	807	2	15	404	(389)	-96%	-
Vote 5 - TECHNICAL SERVICES		46 874	90 966	90 966	6 274	37 641	45 483	(7 842)	-17%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	47 366	92 523	92 523	6 296	37 777	46 262	(8 484)	-18%	-
<b>Total Capital Expenditure</b>		<b>47 366</b>	<b>92 523</b>	<b>92 523</b>	<b>6 296</b>	<b>37 777</b>	<b>46 262</b>	<b>(8 484)</b>	<b>-18%</b>	<b>-</b>
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		490	750	750	20	121	375	(254)	-68%	-
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		490	750	750	20	121	375	(254)	-68%	-
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		2	807	807	2	15	404	(389)	-96%	-
Community and social services		-	-	-	2	15	404	(389)	-96%	-
Sport and recreation		-	807	807	-	-	-	-	-	-
Public safety		2	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	6 116	6 116	1 935	11 610	3 058	8 552	280%	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	6 116	6 116	1 935	11 610	3 058	8 552	280%	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		46 874	84 850	84 850	4 339	26 032	42 425	(16 394)	-39%	-
Energy sources		-	5 850	5 850	-	-	2 925	(2 925)	-100%	-
Water management		46 874	68 025	68 025	3 929	23 572	34 013	(10 440)	-31%	-
Waste water management		-	10 975	10 975	410	2 459	5 488	(3 029)	-55%	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional Classification</b>	3	47 366	92 523	92 523	6 296	37 777	46 262	(8 484)	-18%	-
<b>Funded by:</b>										
National Government		46 198	91 773	91 773	6 260	37 561	45 887	(8 326)	-18%	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private)		-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		46 198	91 773	91 773	6 260	37 561	45 887	(8 326)	-18%	-
<b>Borrowing</b>		-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>	6	1 168	750	750	36	217	375	(158)	-42%	-
<b>Total Capital Funding</b>		<b>47 366</b>	<b>92 523</b>	<b>92 523</b>	<b>6 296</b>	<b>37 777</b>	<b>46 262</b>	<b>(8 484)</b>	<b>-18%</b>	<b>-</b>

FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 December

FS 163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2019/20	Budget Year 2020/21			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		4 553	2 168	2 168		
Call investment deposits			6 969	6 969		
Consumer debtors		18 731	28 285	28 285		
Other debtors		13 909	29 864	29 864		
Current portion of long-term receivables						
Inventory		642	1 074	1 074		
<b>Total current assets</b>		<b>37 835</b>	<b>68 360</b>	<b>68 360</b>	-	-
<b>Non current assets</b>						
Long-term receivables						
Investments						
Investment property		31 923	57 163	57 163		
Investments in Associate						
Property, plant and equipment		610 127	616 390	616 390		
Biological		134	364	364		
Intangible						
Other non-current assets		400	414	414		
<b>Total non current assets</b>		<b>642 584</b>	<b>674 331</b>	<b>674 331</b>	-	-
<b>TOTAL ASSETS</b>		<b>680 419</b>	<b>742 691</b>	<b>742 691</b>	-	-
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft						
Borrowing		71	200	200		
Consumer deposits		792	858	858		
Trade and other payables		181 437	60 000	60 000		
Provisions		578	511	511		
<b>Total current liabilities</b>		<b>182 879</b>	<b>61 568</b>	<b>61 568</b>	-	-
<b>Non current liabilities</b>						
Borrowing		41 424	41 320	41 320		
Provisions		18 048	20 932	20 932		
<b>Total non current liabilities</b>		<b>59 472</b>	<b>62 252</b>	<b>62 252</b>	-	-
<b>TOTAL LIABILITIES</b>		<b>242 351</b>	<b>123 820</b>	<b>123 820</b>	-	-
<b>NET ASSETS</b>	2	<b>438 068</b>	<b>618 871</b>	<b>618 871</b>	-	-
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		438 068	618 871	618 871		
Reserves						
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>438 068</b>	<b>618 871</b>	<b>618 871</b>	-	-

References

1. Material variances to be explained in Table SC1
2. Net assets must balance with Total Community Wealth/Equity

## FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	Budget Year 2020/21								
		2019/20 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		992	5 123	5 123	341	2 047	2 561	(515)	-20%	
Service charges		13 212	41 935	41 935	380	2 281	20 967	(18 687)	-89%	
Other revenue		14 772	32 015	32 015	150	898	16 008	(15 110)	-94%	
Transfers and Subsidies - Operational		53 535	77 585	89 452	26 898	56 435	44 726	11 709	26%	
Transfers and Subsidies - Capital		80 202	91 773	91 773	3 712	60 785	45 887	14 899	32%	
Interest		2 888	6 950	6 950	13	75	3 475	(3 400)	-98%	
Dividends		3	10	10			5	(5)	-100%	
<b>Payments</b>										
Suppliers and employees		(108 924)	(160 404)	(160 404)	(11 379)	(68 272)	(80 202)	(11 930)	15%	
Finance charges		(13 724)	(8 075)	(8 075)	(33)	(199)	(4 038)	(3 839)	95%	
Transfers and Grants								-		
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>42 956</b>	<b>86 912</b>	<b>98 779</b>	<b>20 082</b>	<b>54 050</b>	<b>49 389</b>	<b>(4 661)</b>	<b>-9%</b>	<b>-</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE								-		
Decrease (increase) in non-current receivables								-		
Decrease (increase) in non-current investments								-		
<b>Payments</b>										
Capital assets		(46 924)	(92 523)	(92 523)	(6 296)	(37 777)	(46 262)	(8 484)	18%	
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(46 924)</b>	<b>(92 523)</b>	<b>(92 523)</b>	<b>(6 296)</b>	<b>(37 777)</b>	<b>(46 262)</b>	<b>(8 484)</b>	<b>18%</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
<b>Payments</b>										
Repayment of borrowing		(190)						-		
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(190)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(4 157)</b>	<b>(5 611)</b>	<b>6 256</b>	<b>13 786</b>	<b>16 273</b>	<b>3 128</b>			<b>-</b>
Cash/cash equivalents at beginning:		8 710	8 500	8 500			8 500			-
Cash/cash equivalents at month/year end:		4 553	2 889	14 756		16 273	11 628			-

References

1. Material variances to be explained in Table SC1

# Mid-Year Budget and Performance Report

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
<b>NAME OF DEPARTMENT: TECHNICAL SERVICES</b>											
1.1	<b>Provision of Project Management services to the Municipality 2020/21</b>	To execute work amounting R 40 000 000.00 by June 2021	Payment certificates & list of payments spreadsheet	2019/2020 Grant payment certificates and payment	R 40 000 000.00 (Accumulative) certified as work done on the Regional Bulk Infrastructure Grant (RBIG)) by 30 June 2021	-R 8 000 000.00 accumulative work to be certified as work done by 30 September 2020	R R 17 600 000.00 accumulative work to be certified as work done by 31 December 2020	Not achieved  Actual achievement is R 15 634 636,19	1. Tax Invoice 2. Payment Certificate 3. List of payments	Delay in commencement of works on the Rouxville WTW project due to late appointment of local labourers.  The contractor has now commenced with the works and will be granted an extension of time with no cost.	Not achieved  No proof of payment
1.2	<b>Provision of Project Management services to the Municipality 2020/21</b>	To execute work amounting to R 28 052 000.00 by June 2021	Payment certificates & list of payments spreadsheet	2019/2020 Grant payment certificates and payment	R 28 025 000.00 (Accumulative) certified as work done on the Water Services Infrastructure Grant (WSIG) by 30 June 2021	-R 8 000 000.00 accumulative work to be certified as work done by 30 September 2020	R R 12 331 000.00 accumulative work to be certified as work done by 31 December 2020	Achieved  R 14 968 928,62	1. Tax Invoice 2. Payment Certificate 3. List of payments	N/A	Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
1.3	Provision of Project Management services to the Municipality 2020/21		Payment certificates & list of payments spreadsheet	2019/2020 Grant payment certificates and payment	R 17 898 000.00 (Accumulative) certified as work done on the Municipal Infrastructure Grant (MIG) by 30 June 2021	-R 3 579 600.00 accumulative work to be certified as work done by 30 September 2020	R-R 7 875 120.00 accumulative work to be certified as work done by 31 December 2020	Achieved  Actual achievement is R 11 615 377,94	1. Tax Invoice 2. Payment Certificate 3. List of payments	N/A	Achieved
1.4	Provision of Project Management services to the Municipality 2020/21		Payment certificates & list of payments spreadsheet	2019/2020 Grant payment certificates and payment	R 5 850 000.00 (Accumulative) certified as work done on the Integrated National Electrification Programme (INEP) by 30 June 2021	-R 1 170 000.00 accumulative work to be certified as work done by 30 September 2020	R-R 2 574 000.00 accumulative work to be certified as work done by 31 December 2020	Not Achieved  Actual achievement is R 0.00	Tax Invoice  Payment Certificate  List of payments	MLM to do a follow up regarding a meeting requested with Cenlec in order to resolve the issue of tax invoices that are not submitted to the Municipality for work done on projects.	Not achieved
1.5	Provision of Project Management services to the	To execute work R 1 000 000.00 by June 2021	Employment contracts, Attendance register, proof of payments & invoices with proof of payments	2019/2020 Grant payment certificates and payment	R 1 000 000.00 (Accumulative) expenditure of the Expanded Public Works Programme (EPWP) by 30 June 2021	-R 200 000.00 accumulative expenditure on salaries and operations by 30 September 2020 with	R-R 440 000.00 accumulative expenditure on salaries and operations by 31 December 2020 with	Achieved  Actual achievement is R 665 850.00	Payroll proof of payment – Salaries  Attendance registers	N/A	Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
	<b>Municipality 2020/21</b>					minimum of 70 W/O	minimum of 70 W/O		Tax Invoices & Proof of payment – Operations.  Employment contracts		
1.6	<b>Provision of trafficable roads</b>	Phase 1: Upgrading of 1.7km access roads in Roleleathunya	Monthly progress reports	Physical progress on site at 75% at 30 June 2020	Completion of the project by 31 December 2020	85% physical progress on site by 30 September 2020	100% Physical progress on site by 31 December 2020  (Practical completion)	Not Achieved.	1. Progress report for the month of September 2020.  2. Practical Completion Certificate	The project is almost complete, the practical completion inspection is scheduled to take place on the 17 <sup>th</sup> of February 2021.	<b>Not Achieved</b>
1.7	<b>Provision of trafficable roads</b>	Phase 2: Upgrading of 2km access roads in Roleleathunya	Monthly progress reports & Completion certificate	Contractor established site on 29 May 2020	Completion of the project by 31 March 2021	30% physical progress on site by 30 September 2020	75% physical progress on site by 31 December 2020	Achieved  The project is at 85%.	1. Progress report for the month of September 2020.  2. Progress report for the month of December 2020.  3. Completion practical completion certificate	N/A	<b>Over Achieved By 10%</b>

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
1.8	<b>Provision of trafficable roads</b>	Upgrading of the 0.6km Zama access road in Matlakeng	Completion Certificate	95% Physical progress on site at 30 June 2020	Practical completion of the project by 30 30 September 2020	100% Physical progress on site by 30 September 2020 (Practical completion)	-	Achieved	-	-	Achieved Project completed
1.9	<b>Provision of dignified sanitation services</b>	Zastron / Matlakeng: Upgrading of the outfall sewerline and refurbishment of sewer pump stations	Monthly progress reports & Completion certificate	25% Physical progress on site at 30 June 2020	Completion of the project by 31 March 2021	30% physical progress on site by 30 September 2020	75% physical progress on site by 31 December 2020	Achieved The project is at 93.3% physical progress on site.	1. Progress report for the month of September 2020. 2. Progress report for the month of December 2020. 3. Completion practical completion certificate	N/A	Over-Achieved by 18%
1.10	<b>Provision of dignified sanitation services</b>	Smithfield / Mofulatshope: Upgrading of Tladi Village outfall sewerline	Monthly progress reports & Completion certificate	Technical report & Designs complete by 30 June 2020	Completion of phase 1 (R 5 605 000.00 WSIG COVID-19 related project) by 31 March 2021	Appointment of a contractor by 30 September 2020	30% physical progress on site by 31 December 2020	Not Achieved	1. Contractor's appointment letter 2. Progress report for the month of December	The project is still in registration processes. The municipality to go out on tender as soon	Not achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
									mber 2020. 3. Progress report for the month of March 2021. 4. Completion certificate for phase 1 (R 5 605 000.00 WSIG COVID-19 related project)	as an approval letter is received from the Department of Water and Sanitation (DWS)	
1.11	<b>Provision of drinking water</b>	Upgrading of the Zastron Water Treatment Works (WTW)	Monthly progress reports & Practical completion certificate	65% physical progress on site at 30 June 2020	Practical completion of the project by 31 December 2020	75% physical progress on site by 30 September 2020	100% Physical progress on site by 31 December 2020  (Practical completion)	Not Achieved	1. Progress report for the month of September 2020. 2. Practical	Contractor experienced a delay due to late delivery of Mechanical and Electrical Material order.	<b>Not achieved</b>

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
									completion certificate	The practical completion is scheduled to take place on the 11 <sup>th</sup> of February 2021.	
1.12	<b>Provision of drinking water</b>	Smithfield / Mofulatshope: Refurbishment of the Water Treatment Works (WTW)	Completion Certificate	New KPI Contractor appointed by 30 September 2020	Practical completion of the project by 31 December 2020	100% Physical progress on site by 30 September 2020 (Practical completion)	-	<b>Not Achieved</b>  Actual Achievement is 50%  Delay in delivery of the high lift pumps caused by the National COVID-19 lockdown	Practical Completion Certificate	1. Technical report 2. Sector recommendation letter revised programme of works with a completion date	<b>Not achieved</b>
1.13	<b>Provision of drinking water</b>	Upgrading of the Rouxville Water Treatment Works (WTW)	Monthly progress reports & Practical completion certificate		Practical completion of the project by 31 December 2020	75% physical progress on site by 30 September 2020	100% Physical progress on site by 31 December 2020 (Practical completion)	Not Achieved	1. Progress report for the month of September 2020. 2. Practical completion	Delay in commencement of works on the Rouxville WTW project due to late	<b>Not Achieved</b>

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
									certificate	appointment of local labourers.  The contractor has now commenced with the works and will be granted an extension of time. The contractor will submit a revised programme of works indicating the revised practical completion date.	
1.14	<b>Provision of bulk water supply</b>	Construction of an abstraction works on the Orange River and equipping of x2 raw water pump stations with M&E	Monthly progress reports	51% physical progress on site at 30 June 2020	75% physical progress on site by 30 June 2021	60% physical progress on site by 30 September 2020	75% physical progress on site by 31 December 2020	Not Achieved	1. Progress report for the month of September 2020 2. Progress report for the		Not achieved  40% progress

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
									month of December 2020. 3. Progress report for the month of March 2021. 4. Progress report for the month of June 2021.		
1.15	<b>Provision of bulk water supply</b>	Construction of a 27km long raw bulk water pipeline from the Orange River to Paisley dam in Rouxville	Monthly progress reports & Practical completion certificate	40% physical progress on site	Practical completion of the project by 31 March 2021	60% physical progress on site by 30 September 2020	75% physical progress on site by 31 December 2020	Achieved  The project is at 84% physical progress on site.	1. Progress report for the month of September 2020. 2. Progress report for the month of	N/A	Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
									December 2020. 3. Practical Completion certificate		
1.16	<b>Provision of bulk electricity infrastructure</b>	Rouxville / Roleleathunya: Construction of a sub-station	Monthly progress reports and completion certificate	New KPI	Practical completion of the project by 30 June 2021	-	30% physical progress on site by 31 December 2020	Not Achieved	1. Progress report for the month of December 2020. 2. Progress report for the month of March 2021. 3. Practical Completion certificate	Centtec will go out on tender for the appointment of the contractor before the end February 2021.	Not achieved
1.17	<b>Electrification</b>	Rouxville /	Monthly progress	Phase 1 (134	Electrification	-	Electrification	Achieved.	1. Progress	N/A	Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
	<b>of house holds</b>	Roleleathunya: Electrification of house holds in Extension 6 – Phase 2	report and Happy letters	HH) Electrified pending airdeck connection at 30 June 2020	of 200 house holds in Extension 6 – Phase 2 by 30 June 2021		of 50 HH by 31 December 2020	Actual achievement is 110 HH electrified	report for the month of December 2020. 2. Progress report for the month of March 2021. 3. Practical Completion certificate		
1.18	<b>Electrification of house holds</b>	Zastron / Matlakeng: Electrification of house holds in Extension 10	Monthly progress report and Happy letters	New KPI	Electrification of 50 HH in Extension 10 by 30 June 2021	-	Electrification of 10 HH by 31 December 2020	Not Achieved	1. Progress report for the month of December 2020. 2. Progress report for the month of	The contractor was appointed late. The site hand has been scheduled for the 4 <sup>th</sup> of February 2021.	<b>Not achieved</b>

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
									3. March 2021. Practical Completion certificate		
1.19	<b>Deliver sustainable services that are on or above RDP Level</b>	Provide 10793 of formal Households with water in MLM daily.	Outflow readings	2349.5 ml of purified water	Provision of 2080.5 ML of purified water by 30 June 2021	Zastron 246.375 ml, Smithfield 102.2 ml and Rouxville ml 118.625 Purified water	Zastron 246.375 ml, Smithfield 102.2 ml and Rouxville ml 118.625 Purified water	Achieved	1. Water meter readings at the water treatment works (final distribution) per town 2. Water Mass Balance Report	N/A	Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 1: Basic Service Delivery and Infrastructure Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Targets	Quarter 2 Targets	2020-21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS COMMENT
1.20	<b>Deliver sustainable services that are on or above RDP Level</b>	Waste water quality management by 30 June 2021	Compliance /Assessment reports	100% implementation wastewater risk abetment plans	Maintain dignified sanitation to meet green drop compliance 30 June 2021	Compliance of tested waste water quality results	Compliance of tested waste water quality results	Achieved	Waste Water quality results and reports	N/A	Achieved
1.21	<b>Deliver sustainable services that are on or above RDP Level</b>	Drinking water quality management by June 2021	Compliance/Assessment reports	100% compliance of physical , chemical and biological water quality	Maintain and supply water to meet blue drop compliance by 30 June 2021	Compliance of tested water quality results	Compliance of tested waste water quality results	Achieved	Water quality results and reports	N/A	Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 2: Municipal Transformation and Organisational Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
<b>NAME OF DEPARTMENT: CORPORATE SERVICES</b>											
2.1	<b>To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality</b>	4 Ordinary Council sittings held annually as legislated (1 per quarter)	Signed distributed acknowledgment of receipt	4 distributed notices and agenda for 4 ordinary meetings	4 Ordinary Council meeting held by June 2021	<b>Distribution of 1 notice and agenda by Sept 2020</b>	<b>Distribution of 1 notice and agenda by Dec 2020</b>	Achieved  The Q1 meeting was scheduled for the 14 <sup>th</sup> October and Q2 10 <sup>th</sup> December 2020	Copy of notices and agendas distributed and acknowledgment of receipts	-	Achieved Notices distributed and attendance registers  Adjust Supporting evidence to (Copy of notices distributed and signed attendance registers)
2.2	<b>To instil good governance in all Municipal operations, ensure public</b>	12 monthly notice of Local Labour Forum distributed by June 2021	Signed distributed acknowledgment of receipt	12 LLF notices and agenda distributed	12 LLF notices and agenda distributed	<b>Distribution of 3 notices and agendas</b>	<b>Distribution of 3 notices and agendas</b>	Not achieved	Copy of notices and agendas distributed and acknowledgement of receipts	The meeting schedule was adopted by Council and henceforth the notices will be	Not achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 2: Municipal Transformation and Organisational Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
	participation and provide critical strategic support to the Municipality									distributed as per the adopted schedule	
2.3	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Agenda and notices of section 79 committees distributed quarterly	Sec 79 notices and agenda		20 notices and agenda of Section 79 distributed quarterly	5 notices and agendas distributed by Sept 2020	5 notices and agendas distributed by Dec 2020	Not Achieved  6 out of 10 agendas and notices were distributed due to non-availability of members	Notices and agendas	The reports of the committees were taken to Council directly	Not Achieved
2.4	To instil good governance in all Municipal	Reviewed and adopted Employment Equity Policy by	Approved policy	18/19 EE Policy	Reviewed and adopted EE Policy	-	Reviewed and adopted Employment Equity Policy by	Not achieved	Council resolution and adopted policy	The policy will be tabled in the Ordinary Council	Not achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 2: Municipal Transformation and Organisational Development											
PERFORMANCE OBJECTIVES AND INDICATORS			QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE								
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
	operations, ensure public participation and provide critical strategic support to the Municipality	December 2020					December 2020			meeting scheduled for the third quarter 2021/2022	
2.5	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Quarterly Implementation of the HRD Strategy by June 2021	Quarterly reports	2019/2020 Quarterly reports	Quarterly reports submitted to Management (Recruitment and selection report aligned to Employment equity plan, leave management, benefits and claims, vacancy rate and Overtime	Quarterly reports	Quarterly reports	Achieved	Quarterly reports		Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 3: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
<b>NAME OF DEPARTMENT: MUNICIPAL MANAGER (TOWN PLANNING)</b>											
3.1	<b>100% compliance to SPLUMA</b>	Conduct 1 Municipal Planning Tribunal meeting bi-annually by June 2021	Minutes and attendance registers	A Tribunal held in 2019/2020	1 Municipal Planning Tribunal conducted Bi-annually by June 2021	1 Municipal Planning Tribunal conducted by September 2020	-	Achieved	Attendance registers Minutes/report	-	Achieved
3.2	<b>100% compliance to SPLUMA</b>	Attend 4 quarterly SPLUM Meetings by June 2021	Invite, Minutes, attendance register	3 meetings held in 2019/2020	Attend 4 quarterly SPLUM Meetings by June 2021	SPLUM meeting attended by Sept 2020	SPLUM meeting attended by Dec 2020	Achieved	Attendance registers Minutes/report	-	Achieved
<b>NAME OF DEPARTMENT: MUNICIPAL MANAGER (RISK MANAGEMENT)</b>											
3.3	<b>To evaluate the effectiveness of Risk management, control</b>	Reviewed Enterprise Risk Management Policies (Risk Management	Reviewed and adopted policies	Reviewed Enterprise Risk Management Policies	Reviewed Enterprise Risk Management Policies	Submission of 2021/2022 Policies to RMC & AC for approval by	-		Attendance register and minutes from RMC and AC Council		Not reported

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 3: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
PERFORMANCE OBJECTIVES AND INDICATORS			QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE								
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
	<b>and governance processes and develop actions to address key risks identified</b>	† Strategy and Framework, Fraud and Anticorruption Strategy, Risk Management † Committee Charter				September 2020			resolution and copy of the adopted policies		
3.4	<b>To evaluate the effectiveness of Risk management, control and governance processes and develop actions to address key risks identified</b>	Implementation of the Reviewed 2021/2022 Risk Register by June 2021	Quarterly reports	2018/19 Risk Register	Implementation of the Reviewed 2021/2022 Risk Register by June 2021	Assessment of levels of Municipal Risk Appetite and Risk Tolerance by September 2020	Quarterly Risk Assessments held with departments		Quarterly monitoring reports  Attendance registers		Not reported

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 3: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
PERFORMANCE OBJECTIVES AND INDICATORS			QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE								
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
3.5	<b>To evaluate the effectiveness of Risk management, control and governance processes and develop actions to address key risks identified</b>	Reviewed 2021/2022 Risk Register by June 2021	Approved risk register  Quarterly reports	2018/2019 risk register	Reviewed and approved 2020/2021 risk register	Approved Risk register by September 2020	Quarterly Risk Assessments held with departments to update the risk register		Assessment report, minutes: attendance registers (RMC and Assessments held): approved risk register		Not reported
<b>NAME OF DEPARTMENT: MUNICIPAL MANAGER (INTERGRATED DEVELOPMENT PLAN )</b>											
3.6	<b>To implement a ranking and rating system for all new capital projects to</b>	Reviewed and approved IDP by May 2021	Approved IDP Plan	Approved 2019/20 IDP	Reviewed and approved IDP	Approved IDP Process plan by August 2020	Establishment of Rep Forum		Council resolution  And electronic copy of the IDP.		Not reported

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 3: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarterly Target Q2	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
	support the strategic objectives and priorities of Council and Community										
NAME OF DEPARTMENT: MUNICIPAL MANAGER (PERFORMANCEMANAGEMENT PLAN )											
3.7	<b>100% monitoring and evaluation of the municipality's Performance</b>	Submission of the draft Annual report and the annual performance report for 2018/19 to the Auditor General by 31 August 2020	Developed and Audited AR and APR	Annual report, annual performance report submitted on the 31 August 2019	Submitted draft Annual report, annual performance report by 31st of August 2020	Submit draft Annual report, annual performance report on 31st of August 2020 to Auditor General	-	Achieved	Acknowledgement of receipt		Achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 4: FINANCIAL MANAGEMENT AND VIABILITY											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarter 2 Target	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
<b>NAME OF DEPARTMENT: FINANCE</b>											
4.1	<b>Development of operationalization of SCM Plans</b>	Implementation and monitor of the procurement plan by June 2021	Progress report	2019/20 quarterly plans	Procurement Plan implemented by June 2021	Monthly Progress report on the procurement plan	-	Achieved	Council Resolution and adopted copy	-	Achieved Procurement plan
	<b>Implementation of the Procurement Plan</b>	Annual implemented MFMA Internship programme by Oct 2020	Appointed MFMA Interns	5 interns appointed in the 2019/2020	Annual implemented MFMA Internship programme by Oct 2020	Advertise and appoint MFMA Interns by Sept 2020	Monthly Progress report on the procurement plan	Achieved Interns were appointed for 5 years fixed contract in 2019/2020	Adverts Appointment letter	-	Achieved
	<b>Development of operationalization of SCM Plans</b>	Implementation and monitor of the procurement plan by June 2021	Progress report	2019/20 quarterly plans	Procurement Plan implemented by June 2021	Monthly Progress report on the procurement plan	Quarterly SCM report	<b>Achieved</b>	Adverts, Bid Committees meetings minutes Attendance register		Achieved Procurement plan and contract management register

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 4: FINANCIAL MANAGEMENT AND VIABILITY											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarter 2 Target	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
4.2	<b>Promotion and maintenance SCM</b>	Irregular, fruitless and wasteful expenditure reduced by June 2021	Progress report	2019/20 quarterly plans	Irregular, fruitless and wasteful expenditure reduced by June 2021	Quarterly MPAC meetings on irregular, fruitless and wasteful expenditure	Quarterly MPAC meetings on irregular, fruitless and wasteful expenditure	Not Achieved	Monthly Financial Progress reports	Treasury personnel is unable to come assist with training due to Covid-19 regulations and lockdown	Not Achieved
4.3		Quarterly SCM reports submitted to the Mayor and Accounting Officer	Quarterly report	2019/2020 SCM Reports	Quarterly SCM reports submitted to the Mayor and Accounting Officer	Quarterly SCM report submitted to the Mayor	Quarterly SCM report submitted to the Mayor	Achieved	Quarterly SCM report Submitted to the Mayor	-	Achieved
4.4	<b>Grow Mohokare</b>	12 local businesses awarded by June 2021	Report	12 business reports awarded	12 local businesses awarded by June 2021	3 local businesses awarded	3 local businesses awarded	Achieved	Report on LED	-	Achieved Purchase orders of Local Service Providers

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 4: FINANCIAL MANAGEMENT AND VIABILITY											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarter 2 Target	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
											(SDBIP POE to be adjusted)
4.5	<b>Grow Mohokare</b>	50 % creditors paid within 30 days	Invoices and expenditure forms	% Creditors paid	50 % creditors paid within 30 days	12.5 % of creditors paid within 30 days	12.5 % of creditors paid within 30 days	Achieved	Quarterly Financial reports Invoices and expenditure forms	-	Achieved AGE Creditors and list of paid creditors (Adjust the SDBIP POE)
4.6	To ensure compliance with MFMA and Treasury regulations and implement internal controls	Payment vouchers of Third Parties done by the 7th of each month	Payment reconciliations	Proof of payment	Third Party paid by the 7 <sup>th</sup> of each month	Payment of current third party deductions by the 7 <sup>th</sup>	Payment of current third party deductions by the 7 <sup>th</sup>	Achieved	Proof of payment  Quarterly 3 <sup>rd</sup> party reconciliations register	-	Achieved Third party payment list
4.7	To ensure compliance with MFMA and Treasury regulations and	Compliance with SARS directive on VAT issues.	VAT Returns	2019/2020 VAT Returns	Submission of 12 VAT 201 returns	Completed 3 VAT returns submitted	Completed 3 VAT returns submitted		VAT returns	-	

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 4: FINANCIAL MANAGEMENT AND VIABILITY											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarter 2 Target	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
	implement internal controls										
4.8	<b>Grow Mohokare</b>	30% of debt collected by June 2021	Quarterly report	% debt collected	30% of debt collected by June 2021	7.5 % of debt collected	7.5 % of debt collected	Achieved	Quarterly revenue report	-	Achieved
4.9	<b>Provide free basic water to indigent households</b>	Registration of indigent households	Indigent register	1440 indigents registered in 2019/2020	1200 indigent households registered by June 2021	300 HH registered  Quarterly indigent session per town registered	300 HH registered  Quarterly indigent session per town registered	Achieved	Report on status on indigence	-	Achieved
4.10	<b>Fully effective asset management unit</b>	Quarterly updating of moveable assets against assets register and preparation of fixed and Infrastructure assets register by June 2021	Quarterly reports	202019/20 quarterly reports	Quarterly updating of moveable assets against assets register and preparation of fixed and Infrastructure assets register by June 2021	Quarterly Updating of moveable assets	Quarterly Updating of moveable assets	Not achieved	GRAP compliant assets Register  Detailed quarterly report on updating of asset register	Skills to be transferred by Consultants to the Assets Unit. Support by Senior Management	Not achieved

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 4: FINANCIAL MANAGEMENT AND VIABILITY											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 JULY 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarterly Target Q1	Quarter 2 Target	2020/21 Target Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comments
4.11	<b>Implementing effective internal controls and monitoring compliance</b>	Timely submission of compliance reports to Council, NT and PT (Section 71, 52, and 72)	Quarterly reports	Compliance reports as per MFMA	Quarterly reports	Quarterly budget statement (Section 52 & 71)	Quarterly budget statement (Section 52 & 71)	Not Achieved  M04 and M05 Data Strings were uploaded on the MSCOA upload Portal. M06 Data Strings are not yet uploaded because the financial system is not yet closed for M06	Quarterly reports		Not Achieved
4.12	<b>Compilation of compliant AFS</b>	Submission of Draft Compliant Financial Statements to AG, National and Provincial Treasury by 31 <sup>st</sup> August 2021	Compliant AFS to AG, NAT,PT by 31 Aug 2021	Submitted AFS by 31 <sup>st</sup> August 2021	Compliant AFS to AG, NAT,PT by 31 Aug 2021	Submission of compliant Draft Financial Statements to AG and Provincial Treasury by 31 <sup>st</sup> August 2021	-		Proof of submission to AG, NT and PT		

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 5: Local Economic Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 OCTOBER 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Target	Quarter 2 Target	2019-20 Annual Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comment
NAME OF DEPARTMENT: LED UNIT											
5.1	<b>Enhancement of the municipality's local economy</b>	5 year LED Strategy developed by June 2021	Reviewed LED Strategy	2019/20 LED Strategy	5 year LED Strategy developed by June 2021	-	5 year LED Strategy developed and approved by Council by December 2020	Achieved	Council Resolution and copy of the adopted strategy		Achieved
5.2	<b>Enhancement of the municipality's local economy</b>	12 Business expos conducted to assist cooperatives and SMMEs per town	Invites and attendance registers	4 Business expos conducted	12 Business expos conducted to assist cooperatives and SMMEs per town	Conduct 1 business expo for all 3 towns by Sept 2020	Conduct 1 business expo for all 3 towns by Dec 2020	Achieved	Invites and attendance registers		Achieved
5.3	<b>Enhancement of the municipality's local economy</b>	Reviewed SMME support Policy by June 2021	Reviewed and adopted Policy	SMME Policy 2019/20 reviewed	Reviewed SMMEs support Policy by June 2021	-	-	-	Council Resolution and copy of the Policy	-	-

**MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18**

Key Performance Area 5: Local Economic Development											
PERFORMANCE OBJECTIVES AND INDICATORS				QUARTERLY PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE							
FOR THE PERIOD 1 OCTOBER 2020-31 DECEMBER 2020											
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2019/20	Annual Target 2020/21	Quarter 1 Target	Quarter 2 Target	2019-20 Annual Actual Performance	Source of Supporting Evidence	Corrective Measure(s) Taken/ To be Taken to Improve Performance	PMS Comment
5.4	<b>Enhancement of the municipality's local economy</b>	Developed and approved Tourism Policy by June 2021	Approved Policy	New KPI	Developed and approved Tourism Policy by June 2021	-	Developed and approved Tourism Policy by December 2020	Not achieved Cogta LED Personnel unable to come to assist with the development of the policy due to Covid-19 lockdown regulations	Approved Policy  Council Resolution		Achieved

Municipal Manager's Quality Certificate

I, Mr S Selepe, Municipal Manager of Mohokare Local Municipality, hereby certify that –

- The monthly budget statement
- The quarterly report on the implementation of the budget and financial state of affairs of the municipality, and
- The mid-year budget and performance assessment

for the month of December 2020, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Name: Mr S Selepe

Municipal Manager of Mohokare Local Municipality:

  
\_\_\_\_\_  
Mr. S SELEPE  
MUNICIPAL MANAGER

Date: 29 January 2021