

MOHOKARE
LOCAL
MUNICIPALITY
FS 163



MID-YEAR BUDGET & PERFORMANCE ASSESSMENT 2019/20

Mid-Year Budget and Performance Report

INTRODUCTION

1.1 Purpose

The purpose of the report is to inform Council of the municipality's mid-year performance (up to December 2019 against the approved budget in compliance with section 72 (1)(a) and 52(d) of the MFMA & the requirements as promulgated in the Government Gazette No.32141 of April 2009) by providing a statement on the implementation of the budget and financial state of the affairs of the municipality to the Mayor, as legislated.

1.2 REPORT BY THE MUNICIPAL MANAGER

The 2019/20 Mid-Year Budget Report presents the annual budget results for the first six months' period ending 31 December 2019. The report has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Section 72(1) of the Municipal Finance Management Act, Act 56 of 2003 states that the accounting officer must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year.

The mid-year budget and performance assessment report must be consistent with the monthly budget statements referred to in section 71(1) on the implementation of the annual budget in accordance with the Service Delivery Budget Implementation Plan (SDBIP) for the first half of the financial year, also the past year's annual report and progress on resolving problems identified in the annual report. The report must be submitted to the Executive Mayor, National Treasury and the relevant Provincial Treasury.

Section 72(3) states that as part of the review the accounting officer must recommend whether an adjustment budget is necessary, and recommend revised projections for revenue and expenditure to the extent that this may be necessary.

In compliance with section 75 of the Municipal Finance Management Act this report must be publicized on the municipal website within five days after the approval by council.

The actual results presented in this report are compared with the original budget estimates as approved in the 2019/20 annual budget. The expected 2019/20 full year forecast cannot be extrapolated from the half year results due to seasonal and other factors impacting on the timing of activity and transactions particularly the government grants expected to be received in the third quarter of the financial year.

1.3 RECOMMENDATIONS BY THE MUNICIPAL MANAGER:

It is recommended based on the report that:

- (a) an adjustments budget for 2019/20 will be required;
- (b) the revised SDBIP, which formed the basis of the mid-year assessment and must include any adjustments as a result of the adjustments budget, must to be approved; and that
- (c) the performance agreements of section 57 Manager may have to be amended accordingly.

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(d) that the midyear budget and performance assessment report be placed on the municipal website within five working days after approval by council.

PART 1 – IN YEAR REPORT

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

The year under review is termed “A year of public participation” which is a cornerstone of service delivery.

In an expression of commitment to public participation, service delivery, clean accountable government; the council under the stewardship of the Mayor presents the Mid-Year report document to its stakeholders at large because when we work together we can do so much more.

In this regard, the municipality has embarked on an intensive public participation process in a bid to obtain public comments especially on issues of growth and development of the area. During the month of December 2019 Mayoral Imbizos were held in Zastron/Rouxville and Smithfield respectively, and the attendance was overwhelming. The mandate from the communities was crystal clear and the municipality resolved that:

- Project report in each and every Ward meeting
- Report on water situation in all three towns of mohokare
- Report electricity situation in each and every ward meeting
- Crime, drug abuse and gender based violence

Working together as a single unit of Mohokare at large indeed our communities can be much safer and progressive.

We remain committed to the realization of the 5 National Key Performance Areas of municipalities, being the following:

Good Governance and Public Participation

Municipal Transformation and Organisational Development

Basic Infrastructure and Service Delivery

Local Economic Development

Municipal Financial Viability and Management

Our support to the local SMME's:

- Provide land to local SMMEs
- Lease of municipal buildings and coordinating funding from sector departments, private sector and donors.

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- Encourage transition from informal to formal business.

Our course to job creation:

- Prioritize local suppliers when procuring for municipality
- Successful contractors to sub-contract 30% of the work to local contractors.

The leadership of mohokare remains committed to a clean governance, we further congratulate the matric learners of 2019 for making us leadership, parents proud.

Cllr N.I. MEHLOMAKULU



Honourable Mayor

Mohokare Local Municipality

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RESOLUTION BY THE MAYOR

1. THAT the mid-year budget and performance assessment as tabled by Administration, be noted by Council;
2. THAT the mid-year budget and performance assessment report be submitted to the National and Provincial Treasury within five (5) working days after it was tabled to the Mayor;
3. THAT the mid-year budget and performance assessment on the municipal website within five (5) working days after it was tabled to the Mayor.

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2 – SUPPORTING DOCUMENTATION

Table 1: Income for July to December 2019

Revenue Source	Billing	Settlement	%
Rent	170,548.54	- 299,216.54	175%
Property Rental	9,346.36	- 3,275.14	35%
Rates	-	317,165.07	0%
Levy	67,151.70	- 13,094.97	20%
New Rates	5,158,945.46	- 1,496,217.48	29%
Water	12,130,826.50	- 1,460,671.64	12%
Arrear Services	-	666.02	0%
Sewerage	3,362,142.31	- 1,131,204.40	34%
Refuse	2,070,976.94	- 312,065.26	15%
Service fees	-	831.75	0%
VAT	2,661,586.99	- 464,307.30	17%
Deposit	-	4,109.75	0%
Interest	-	84,667.91	0%
Payment Advance	-	- 3,661,263.71	0%
Total	25,631,524.80	- 9,248,756.94	36%

Arrear Debt

Department of Co-operative Governance (DCoG) has seconded/recommended Bigen Africa to assist with the revenue management and debt collection system at Mohokare Local Municipality. A budget has been set aside for the project through the Municipal Systems Infrastructure Grant (MSIG). Funds allocated in terms of the Division of Revenue Act (DoRA) and utilised for the project through the provision of technical assistance by Bigen Africa (Service Provider) to develop and implement a simplified revenue plan.

So far the Bigen Africa has appointed a Debt Administrator from 01 October 2018 based in Zastron and installed a Debt Collection Software to fast-track the collection of money due to the municipality.

ACTIONS IMPLEMENTED SINCE THE APPOINTMENT OF BIGEN AFRICA

▪ Consultations	114
▪ Phone calls	664
▪ Promised to pay	285
▪ SMS Notifications	2 024
	4 655

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Debtors Analysis

Table 2: Summary of Debtors as at 31 December 2019

Water billing it is very high because it includes estimates which will be reversed when the Municipality does bulk water-meter adjustments.

TYPE_OF_SERVICE	Current	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	210 Days to 1 Year	Over 1 Year	Total
PAYMENT	-117353.75	-109652.72	-58379.67	-3438054.05	-1534198.39	-56553.37	-66884.29	-188773.23	-200285.12	-5770134.59
RENT	42586.30	40644.92	39368.80	34340.11	31980.46	38064.57	31147.45	122782.18	1927177.32	2308092.11
PROPERTY RENTAL	2336.59	2336.59	2336.59	2336.59	2223.35	2223.35	2223.35	11066.75	100488.41	127571.57
RATES	0.00	0.00	0.00	0.00	-28490.23	0.00	0.00	0.00	7692605.20	7664114.97
LEVY	16159.50	16005.60	18365.40	18262.80	14762.00	14762.00	14762.00	73810.00	6975342.96	7162232.26
NEW RATES	5158945.13	0.00	2205.72	0.00	-20301.25	295386.09	289376.96	1351271.50	8905052.11	15981936.26
ELECTRICITY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3329.48	3329.48
WATER	3423039.07	2856672.05	4064808.77	2604423.71	2342164.29	2661020.04	2954628.45	13112277.65	84357114.30	118376148.33
ARREAR SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	185681.73	185681.73
SEWERAGE	819259.29	786458.75	863044.84	841296.20	723969.31	715910.01	713200.44	3508141.50	36173626.07	45144906.41
REFUSE	501324.34	488702.58	549500.17	538528.05	457129.24	454002.80	452445.33	2232881.39	12958455.73	18632969.63
SERVICES FEES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	115527.25	115527.25
MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1725.47	1725.47
MEDICAL	1344.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1344.00
VAT	718030.22	622388.52	822963.13	626118.63	528495.75	582536.18	625920.37	2863277.99	18402623.33	25792354.12
DEPOSIT	0.00	0.00	0.00	0.00	550.50	0.00	0.00	1291.00	5842.17	7683.67
INTEREST	0.00	0.00	0.00	0.00	212.31	0.00	0.00	0.00	26258231.27	26258443.58
TOTAL	10565670.69	4703556.29	6304213.75	1227252.04	2518497.34	4707351.67	5016820.06	23088026.73	203862537.68	261993926.25
ACCOUNT_TYPE	Current	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	210 Days to 1 Year	Over 1 Year	Total
PB ORGANISATION	3027.06	2814.05	2238.66	1006.79	1049.50	224.57	303.28	1508.50	13863.09	26035.50
NONE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SILOS	10890.26	3333.27	852.00	840.30	12600.89	0.00	0.00	0.00	0.00	28516.72
BUSINESS	5038123.75	185069.42	169769.84	-3164727.98	-1363147.86	237088.96	223429.66	1044132.22	17976127.16	20345865.17
GOVERNMENT	300418.71	252813.39	371954.86	213678.37	173119.01	268335.69	235461.99	1435180.80	7224894.88	10475857.70
INDIGENTS	417953.92	295522.58	567570.73	107785.02	190932.02	25179.92	27325.35	93357.92	999216.71	2724844.17
RESIDENTIAL	4795256.99	3964003.58	5191827.66	4068669.54	3503943.78	4176522.53	4530299.78	20513847.29	177648435.84	228392806.99
TOTAL	10565670.69	4703556.29	6304213.75	1227252.04	2518497.34	4707351.67	5016820.06	23088026.73	203862537.68	261993926.25

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Debtors Age Analysis December 2019

	Current	30 days	60 days	90 days	120 days	150 days	180 days	> 180 days	Total
Payment	0	-64574.74	-31325.00	-26519.95	-37383.23	-28665.88	-42104.42	-256648.74	-487221.96
Rent	0	36600.08	36600.08	37706.56	31344.25	32017.76	38621.08	2115817.12	2328706.93
Property rental	0	2243.35	2243.35	2243.35	2158.59	2158.59	2148.59	96803.43	109999.25
Rates	0	0	0	0	0	0	0	8420423.11	8420423.11
Levy	0	14810.40	14810.40	14810.40	14778.47	14762.00	17889.20	7160042.55	7251903.42
New rates	0	381797.47	370800.65	356294.64	4513568.46	-0.07	25275.05	7260114.37	12907850.57
Electricity	0	0	0	0	0	0	0	4329.47	4329.47
Water	0	3216235.35	2835846.17	3848853.00	3300680.98	2440698.50	3240175.05	86334440.82	105216929.87
A/rear Services	0	0	0	0	0	0	0	196572.72	196572.72
Sewerage	0	770130.35	763970.12	755427.49	750480.22	743513.56	826485.59	35842040.89	40452048.22
Refuse	0	476544.39	473232.59	470142.78	465670.48	462296.42	532315.83	12081114.81	14961317.30
Service Fees	0	0	0	0	0	0	0	122131.62	122131.62
Miscellaneous	0	0	0	0	0	0	0	1752.27	1752.27
VAT	0	675832.39	617400.15	766038.05	664155.75	540701.51	654465.59	17993061.03	21911654.47
Deposit	0	1936.50	0	0	0	1291.00	577.29	7419.10	11223.89
Interest	0	0	0	0	0	0	15947.39	26987780.75	27003728.14
Total	0	5511555.54	5083578.51	6224996.32	9705453.97	4208773.39	5311796.24	204367195.32	240413349.29
Account Type									
PB Organisation	0	1258.70	1280.89	1280.89	1247.60	1247.6	934.14	0	7249.82
Silos	0	7365.39	7365.39	7365.39	7365.39	343.50	0	0	29805.06
Business	0	545121.24	321746.62	356049.6	4496841.85	226773.12	185012.94	16880602.25	23012147.62
Government	0	221916.14	277717.38	259495.46	466969.93	199296.2	202022.13	6928806.94	8556224.18
Indigents	0	239694.05	228917.31	262341.67	299009.75	109826.10	378076.18	9809403.53	11327268.59
Residential	0	4496200.02	4246550.92	5338463.31	4434019.45	3671286.87	4545750.85	170748382.60	197480654.02
Total	0	5511555.54	5083578.51	6224996.32	9705453.97	4208773.39	5311796.24	204367195.32	240413349.29

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Creditors' Analysis

Table 3: Creditors as at 31 December 2019

	Current	30 days	60 days	90 days	120 days +	Total Due
Total Trade creditors	R 1,860,307.35	R 1,057,678.48	R 908,596.66	R 988,550.47	R 17,684,604.87	R 22,499,737.83
Total Payroll Creditors	R 1,636,258.00	R 1,569,263.00	R 1,542,812.00	R 1,478,842.00	R 65,451,953.00	R 71,679,128.00

Included in the above breakdown of Trade Creditors are all payables related to Staff Salaries and Third Parties, Accrued Leave Pay and Accrued Bonuses.

Due to cash flow constraints the Municipality is struggling to pay outstanding creditors within the 30-day timeframe as set out in the Municipal Finance Management Act. Strategies are being implemented to assist with the Municipality's cash flow, such as the appointment of a Service Provider to assist with the VAT review for the past five years in order to determine whether there are any unclaimed Input VAT that can be claimed from the South African Revenue Services.

Further, the Municipality entered into payment arrangements with several long outstanding creditors in order to be able to pay off the amounts outstanding to them.

Table 4: Top Creditors

	Current	30 days	60 days	90 days	120 days +	Total Due
MUNSOFT	R 342.01	R 150,376.88	R 150,376.88	R 150,527.19	R 4,881,036.70	R 5,332,659.66
EMS ADVISORY					R 4,477,124.01	R 4,477,124.01
FSPG: FLEET MANAGEMENT					R 3,262,356.91	R 3,262,356.91
SALGA					R 1,348,367.95	R 1,348,367.95
AUDIOTR GENERAL	R 73,968.92	R 22,743.70	R 86,434.26	R 153,922.49	R 652,833.92	R 989,903.29
DURCHAME CONSULTING (Professional Fees)					R 754,068.41	R 754,068.41
NQETSOLELE CONSULTING	R 746,396.60					R 746,396.60
ESKOM HOLDINGS	R 118,971.72	R 133,748.55	R 49,722.57	R 298,656.85		R 601,099.69
NYALAMBISA FINANCIL SERVICES		R 318,565.00		R 281,310.50		R 599,875.50
MVDM VALUER(PTY)LTD					R 522,480.32	R 522,480.32

Investment Portfolio Analysis and Cash Management

Table 5: Investments

Below is a table that details the investments as at 31 December 2019.

Financial Institution	Description	Amount
ABSA	MIG	161,134.15
ABSA	WSIG	81,932.33
ABSA	RBIG	53,924.34
ABSA	Call Account	4,441,649.94
ABSA	Call Account	312.04
ABSA	Call Account	111,254.94
	Total:	4,850,207.74

Included in the investment accounts are amounts attributed to unspent conditional grant funding.

Allocation and grant receipts and expenditure

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Table 6: Grants as at 31 December 2019

Description	Total Allocation	Received to date	Spent to date	% spent for 2019/20 allocation received	% spent for 2019/20 total allocation
EPWP	1,000,000.00	700,000.00	918,361.00	131%	92%
FMG	2,435,000.00	2,435,000.00	180,428.00	7%	7%
MIG	17,991,000.00	5,974,000.00	3,692,726.00	62%	21%
WSIG	30,000,000.00	23,100,000.00	14,242,507.00	62%	47%
RBIG	30,000,000.00	25,000,000.00	15,696,045.00	63%	52%
INEP	2,211,000.00	1,547,000.00	-	0%	0%
	83,637,000.00	58,756,000.00	34,730,067.00		

Remedial actions in terms of Grant expenditure include under more the following:

- ✓ Capital projects and expenditure needs to be prioritized;
- ✓ We need to identify risk areas where possible additional costs may be incurred;
- ✓ Needs of the community needs to be identified for service delivery which could lead to additional capital costs; and
- ✓ We need better planning of budgeting for the capital and operational expenditure of the municipality, and to limit wastages and identify unforeseen expenditure.

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Council allowances and employee benefits

Table 7: Councillor allowances and employee benefits

Description	Total Budget	Actual - 31 December 2019	% of Total Budget
Salaries	46,045,918.22	24,669,701.80	54%
Annual Bonus	3,593,588.49	1,601,323.28	45%
Allowance - Telephone	177,744.95	42,208.29	24%
Allowance - Vehicle	5,474,930.41	2,264,002.68	41%
Allowance - Other	1,637,295.52	449,314.08	27%
Housing Subsidy	1,050,383.70	407,704.28	39%
Overtime	4,550,941.25	2,388,782.38	52%
Temporary Workers	346,500.00	-	0%
Industrial Council Levy	29,211.60	14,765.12	51%
Skills Development Levy	63,915.33	314,627.53	492%
Ward Allowances	339,200.00	165,000.00	49%
Medical Aid Fund	4,257,731.71	2,344,582.77	55%
Pension Fund	7,963,188.89	3,976,107.11	50%
UIF	508,266.26	227,411.78	45%
Councillor - Allowances	3,572,730.00	1,582,315.20	44%
Councillor - Telephone Allowance	327,005.91	138,600.00	42%
Councillor - Travel Allowance	471,870.00	100,676.76	21%
Councillor - SDL	62,505.92	19,660.18	31%
Councillor - Pension Fund	-	-	0%
Councillor - Medical Aid	226,516.70	104,679.42	46%
	80,699,444.86	40,811,462.66	51%

From the above breakdown it can be seen that Mohokare LM are well within its budget in terms of Councillor Allowances and Employee related Benefits. All items will however be re-visited individually during the adjustment budget process in order to ensure accurate budgeting.

Supply Chain Management

To give effect to Section 217 of the Constitution of South Africa (1996) that stipulate:

When an organ of state in the national, provincial or local sphere of government, or any other institution identified in national legislation, contracts for goods or services, it must do so in accordance with a system which is, equitable, transparent, competitive, cost-effective and fair.

Currently the Supply Chain Management Unit is functioning without the SCM Manager, the only senior person in SCM, is the SCM-Accountant that reports directly to the Chief Financial Officer of the institution,

Contract management is solo responsibility of the Chief Financial Officer who is responsible for the following activities:

- ensuring that all the necessary legal formalities in entering the contract are adhered to

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- monitor and assess work done or service provided as per the service delivery agreement/contract
- report on the performance of the service provider
- manage the performance management process
- report on contract management and service provider performance to council quarterly
- report to Council annually on the performance of service providers
- investigate and report on the impact of the interventions on areas of underperformance as part of the quarterly and annually report
- facilitate support interventions to address the underperforming areas

List of bids awarded

Bid No:	Description	Company name	Amount (Excl. Vat)	Appointment date
SCM/MOH/08/2019	Construction and Equipping of Abstraction works on the Orange River and Equipping of 2 Raw Water Pump Stations with M&E	Gaberton Investment (Pty) Ltd	R33 152 309,84	24/10/2019
SCM/MOH/09/2019	Recover of Unpaid Traffic Fines	Katkego Capital	23%	09/12/2019
SCM/MOH/13/2019	Supply and Installation pf backup generator	Masala Ramabulana Holdings	R605 381,74	09/12/2019
SCM/MOH/14/2019	Insurance for 3 years	AON	R725 035,72	06/11/2019
SCM/MOH/18/2019	Zastron/Matlakeng: Upgrading of waste water pump stations & construction works of new outfall sewer line	Baile Trading (Pty) Ltd CUA Trio Holdings JV	R13 404 347,83	27/11/2019

- Irregular, fruitless and wasteful expenditure

Irregular expenditure to the amount of R 1 023 985.71 has been identified during the period 01 July 2019 to 31 December 2019.

Fruitless and Wasteful expenditure to the amount of 6 740 399.97 has been identified during the period 01 July 2019 to 31 December 2019. This relates mainly to interest incurred on the late payment of trade creditors.

MSCO4

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From 01 July 2017 the Municipality implemented the municipal Standard Chart of Accounts as per National Treasury Regulations.

Initially, there were several obstacles such as the alignment of the old and the new vote structure, however, with assistance from the Service Provider (Munsoft) the Municipality was able to sort out most of the issues and the system is up to date at current.

The submission of returns to National Treasury are in progress.

Audit Action Plan

The Audit Action Plan derived from the 2018/19 financial year's audit outcome is in progress of being drafted. This document should be available for usage by the Municipality by first week of February and the first monitoring workshop is set to take place by end of February 2020. It was determined internally that monthly workshops will be held in order to track the actual performance against set targeted deadlines and that Free State Provincial Treasury will be invited to the workshops on a monthly basis and the Auditor General of South Africa on a quarterly basis.

Budget Timelines

In terms of the Budget and IDP timelines as approved by Council on 30 May 2018, the following

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Extract from the IDP Process Plan:

Adjustment budget 2019/20

A number of variances noted in this report are due to challenges regarding the municipality's budgeting and operations. The municipality intends to submit an adjustment budget as per MFMA

Activity No.	<u>IDP AND BUDGET ACTIVITY OBJECTIVE</u>	<u>DATE AND VENUE</u>	<u>TIME</u>
	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	16-24 October 2019	10H00
2	COUNCIL STRATEGIC SESSION WITH ADMINISTRATION MUNICIPAL DEPARTMENT'S BILATERAL SESSIONS. OBJECTIVE: IDENTIFICATION OF SERVICE GAPS AND FORMULATION OF DEPARTMENTAL PRIORITIES, OBJECTIVES, STRATEGIES AND PROJECTS.	20-22 November 2019 29 November 2019	09H00
3	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	03 December 2019	10h00
4	STRATEGIC PLANS PRESENTATIONS BY PROVINCIAL DEPARTMENTS QBJRCT1yþz—GATHER PROVINCIAL PLANS AND BUDGET IMPLICATIONS FOR MOHOKARE	11,12 and 13 December 2019	10h00
5	AREA LEVEL WARD COMMITTEE CONSULTATION SESSIONS. OBJECTIVE: REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	15 January 2020 16 January 2020 17 January 2020	10H00
6	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	20 January 2020	101-100
7	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	06 February 2020	10H00
8	AREA LEVEL STAKEHOLDERS CONSULTATION SESSIONS (IDP REP FORUMS). OBJECTIVE: REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	12 February 2020 13 February 2020 14 February 2020	10H00
9	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	26 February 2020	10h00
10	IDP & BUDGET ROADSHOWS OBJECTIVE: ROADSHOWS ENABLE COMMUNITY, STAKEHOLDERS, OTHER GOVERNMENT DEPARTMENTS INPUTS AND COMMENTS	03 March 2020 04 March 2020 05 March 2020	15H00
11	IDP AND BUDGET STEERING COMMITTEE MEETING Q-J-CTIYZ• PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	19 March 2020	10H00
12	TABLING OF THE 1 st DRAFT IDP AND BUDGET TO COUNCIL: OBJECTIVE: ADOPTION TO ENABLE COMMUNITY AND STAKEHOLDER INPUTS AND COMMENTS	26 March 2020	10H00
13	PUBLICATION / ADVERTISEMENT OF DRAFT IDP AND BUDGET DOCUMENTS. OBJECTIVE: COMMENTS FROM COMMUNITY, STAKEHOLDERS AND ROLE PLAYERS.	April 2020	A.S.A.P.
14	PRESENTATION OF FINAL DRAFT IDP AND BUDGET DOCUMENTS TO COUNCIL. OBJECTIVE: FINAL ADOPTION OF THE REVIEWED IDP AND THE BUDGET DOCUMENT FOR THE STRATEGIC PERIOD OF 2018/2019	28 May 2020	101-100

regulations to correct most of the variances noted above.

Mid-Year Budget and Performance Report

FS163 Mohokare - Table C1 Monthly Budget Statement Summary - M06 December

FS163 Mohokare - Table C1 Monthly Budget Statement Summary - M06 December

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	8,204	8,157	8,557	5,176	5,260	4,278	981	23%	-
Service charges	72,294	81,778	76,758	4,391	26,346	38,379	(12,033)	-31%	-
Investment revenue	398	954	500	102	611	250	361	144%	-
Transfers and subsidies	65,693	72,021	72,021	15,696	40,409	36,011	4,399	12%	-
Other own revenue	42,531	64,310	69,030	841	5,048	34,515	(29,467)	-85%	-
Total Revenue (excluding capital transfers and contributions)	189,120	227,219	226,865	26,206	77,674	113,432	(35,759)	-32%	-
Employee costs	74,156	78,023	76,223	6,665	39,087	38,112	976	3%	-
Remuneration of Councillors	4,006	4,439	4,439	324	1,946	2,219	(273)	-12%	-
Depreciation & asset impairment	23,059	25,691	25,691	-	-	12,846	(12,846)	-100%	-
Finance charges	9,973	6,058	11,558	7	39	5,779	(5,740)	-99%	-
Materials and bulk purchases	24,870	40,464	44,843	1,044	6,263	22,422	(16,158)	-72%	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	117,198	60,414	64,064	2,192	13,154	32,032	(18,878)	-59%	-
Total Expenditure	253,261	215,090	226,818	10,232	60,490	113,409	(52,919)	-47%	-
Surplus/(Deficit)	(64,141)	12,129	46	15,974	17,184	23	17,161	73912%	-
Transfers and subsidies - capital (monetary alloc	47,531	80,202	80,202	914	54,074	40,101	13,973	35%	-
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(16,610)	92,331	80,248	16,888	71,258	40,124	31,134	78%	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	(16,610)	92,331	80,248	16,888	71,258	40,124	31,134	78%	-
Capital expenditure & funds sources									
Capital expenditure	42,972	79,302	79,802	3,832	33,267	39,901	(6,635)	-17%	-
Capital transfers recognised	42,202	79,302	79,302	3,832	33,140	39,651	(6,511)	-16%	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	770	-	500	-	127	250	(123)	-49%	-
Total sources of capital funds	42,972	79,302	79,802	3,832	33,267	39,901	(6,635)	-17%	-
Financial position									
Total current assets	58,221	53,083	56,876	-	-	-	-	-	-
Total non current assets	644,862	651,363	676,363	-	-	-	-	-	-
Total current liabilities	159,591	17,980	25,980	-	70,856	-	-	-	-
Total non current liabilities	59,191	58,875	58,875	-	-	-	-	-	-
Community wealth/Equity	484,301	572,694	478,966	-	-	-	-	-	-
Cash flows									
Net cash from (used) operating	54,662	81,626	72,452	8,718	48,918	36,226	(12,692)	-35%	-
Net cash from (used) investing	(45,389)	(80,202)	(80,202)	(3,832)	(33,267)	(40,101)	(6,834)	17%	-
Net cash from (used) financing	(232)	(272)	(272)	-	(137)	(136)	1	-1%	-
Cash/cash equivalents at the month/year end	13,619	5,959	578	-	15,514	4,589	(10,925)	-238%	-
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	10,566	4,704	6,304	1,227	2,518	4,707	5,017	226,951	261,994
Creditors Age Analysis									
Total Creditors	3,143	4,233	3,231	2,527	18,573	5,817	847	42,506	80,877

Mid-Year Budget and Performance Report

FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		77,405	104,714	112,214	22,240	82,714	56,107	26,607	47%	-
Executive and council		2,726	2,518	2,518	312	1,518	1,259	259	21%	-
Finance and administration		74,679	102,196	109,696	21,928	81,197	54,848	26,348	48%	-
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		47,619	36,947	36,947	128	735	18,473	(17,739)	-96%	-
Community and social services		5,387	-	-	3	43	-	43	#DIV/0!	-
Sport and recreation		4,888	-	-	-	-	-	-	-	-
Public safety		36,874	35,934	35,934	72	430	17,967	(17,537)	-98%	-
Housing		470	1,013	1,013	54	262	506	(245)	-48%	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3,148	18,991	18,991	361	1,752	9,496	(7,743)	-82%	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		3,148	18,991	18,991	361	1,752	9,496	(7,743)	-82%	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		108,480	131,113	131,113	4,391	46,547	65,557	(19,010)	-29%	-
Energy sources		27,649	35,843	35,843	-	1,547	17,922	(16,375)	-91%	-
Water management		65,123	73,490	73,490	3,033	36,255	36,745	(490)	-1%	-
Waste water management		9,869	13,418	13,418	841	5,494	6,709	(1,215)	-18%	-
Waste management		5,838	8,362	8,362	518	3,250	4,181	(931)	-22%	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	236,651	291,765	299,265	27,120	131,748	149,633	(17,885)	-12%	-
Expenditure - Functional										
<i>Governance and administration</i>		164,902	112,747	112,747	5,792	37,279	56,374	(19,095)	-34%	-
Executive and council		10,013	12,106	12,106	570	2,979	6,053	(3,074)	-51%	-
Finance and administration		154,087	99,362	99,362	5,159	33,970	49,681	(15,711)	-32%	-
Internal audit		802	1,280	1,280	63	330	640	(310)	-48%	-
<i>Community and public safety</i>		16,037	13,222	13,222	604	3,159	6,611	(3,452)	-52%	-
Community and social services		11,857	8,765	8,765	393	2,053	4,382	(2,329)	-53%	-
Sport and recreation		528	683	683	32	169	341	(172)	-50%	-
Public safety		2,915	2,655	2,655	126	659	1,327	(669)	-50%	-
Housing		736	1,120	1,120	53	278	560	(282)	-50%	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		11,011	12,527	12,527	531	2,776	6,264	(3,487)	-56%	-
Planning and development		7,063	7,626	7,626	306	1,600	3,813	(2,213)	-58%	-
Road transport		3,947	4,891	4,891	225	1,176	2,445	(1,269)	-52%	-
Environmental protection		-	11	11	-	-	5	(5)	-100%	-
<i>Trading services</i>		61,311	72,915	72,915	3,305	17,275	36,458	(19,182)	-53%	-
Energy sources		28,163	28,857	28,857	1,427	7,460	14,429	(6,969)	-48%	-
Water management		19,922	24,593	24,593	999	5,221	12,297	(7,075)	-58%	-
Waste water management		7,871	12,311	12,311	563	2,943	6,156	(3,212)	-52%	-
Waste management		5,356	7,154	7,154	316	1,651	3,577	(1,926)	-54%	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	253,261	211,412	211,412	10,232	60,490	105,706	(45,216)	-43%	-
Surplus/ (Deficit) for the year		(16,610)	80,353	87,853	16,888	71,258	43,926	27,331	62%	-

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by functional classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement
3. Total Expenditure by functional classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'
4. All amounts must be classified under a functional classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - [NAME OF VOTE 1]	1	2,726	2,518	2,556	312	1,518	1,278	240	18.8%	-
Vote 2 - [NAME OF VOTE 2]		74,679	102,196	93,548	21,928	81,197	46,774	34,423	73.6%	-
Vote 3 - [NAME OF VOTE 3]		-	-	-	-	-	-	-	-	-
Vote 4 - [NAME OF VOTE 4]		53,457	45,309	48,759	646	3,985	24,379	(20,395)	-83.7%	-
Vote 5 - [NAME OF VOTE 5]		105,789	141,742	136,872	4,234	45,049	68,436	(23,387)	-34.2%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	236,651	291,765	281,735	27,120	131,748	140,867	(9,119)	-6.5%	-
Expenditure by Vote										
Vote 1 - [NAME OF VOTE 1]	1	17,878	19,833	19,783	939	4,909	9,892	(4,983)	-50.4%	-
Vote 2 - [NAME OF VOTE 2]		143,047	82,610	92,110	4,372	29,857	46,055	(16,198)	-35.2%	-
Vote 3 - [NAME OF VOTE 3]		11,041	16,724	16,574	787	4,113	8,287	(4,174)	-50.4%	-
Vote 4 - [NAME OF VOTE 4]		21,392	20,387	19,387	920	4,810	9,693	(4,883)	-50.4%	-
Vote 5 - [NAME OF VOTE 5]		59,903	71,858	67,708	3,214	16,801	33,854	(17,053)	-50.4%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	253,261	211,412	215,562	10,232	60,490	107,781	(47,291)	-43.9%	-
Surplus/ (Deficit) for the year	2	(16,610)	80,353	66,172	16,888	71,258	33,086	38,172	115.4%	-

References

1. Insert 'Vote'; e.g. Department, if different to standard classification structure
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2018/19	Budget Year 2019/20					-		Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue By Source										
Property rates		8,204	8,157	8,557	5,176	5,260	4,278	981	23%	
Service charges - electricity revenue		27,649	33,632	30,512			15,256	(15,256)	-100%	
Service charges - water revenue		29,323	31,672	30,172	3,033	18,196	15,086	3,110	21%	
Service charges - sanitation revenue		9,483	10,161	9,911	841	5,043	4,956	87	2%	
Service charges - refuse revenue		5,838	6,313	6,163	518	3,106	3,081	25	1%	
Rental of facilities and equipment		526	1,013	1,013	45	270	506	(236)	-47%	
Interest earned - external investments		398	954	500	102	611	250	361	144%	
Interest earned - outstanding debtors			9,269	5,769			2,885	(2,885)	-100%	
Dividends received		12	10	10	1	4	5	(1)	-17%	
Fines, penalties and forfeits		36,874	35,934	39,534	72	430	19,767	(19,337)	-98%	
Licences and permits		6			7	42	42		#DIV/0!	
Agency services										
Transfers and subsidies		65,693	72,021	72,021	15,696	40,409	36,011	4,399	12%	
Other revenue		4,963	18,083	22,703	717	4,302	11,352	(7,050)	-62%	
Gains on disposal of PPE		151								
Total Revenue (excluding capital transfers and contributions)		189,120	227,219	226,865	26,206	77,674	113,432	(35,759)	-32%	-
Expenditure By Type										
Employee related costs		74,156	78,023	76,223	6,665	39,087	38,112	976	3%	
Remuneration of councillors		4,006	4,439	4,439	324	1,946	2,219	(273)	-12%	
Debt impairment		73,782	23,825	23,825	-	-	11,913	(11,913)	-100%	
Depreciation & asset impairment		23,059	25,691	25,691	-	-	12,846	(12,846)	-100%	
Finance charges		9,973	6,058	11,558	7	39	5,779	(5,740)	-99%	
Bulk purchases		24,870	28,294	26,794	163	976	13,397	(12,421)	-93%	
Other materials			12,170	18,049	881	5,287	9,024	(3,737)	-41%	
Contracted services		10,528	8,313	10,213	1,346	8,074	5,107	2,968	58%	
Transfers and subsidies										
Other expenditure		32,811	28,276	30,026	847	5,080	15,013	(9,933)	-66%	
Loss on disposal of PPE		77								
Total Expenditure		253,261	215,090	226,818	10,232	60,490	113,409	(52,919)	-47%	-
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(64,141)	12,129	46	15,974	17,184	23	17,161	1	
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		47,531	80,202	80,202	914	54,074	40,101	13,973	0	
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions		(16,610)	92,331	80,248	16,888	71,258	40,124			-
Taxation										
Surplus/(Deficit) after taxation		(16,610)	92,331	80,248	16,888	71,258	40,124			-
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		(16,610)	92,331	80,248	16,888	71,258	40,124			-
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		(16,610)	92,331	80,248	16,888	71,258	40,124			-

References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) inclu 236,651 307,421 307,067 27,120 131,748 153,533

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - [NAME OF VOTE 1]		-	-	-	-	-	-	-	-	-
Vote 2 - [NAME OF VOTE 2]		-	-	-	-	-	-	-	-	-
Vote 3 - [NAME OF VOTE 3]		-	-	-	-	-	-	-	-	-
Vote 4 - [NAME OF VOTE 4]		-	-	-	-	-	-	-	-	-
Vote 5 - [NAME OF VOTE 5]		-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - [NAME OF VOTE 1]		770	-	100	-	-	50	(50)	-100%	-
Vote 2 - [NAME OF VOTE 2]		-	-	100	-	-	50	(50)	-100%	-
Vote 3 - [NAME OF VOTE 3]		-	-	150	-	135	75	60	80%	-
Vote 4 - [NAME OF VOTE 4]		3,649	1,100	1,150	-	313	575	(262)	-46%	-
Vote 5 - [NAME OF VOTE 5]		38,553	78,202	78,302	3,832	32,819	39,151	(6,332)	-16%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	42,972	79,302	79,802	3,832	33,267	39,901	(6,635)	-17%	-
Total Capital Expenditure		42,972	79,302	79,802	3,832	33,267	39,901	(6,635)	-17%	-
Capital Expenditure - Functional Classification										
Governance and administration		770	-	200	-	135	100	35	35%	-
Executive and council		770	-	50	-	-	25	(25)	-100%	-
Finance and administration		-	-	150	-	135	75	60	80%	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		3,649	1,100	1,150	-	313	575	(262)	-46%	-
Community and social services		3,649	290	340	-	-	170	(170)	-100%	-
Sport and recreation		-	810	810	-	313	405	(92)	-23%	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		1,544	8,292	8,392	-	1,905	4,196	(2,291)	-55%	-
Planning and development		-	-	50	-	-	25	(25)	-100%	-
Road transport		1,544	8,292	8,342	-	1,905	4,171	(2,266)	-54%	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		37,009	69,910	70,060	3,832	30,915	35,030	(4,116)	-12%	-
Energy sources		-	2,211	2,211	-	-	1,106	(1,106)	-100%	-
Water management		35,774	60,000	60,150	3,335	27,849	30,075	(2,226)	-7%	-
Waste water management		1,235	7,699	7,699	497	3,065	3,850	(784)	-20%	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	42,972	79,302	79,802	3,832	33,267	39,901	(6,635)	-17%	-
Funded by:										
National Government		42,202	79,302	79,302	3,832	33,140	39,651	(6,511)	-16%	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		42,202	79,302	79,302	3,832	33,140	39,651	(6,511)	-16%	-
Borrowing		-	-	-	-	-	-	-	-	-
Internally generated funds	6	770	-	500	-	127	250	(123)	-49%	-
Total Capital Funding		42,972	79,302	79,802	3,832	33,267	39,901	(6,635)	-17%	-

References

- Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
- Include capital component of PPP unitary payment
- Capital expenditure by functional classification must reconcile to the total of multi-year and single year appropriations
- Include expenditure on investment property, intangible and biological assets
- Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 December

FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		8,702	2,106	5,899		
Call investment deposits			2,702	2,702		
Consumer debtors		20,071	21,057	21,057		
Other debtors		28,424	26,213	26,213		
Current portion of long-term receivables			-			
Inventory		1,023	1,006	1,006		
Total current assets		58,221	53,083	56,876	-	-
Non current assets						
Long-term receivables						
Investments						
Investment property		57,163	55,869	55,869		
Investments in Associate						
Property, plant and equipment		586,958	594,657	619,657		
Biological		346	444	444		
Intangible						
Other non-current assets		394	392	392		
Total non current assets		644,862	651,363	676,363	-	-
TOTAL ASSETS		703,083	704,446	733,239	-	-
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing		261	159	159	134	
Consumer deposits		817	814	814		
Trade and other payables		158,026	16,500	24,500	70,722	
Provisions		486	507	507		
Total current liabilities		159,591	17,980	25,980	70,856	-
Non current liabilities						
Borrowing		39,352	37,951	37,951		
Provisions		19,839	20,924	20,924		
Total non current liabilities		59,191	58,875	58,875	-	-
TOTAL LIABILITIES		218,782	76,855	84,855	70,856	-
NET ASSETS	2	484,301	627,591	648,384	(70,856)	-
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		484,301	572,694	478,966		
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	484,301	572,694	478,966	-	-

References

1. Material variances to be explained in Table SC1
2. Net assets must balance with Total Community Wealth/Equity

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	Budget Year 2019/20								
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		920	5,302	8,468	457	2,740	4,234	(1,494)	-35%	
Service charges		14,411	13,354	23,346	726	4,359	11,673	(7,315)	-63%	
Other revenue		1,095	20,513	20,513	1,033	7,083	10,256	(3,173)	-31%	
Government - operating		65,693	65,021	65,021	15,696	40,409	32,511	7,899	24%	
Government - capital		56,061	80,202	80,202	914	54,074	40,101	13,973	35%	
Interest		398	1,204	1,204	123	739	602	137	23%	
Dividends		12	10	10	1	4	5	(1)	-17%	
Payments										
Suppliers and employees		(73,955)	(103,480)	(123,812)	(10,226)	(60,451)	(61,906)	(1,455)	2%	
Finance charges		(9,973)	(500)	(2,500)	(7)	(39)	(1,250)	(1,211)	97%	
Transfers and Grants										
NET CASH FROM/(USED) OPERATING ACTIVITIES		54,662	81,626	72,452	8,718	48,918	36,226	(12,692)	-35%	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								-		
Decrease (Increase) in non-current debtors								-		
Decrease (increase) other non-current receivables								-		
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(45,389)	(80,202)	(80,202)	(3,832)	(33,267)	(40,101)	(6,834)	17%	
NET CASH FROM/(USED) INVESTING ACTIVITIES		(45,389)	(80,202)	(80,202)	(3,832)	(33,267)	(40,101)	(6,834)	17%	-
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
Payments										
Repayment of borrowing		(232)	(272)	(272)		(137)	(136)	1	-1%	
NET CASH FROM/(USED) FINANCING ACTIVITIES		(232)	(272)	(272)	-	(137)	(136)	1	-1%	-
NET INCREASE/ (DECREASE) IN CASH HELD		9,041	1,152	(8,022)	4,886	15,514	(4,011)			-
Cash/cash equivalents at beginning:		4,578	4,807	8,600			8,600			-
Cash/cash equivalents at month/year end:		13,619	5,959	578		15,514	4,589			-

References

1. Material variances to be explained in Table SC1

PERFORMANCE REPORT FOR Quarter 1 and Quarter 2

INTERNAL AUDIT

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance and public participation	Good Governance and public participation	Maintaining and improving the Municipal Audit Opinion		Review Internal Audit Charter and Manual for approval by July 2019	Review 2019/20 Internal Audit Charter by July 2019	Adopted and reviewed 2017/2018 Internal Audit charter	Approved Internal Audit Charter	Review of Internal Charter and Manual by July 2019	Not achieved	The Audit and Performance Committee has not convened due to the unavailability of its members	The document will be presented for approval at the next Committee meeting	No target for the quarter	-	-	-	Approved Internal Audit Charter, and Manual Attendance register and minutes
					Reviewed 2019/2020 Internal Audit Charter and Manual for approval by June 2020	Review and approve 2020/2021 Internal Audit Charter by June 2020	Adopted and reviewed 2018/2019 Internal Audit charter	Approved Internal Audit Charter	No target for the quarter	Not achieved	The Audit and Performance Committee has not convened due to the unavailability of its members	The document will be presented for approval at the next Committee meeting	- No target for the quarter	-	-	-	Approved Audit Committee Charter

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
					Reviewed and approved Audit Committee Charter by July 2019	Reviewed and approved Audit Committee Charter by July 2019	2017/2018 Audit Committee Charter	Approved Audit Committee Charter	Submission of the reviewed Audit Committee Charter to Council for Approval by July 2019	Not achieved	The Risk Register for the financial year has not yet be finalized.	The Plan will be compiled once the Risk Register has been finalised and subsequently presented to the Audit and Performance Committee for approval.	No target for the quarter	-	-	-	Approved Internal Audit Coverage Plan, Attendance register & minutes.

TOWN PLANNING

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance & Administration	Good governance in Mohokare	100% compliance to SPLUMA		Review the 8 Town Planning Policies by June 2020	8 Policies reviewed and approved by Council	4 Policies for 2018/2019	Approved policies	No target for this quarter	-	-	-	No target for this quarter		-	-	Approved policies
3	Good governance & Administration	Good governance in Mohokare	100% compliance to SPLUMA		Reviewed Spatial Development Framework by June 2020	Reviewed SDF by June 2020	2018/2019 SDF	Reviewed SDF	No target for this quarter	-	-	-	No target for this quarter				Council Resolution and Copy of the updated project list
3	Good governance & Administration	Good governance in Mohokare	100% compliance to SPLUMA		Conduct 1 Municipal Planning Tribunal meeting bi-annually by June 2020	1 Municipal Planning Tribunal conducted Bi-annually by June 2020	New KPI	1 Tribunal held	1 Municipal Planning Tribunal conducted by September 2019	Achieved The MPT sat on 19 July 2019. Three applications were submitted and approved	-	-	No target for this quarter				Attendance registers Minutes /report

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
										d.							
	Good governance & Administration	Good governance in Mohokare	100% compliance to SPLUMA		Attend 4 quarterly SPLUM Meetings by June 2020	4 SPLUM quarterly meetings attended by June 2020	New kpi	Meetings attended	SPLUM meeting attended by Sept 2019	Achieved Meeting attended on 16 August 2019			SPLUM meeting attended by Dec 2019	Achieved Meeting attended on 16 August 2019	-	-	Attendance registers Minutes /report
	Good governance & Administration	Good governance in Mohokare	100% compliance to SPLUMA		Conduct public participation for drafting Land Use Management Scheme by October 2019	Public participation for drafting Land Use Management Scheme conducted by October 2019	New KPI	Public participation report Public comments	No target for this quarter				Participation for drafting Land Use Management Scheme conducted by October 2019	Achieved Meeting attended on 16 August 2019	-	-	Public participation report Public comments
	Good governance & Administration	Good governance in Mohokare	100% compliance to SPLUMA		Develop final Land Use Management Scheme	Final Land Use Management Scheme developed	New Kpi	Final Copy of the Land Use Manag	No target for this quarter				Final Draft Land Use Management Scheme submitted	Achieved Meeting attended	-	-	Land Use Management Schem

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	stration				by October 2019	d by October 2019		ement Scheme					to Council by October 2019	d on 16 August 2019			e copy

LOCAL ECONOMIC DEVELOPMENT

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
5	Local Economic Development	Local Economic development	Enhancement of the municipality's local economy	S O 2	5 year LED Strategy developed by December 2019	5 year LED Strategy developed by December 2019	2017/18 LED Strategy	Reviewed LED Strategy	No target for this quarter	-	-	-	5 year LED Strategy developed and approved by Council by December 2019	Not Achieved	The draft was submitted to Council but was not approved	Will be submitted to Council in the next Council meeting	Council Resolution and copy of the adopted strategy
					12 Business expos conducted to assist cooperatives and SMMEs per town	12 Business expos conducted to assist cooperatives and SMMEs per town	4 Business expos conducted	Invites and attendance registers	Conduct 1 business expo per town by Sept 2019	Achieved 4 expos were conducted in Zastron only and 2 were held in Trompsburg with all 3 towns stakeholders	-	-	Conduct 1 business expo per town by Dec 2019	Achieved	-	-	Invites and attendance registers

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SONO	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
					Reviewed SMME support Policy by June 2020	Reviewed SMMES support Policy by June 2020	SMME Policy 2017/18 reviewed	Reviewed and adopted Policy	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council Resolution and copy of the Policy
	Local Economic Development	Local Economic development	Enhancement of the municipal economy		Developed and approved Tourism Policy by December 2019	Developed and approved Tourism Policy by December 2019	New KPI	Approved Policy	No target for this quarter	-	-	-	Developed and approved Tourism Policy by December 2019	Not Achieved The policy is done and awaiting Council approval	The draft was submitted to Council but was not approved	Will be submitted to Council in the next Council meeting	Approved Policy Council Resolution

RISK MANAGEMENT

KP A N o	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departm ental)	SO No	Key perform ance indicat or(s)	Annual Target	Baseline	Unit of measure ment	Q1	Actual Achieve ment	Reason for deviatio n	Action to be taken	Q2	Actual Achieve ment	Reason for deviatio n	Action to be taken	POE
3	Good govern ance and adminis tration	Good governan ce in Mohokar e	To evaluate the effectiv ness of Risk managem ent, control and governan ce processe s and develop actions to address key risks identified		Reviewed Enterprise Risk Manage ment Policies (Risk Manage ment Strategy and Framework, Fraud and Anticorru ption Strategy, Risk Manage ment Committee Charter	Review ed Enterpri se Risk Managem ent Policies	Reviewed Enterprise Risk Manage ment Policies	Reviewed and adopted policies	Submissio n of 2018/201 9 Policies to RMC & AC for approval by Septemb er 2019					-		-	Attendan ce register and minutes from RMC and AC Council resolution and copy of the adopted policies
					Implemen tation of the Reviewed 2019/202 0 Risk Register by June 2020	Implemen tation of the Reviewed 2019/20 20 Risk Register by June 2020	2018/19 Risk Register	Quarterly reports	Assessme nt of levels of Municipal Risk Appetite and Risk Tolerance by Septemb er 2019				Quarterly Risk Assessm ents held with depart ments	Achieved -	-	-	Quarterly monitorin g reports

3	Good governance and public participation	Good Governance and public participation			Reviewed 2019/2020 Risk Register by June 2020	Reviewed and approved 2019/2020 risk register	2018/2019 risk register	Approved risk register	Approved Risk register by September 2019				Quarterly Risk Assessments held with departments to update the risk register			-	Assessment report, minutes and attendance registers, council resolution and approved risk register
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INTERGRATED DEVELOPMENT PLAN (IDP)

KP A N o	Key Perform ance Area	Municip al Strategi c Objecti ve (SOs)	Municipal Strategic Objective (Departme ntal)	SO No	Key performa nce indicator(s)	Annual Target	Baseline	Unit of measure ment	Q1	Actual Achiev ement	Reason for deviation	Action to be taken	Q2	Actual Achieve ment	Reason for deviatio n	Action to be taken	POE
3	Good govern ance & Adminis tration	Good govern ance in Mohok are	To implement a ranking and rating system for all new capital projects to support the strategic objectives and priorities of Council and Community		Reviewed and approve d IDP by May 2020	Reviewed and approve d IDP	Approve d 2018/19 IDP	Approve d IDP Plan	Approve d IDP Process plan by August 2019	Achiev ed	-	-	Establish ment of Rep Forum	achieved	-	-	Council resoluti on And electro nic copy of the IDP.

PERFORMANCE MANAGEMENT SYSTEMS DEPARTMENT

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and public participation	Good Governance and public participation	100% monitoring and evaluation of the municipality's Performance	SO 4	2018/2019 Organisational performance management system policy reviewed by May 2020	Review PMS policy framework	2018/2019 Approved PMS policy Framework	Reviewed PMS Policy	-	No target for this quarter	-	-	No target for this quarter	-	-	-	Reviewed PMS Policy
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municipality		Submission of the draft Annual report and the annual performance report for 2018/19 to the Auditor General by 31 August 2019	Submitted draft Annual report, annual performance report by 31st of August 2019	Annual report, annual performance report submitted on the 31 August 2018	Developed AR and APR	Submit draft Annual report, annual performance report on 31st of August 2019	Not Achieved Only APR was submitted due to late submissions of AFS	-	-	No target for this quarter				
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municipality		Developed 2020/2021 SDBIP by June 2020	Developed 2020/2021 SDBIP by June 2020	2018/2019 SDBIP	Developed and approved SDBIP	No target for this quarter	-	-	-	No target for this quarter				

KP ANO	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	Good governance & Administration	Good governance in Mohokare	100% monitoring and evaluation of the municipality's Performance		Developed Mid-year report submitted to Council by 25 January 2020	Mid-year report submitted to Council by 25 January 2020	2018/2019 Mid-year report	Developed and submitted Mid-year report	No target for this quarter	-	-	-	No target for this quarter	-	-	-	
	Good governance & Administration	Good governance in Mohokare	100% monitoring and evaluation of the municipality's Performance		Developed and adopted adjustment SDBIP and submitted to Council by 28 Feb 2020	Adjusted SDBIP and adopted by Council in Feb 2020	2018/2019 Adjusted SDBIP	Developed and approved adjusted SDBIP	No target for this quarter	-	-	-	No target for this quarter	-	-	-	

CORPORATE SERVICES DEPARTMENT

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance & Administration	Good governance in Mohokare	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	4 Ordinary Council sittings held annually as legislated (1 per quarter)	4 Ordinary Council meeting held by June 2020	4 distributed notices and agenda for 4 ordinary meetings	Signed distributed acknowledgement of receipt	Distribution of 1 notice and agenda by Aug 2019	Achieved	-	-	Distribution of 1 notice and agenda by Dec 2019				Copy of notices and agenda distributed and acknowledgement of receipts
				1 monthly notice of Local Labour Forum distributed by June 2020	12 LLF notices and agenda distributed	12 LLF notices and agenda distributed	Signed distributed acknowledgement of receipt	Distribution of 3 notices and agendas	Achieved			Distribution of 3 notices and agendas			Copy of notices and agenda distributed and acknowledgement of receipts	
3				Reviewed and adopted Employment Equity Policy by December 2019	Reviewed and adopted EE Policy	16/17 EE Policy	Approved policy	No target for this quarter	-	-	-	Reviewed and adopted Employment Equity Policy by December 2019				Council resolution and adopted policy

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Submitted EE Plan Report to Dept. of Labour by 15 January 2020	Submitted EE Plan Report to Dept. of Labour by 15 January 2020	New kPI	Proof of submission	-	Achieved	-	-	-				Notices and agenda
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Agenda and notices of section 79 committees distributed quarterly	20 notices and agenda of Section 79 distributed quarterly	17/18 Sec 79 notices and agenda	Notices and agendas	5 notices and agendas distributed by July 2019	Achieved	-	-	5 notices and agendas distributed by Dec 2019	Achieved	-	-	Proof of submission of the updated risk register (Acknowledgment of receipt)

Mid-Year Budget and Performance Report

KP A N o	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and Administration	Good Governance in Mohokare	Annual review and implemen- tation of the Human Resource Develop- ment Strategy by June 2020		Reviewed HRD Strategy by June 2020	Review ed HRD Strateg y by June 2020	Adopte d 2017/20 18 HRD Strateg y	Reviewed Strategy	-	Achieved	-	-	-	Achieved	-	-	Reviewed HRD Strategy by June 2019
3	Good Governance and Administration	Good Governance in Mohokare	Annual review and implemen- tation of the Human Resource Develop- ment Strategy by June 2020		Quarterly Implemen- tation of the HRD Strategy by June 2020	Quarterly reports submit- ted to Manag- ement (Recruit- ment and selection report aligned to Employ- ment equity plan, leave manag- ement, benefits and claims, vacanc	2018/20 19Quarterly reports	Quarterly reports	Quarterly reports	Not Achieved	Only interviews for Director Communi- ty and Technical Were held and no appointm- ent have been done	Re- advertise	Quarterly reports	-	-	-	Quarterly reports

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
						rate and Overtime											
3	Municipal Transformation and Development	Municipal Transformation and Development	Enhance institutional development and good governance		4 Vacant posts of Sec 56 managers filled by June 2020	4 Vacant posts of Sec 56 managers filled by June 2020	4 sec 56 positions filled	Appointment letters	No target for this quarter	-	-	-	No target for this quarter	-	-	-	-
3	Municipal Transformation and Development	Municipal Transformation and Development	To ensure provision of secretaries support to council		3 unskilled labours vacant post filled by June 2020	3 Unskilled vacant posts filled by June 2020	New KPI	3 unskilled employee Appointed	-	Achieved	-	-	No target for this quarter	-	-	-	Advert, Interview report, signed appointment letters/contracts
3	Good governance & Administration	Good governance in Mohokare	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	SO 4	10 Human Resources Policies reviewed and approved by Council by June 2020	10 Human Resources Policies reviewed and approved by Council by June 2020	10 policies reviewed and approved by Council	Approved Policies	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council Resolution and electronic copies of HR policies

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N O.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance & Administration	Good governance in Mohokare		SO 4	Reviewed Organogram by June 2020	Reviewed Organogram by June 2020	2018/2019 reviewed organogram	Reviewed organogram	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council Resolution and a copy of the organogram
3	Good Governance and administration	Good Governance in Mohokare	Ensure 100% development of ICT Strategy	SO 4	Develop the 5 year ICT Strategy by 2020	Develop the 5 year ICT Strategy by 2020	2018/2019 ICT Strategy	Reviewed ICT Strategy by June 2020	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council Resolution and copy of Strategy
3	Good Governance and administration	Good Governance in Mohokare	Ensure 100% development of ICT Strategy	SO 4	Reviewed ICT Policies June 2020	14 reviewed ICT Policies adopted by May 2020 1.IT Security policy 2.IT Assets Control & Disposal Policy 3.Internet & Email Usage Policy 4.Change management	14 reviewed and adopted Policies 2018/19	14 Policies Reviewed by June 2020	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council Resolution and copies of the adopted Policies

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perfor mance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departm ental)	S O N o.	Key perfor mance indicator(s)	Annual Target	Baselin e	Unit of Measure ment	Q1	Actual Achieve ment	Reason for deviation	Action to be taken	Q2	Actual Achieve ment	Reason for deviatio n	Action to be taken	POE
					5.Passw ord policy 6.IT Backup Policy 7 Disaster Recove ry policy 8 Telepho ne Policy 9 Mobile and Gadget s Policy 10. Patch Manag ement Policy 11. End User Access Manag ement Policy 12. ICT Operati ng System Security Controls Policy												

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N O.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
						14. Printing Policy											
3	Good Governance and administration	Good Governance in Mohokare	Ensure 100% development of ICT Strategy	SO 4	Review of the Disaster recovery and Business Continuity Plan by June 2020	Reviewed Disaster Recovery and Business Continuity Plan for the 2019/2020 financial year.	2018/2019 Reviewed Disaster Recovery and Business Continuity Plan	Approved plan	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council resolution and copy of the approved plan
3	Municipal Transformation and Development	Municipal Transformation and Development	Review, and implement all relevant departmental policies		5 reviewed policies by June 2018 (Public participation, Communication, HR and Training, Social media policies)	5 reviewed policies by June 2019 (Public participation, Communication, HR and Training, Social media policies)	5 reviewed policies	5 approved policies	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Policies Council resolution

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N O.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Municipal Transformation and Development	Municipal Transformation and Development	Strategies developed and reviewed		Annual Reviewed delegation system adopted by Council by June 2020	Annual Reviewed delegation system adopted by Council by June 2020	2018/2019 reviewed delegation system	Reviewed delegated system by June 2020	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Council Resolution and Adopted Delegation System
3	Municipal Transformation and Development	To build capacity and maximise utilization of human capital	Organizational development		6 officials capacitated in terms of the workplace skills	6 officials capacitated by June 2020	New KPI	6 Officials capacitated	Quarterly skills development reports				Quarterly skills development reports				Quarterly Skills development report
			Councillor development		5 councillors capacitated in terms of skills by June 2020	5 councillors capacitated by June 2020	New KPI	2 councillors	Quarterly skills development reports				Quarterly skills development reports				Quarterly Skills development Report
3	Municipal Transformation and Development	Municipal Transformation and Development	Enhance institutional development and good governance		Development and submission of the (19/20) workplace skills plan by 30 April 2020 to LGSETA	19/20 WSP submitted by April 18	18/19 submitted WSP	Developed and submitted WSP BY 30 April 2020	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Acknowledgement of receipt from LGSETA and WSP Document

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perfor mance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Depart mental)	S O N o.	Key perfor mance indicator (s)	Annual Target	Baselin e	Unit of Measure ment	Q1	Actual Achieve ment	Reason for deviation	Action to be taken	Q2	Actual Achieve ment	Reason for deviatio n	Action to be taken	POE
3	Municipal Transform ation and Develop ment	Municipal Transform ation and Develop ment	Enhance institution al develop ment and good governan ce		Adoption of the WSP by LLF by June 30 th April 2020	Adoptio n of the WSP by LLF by June 30 th April 2020	New KPI	Adopted WSP by LLF	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Adopted and signed
3	Municipal Transform ation and Develop ment	Municipal Transform ation and Develop ment	Enhance institution al develop ment and good governan ce		3% of budget actually spent on implem enting WSP bi- annually	3% of budget actually spent on implem enting WSP	New KPI	Actual budget spent	No target for this quarter	-	-	-	1% of budget actually spent on implem enting WSP				Proof of amounts spent
3	Municipal Transform ation and Develop ment	Municipal Transform ation and Develop ment	To ensure provision of secretarie s support to council		Quarterly updated resolution register	Update d resoluti on register by June 2020	Register update d	Register updated	Resolutio n register updated by Sept 2019	Achieved	-	-	Resolutio n register updated Dec 2019				Updated register

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

TECHNICAL SERVICES DEPARTMENT

K P A N O	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	Provision of Project Management services to the Municipality		To execute work amounting to R 30 000 000.00 on RBIG BY June 2020.	R 30 000 000.00 (Accumulative) certified as work done on the Regional Bulk Infrastructure Grant (RBIG)) by 30 June 2020	R 10 096 629.68	Payment certificates & list of payments spreadsheet	R 6 000 000.00 work to be certified as complete	Achieved Actual achievement is R 8 823 032.71 work certified as complete	Over achievement as a result of accrual payment certificates	None	R 13 200 000.00 work to be certified as complete	Achieved Actual achievement is R 17 843 463-12	None	None – Target achieved	Allocation letters Tax Invoice Payment Certificate List of payments
					To execute work amounting to R 30 000 000.00 on WSIG June 2020.	R 30 000 000.00 (Accumulative) certified as work done on the Water Services Infrastructure Grant (WSIG) by 30 June 2020	R 13 241 639.33	Payment certificates & list of payments spreadsheet	R 6 000 000.00 work to be certified as complete	Achieved Actual achievement is R 6 985 966.61 work certified as complete	Over achievement as a result of accrual payment certificates	None	R 13 200 000.00 work to be certified as complete	Achieved Actual achievement is R 19 487 958-37	None	None – Target achieved	Allocation letters Tax Invoice Payment Certificate List of payments

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O .	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	Provision of Project Management services to the Municipality		To executive work amounting to R 17 991 000.00 on MIG by June 2020	R 17 991 000.00 (Accumulative) certified as work done on the Municipal Infrastructure Grant (MIG) by 30 June 2020	R 10 933 453.17	Payment certificates & list of payments spreadsheet	R 3 598 200.00 work to be certified as complete	Not Achieved Actual achievement R 1 638 963.25 work certified as complete	The Rouxville 1.7km access road resumed late (August 2019) after being placed on suspension from March 2019	1.Project implementation of the Rouxville 1.7km access road to be fast tracked 2.Ring fencing of funds to reduce the risk of placing projects on suspension	R 7 916 040.00 work to be certified as complete	Not Achieved Actual Achievement is R 2 906 838.25	Late appointment of a contract or on the Zastron/Matlakeng: Construction of an outfall sewerline	A contract or has been appointed for Zastron/Matlakeng: Construction of an outfall sewerline	DORA Schedule Tax Invoice Payment Certificate List of payments
				To executive work amounting to R 2 211 000.00 on INEP by June 2020	R 2 211 000.00 (Accumulative) certified as work done on the Integrated National Electrification Programme (INEP) by 30	R 500 000.00	Payment certificates & list of payments spreadsheet	R 442 200.00 work to be certified as complete	Not Achieved Actual achievement is R 00.00 work certified as complete	1.No payment certificate has been received from Centlec (IA)	Intervention meeting scheduled for 4 October 2019 in order to fast track the implementation of the grant	R 972 840.00 work to be certified as complete	Not Achieved Actual Achievement is R 00.00	Slow implementation of project by Centlec	Meeting to be schedule in order to fast track the implementation of the project in Rouxville	Allocation letter	

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
						June 2020											
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	To executive work amounting to R 1 000 000.00 on EPWP by June 2020		To executive work amounting to R 1 000 000.00 on EPWP by June 2020	R 1 000 000.00 (Accumulative) expenditure of the Expanded Public Works Programme (EPWP) by 30 June 2020	New KPI	Payment certificates & list of payments spreadsheet	R 200 000.00 Expenditure on Salaries and related operations complete	Achieved Actual achievement R 470 026.00	None	None	R 440 000.00 Expenditure on Salaries and related operations complete	R 440 000.00 Expenditure on Salaries and related operations complete	Achieved Actual achievement is R 441 943.00	None	

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	To provide dignified cemeteries	Phase 1: Upgrading of 1.7km access roads in Roleleathunya	Completion of the project by 30 March 2020	Physical progress on site at 65%	Monthly progress reports Site visit reports	75% physical progress on site	Not Achieved Actual achievement 70.9%	The project was placed on suspension since March 2019. Due to the application of the cost reimbursement system, the contract or only recommenced with work from August 2019	Extension of time to be approved as a result of the suspension period	X1 cemetery fenced with concrete palisade fencing	Not Achieved No cemetery was fenced	Slow procurement processes Tenders were advertised and closed. The process is still at evaluation stage.	Fast tracking the appointment of a contractor	Completion certificates
1	Basic Service delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	To provide dignified cemeteries	Upgrading of the 0.6km Zama access road in Matlaken g	Practical completion of the project by 30 December 2020	86% Physical progress on site	Monthly progress reports	90% physical progress on site	Achieved Actual achievement is 90%	None	None	X1 cemetery fenced with concrete palisade fencing	Not Achieved No cemetery was fenced	Slow procurement processes Tenders were advertised and closed. The process is	Fast tracking the appointment of a contractor	Completion certificates

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
															still at evaluation stage.		
11	Basic Service delivery and Infrastructure development Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level Deliver sustainable services that are on or above RDP level	Provision of trafficable roads		Road Maintenance and storm water maintenance plan	Re-gravelling of 4km of internal streets and access roads by 30 June 2020	2019/20 Road Maintenance plan approved by council	Monthly maintenance reports	75% physical progress on site	Not Achieved Actual achievement 70.9%	The project was placed on suspension since March 2019. Due to the application of the cost reimbursement system, the contract or only recommenced with work from August 2019	Extension of time to be approved as a result of the suspension period	Upgrade of 0.2km road from gravel to block pave	Achieved 0.21km paved	None	-	Monthly progress reports from consultant

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
			Provision of trafficable roads Provision of access roads to previously disadvantaged areas		Rouxville / Roleleathunya: Upgrading of the Waste Water Treatment Works (WWTW)	Appointment of a contractor to establish site before 30 June 2020	Designs complete	Appointment letter & site hand-over meeting minutes	No target for this quarter	-	-	-	No target for this quarter	-	-	-	Monthly progress reports from consultant
					Installation of on-site sanitation units for 410 Households in Refengkhoto	Installation of on-site sanitation units for 110 Households in Refengkhoto by 30 June 2020	300 Units installed	Practical completion certificates	Installation of on-site sanitation units for 330 Households (Accumulative)	Not Achieved Actual Achievement is 300 Households	Contract or still not on site pending approval for escalation of rates	MLM still awaiting approval from DWS on the approval of new rates	Installation of on-site sanitation units for 375 Households (Accumulative)	Not achieved Actual Achievement is 300 Households	-	-	Monthly progress report Completion certificates Happy letters signed by beneficiaries

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of dignified sanitation services	Zastron / Matlaken g: Upgrading of the outfall sewerline and refurbishment of sewer pump stations	35% physical progress on site by 30 June 2020	Consultant appointed	Monthly progress reports	Completion of preliminary design report & designs	Achieved Designs are complete	None	None	Achieved Contractor appointed on 27 November 2019	None	None	Achieved Contractor appointed on 27 November 2019	Preliminary design report Designs Tender Advert Procurement Monthly progress report
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of dignified sanitation services	Waste water quality management by 30 June 2020	Maintain dignified sanitation to meet green drop compliance 30 June 2020	100% implementation wastewater risk abatement plans	Compliance /Assessments reports	Compliance of tested waste water quality results	Achieved	N/A	N/A	Compliance of tested waste water quality results	Not Achieved	The Municipality had outstanding payments due to the UFS IGS lab	The Municipality has paid the outstanding balance	Water quality results and reports
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	To provide water and sanitation to household	Upgrading of the Zastron Water Treatment Works (WTW)	Practical completion of the project by 30 March 2020	45% physical progress on site	Monthly progress reports & Practical completion certificate	65% physical progress on site	Not Achieved Actual achievement is 45%	Project has been placed on suspension from April 2019 due to Municipal Cash flow challenge	A site re-establishment meeting was held on 11 September 2019 whereby it was agreed	85% physical progress on site	Not Achieved Actual achievement is 45%	The contractors contract amount has been depleted and needs to be adjusted	Special council meeting to be arranged for budget adjustment	Progress report

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
											es	that the contract or will be back on site no later than 16 September 2019			in order for the programming of works on site to be done		
1	Basic services delivery	Keep Mohokare safe and clean	Provision of dignified refuse removal services (Waste management)		Upgrading of the Rouxville Water Treatment Works (WTW)	Practical completion of the project by 30 March 2020	77% physical progress on site	Monthly progress reports & Practical completion certificate	6% physical progress on site	Not Achieved Actual achievement is 77%	Project has been placed on suspension from April 2018 due to Municipal Cash flow challenges		95% physical progress on site	Not achieved Actual achievement 77%	Project has been on suspense since April 2019	Special council meeting to be arranged for budget adjustment	Service sheets Reports to Management Register
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of areal lighting		Construction of an abstraction works on the Orange River and equipping of x2 raw water pump stations with M&E	40% physical progress on site by 30 June 2020	Designs Complete	Tender Advert, Appointment letter, Site hand over minutes & Attendance register &	Tender advert	Achieved Tender advert was placed on 05 July 2019	None	None	15% physical progress on site	Not achieved Only site establishment	Contract on 1 November 2019 & site hand over took place on 12 November 2019	Contract or now on site and the project to be fast tracked and monitored accordingly	High mast lights installation report from Centlec

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
								Monthly progress reports									
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of basic drinking water services		Construction of a 27km long raw bulk water pipeline from the Orange River to Paisley dam in Rouxville	Practical completion of the project by 30 June 2020	11.8% physical progress on site	Monthly progress reports & Practical completion certificate	30% physical progress on site	Not Achieved Con	Project has been placed on suspension from April 2018 due to Municipal Cash flow challenges	A re-establishment meeting was held on 5 August 2019 whereby it was agreed that the contract or will be on site no later than 19 August 2019. The contract or is currently on site and an intervention meeting to be held on 11 September 2019 to follow up on	55% physical progress on site	Not Achieved Actual achievement 11.8%	Slow progress on site by the Contractor	The contract or to utilise subcontractors in order to fast track the progress on site	Monthly progress reports Completion certificate

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
												progress					
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of bulk water supply		Provide 10793 of household with water in MLM daily	2080.5 Ml of purified water	2349.5 ml of purified water	Ml of Inflow and outflow meters	Zastron 246.375 ml, Smithfield 102.2 ml and Rouxville ml 118.625 Purified water	Achieved	N/A	N/A	Zastron 246.375 ml, Smithfield 102.2 ml and Rouxville ml 118.625 Purified water	Achieved	None	None	Water mass Balance report 2. Calibration reports
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level Deliver sustainable services that are on or above RDP Level	Provision of basic drinking water services Provision of basic services to community		Review of the WSDP by 30 June 2020	Approved reviewed WSDP by 30 June 2020	Draft WSDP	Council approved Draft	No target for the quarter	No target for the quarter	No target for the quarter	No target for the quarter	No target for the quarter	No target for the quarter	No target for the quarter	No target for the quarter	Council resolution Approved Policy

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	Provide clean and portable drinking water		Drinking water quality management by June 2020	Maintain and supply water to meet blue drop compliance by 30 June 2020	100% compliance of physical, chemical and biological water quality	Compliance/Assessment reports	Compliance of tested water quality results	Not Achieved	Outstanding payments at the Lab to perform tests	MLM to pay outstanding payments	Compliance of tested water quality results	Not achieved	Payment was done late	Samples will be taken in the next quarter	Water quality results and reports
.	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of basic drinking water services		Rouxville Electrification of house holds	Electrification of 134 House Holds in Roleleat hunya Ext. 6 by 30 June 2020	New KPI	Certificates of Compliance (COC)	-	No target for this quarter	-	-	34 Households to be electrified	Not Achieved	Slow progress on site by the contractor. The contractor has only done 80% of digging and planting of poles	A meeting to be held with the contractor and Centlec to draft an action plan in order to fast track the project	1.Monthly progress report 2.Completion certificate

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level Good Governance and public participation	Provision of Arial lighting and electrification of households		Construction of the primary substation building next to Ou Kragstasie Substation by March 2020	Practical completion of the Ou Kragstasie by March 2020	57% physical progress on site	Practical Completion certificate	65% physical progress on site	Achieved Project is practically complete	None	None	90% physical progress on site	Achieved Actual achievement is 100% completion of the project	None	None	Monthly progress reports from consultant

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

FINANCE DEPARTMENT

KP A N o	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performan ce indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE
4	Financial Manag ement	Financial Viability	Review, and implem ent all relevant departm ental policies	SO 3 SO 3 SO 3 SO 3	6 budget related policies reviewed by June 2020(Asset s, SCM, Revenue, bank and investment , Credit Control and Expenditur e)	6 budget related policies reviewed by June 2020 (Assets, SCM, Revenue , bank and investme nt, Credit Control and Expendit ure	2018/19 Reviewe d budget related policies	Approv ed Policies	-	Achieve d	-	-	-	-	-	-	Council Resolution and adopted copy
4	Financial Manag ement	Financial Viability	Implem entation of Mohokar e Financial Manag ement Plan		Develope d Compliant MSCOA budget by June 2020	Develop ed Complia nt MSCOA budget by June 2020	2018/19 adopted budget	Adopt ed Compli ant MSCoA Budget by May 2020	-	Achieve d	-	-	-	Achieve d	-	-	Monthly Financial Progress reports
4	Financial Manag ement	Financial Viability	Implem entation of Mohokar e Financial Manag ement Plan		Develope d adjustme nt budget by Feb 2020	Adopted adjustme nt budget by Feb 2020	Adopted adjustme nt budget in by Feb 2019	Adopt ed 2017/1 8 adjust ment budget	-	Achieve d, controls are in place to reduce UIF and monitore	-	-	-	Achieve d, controls are in place to reduce UIF and monitore	-	-	Monthly Financial Progress reports

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municip al Strategic Objectiv e (SOs)	Municipa l Strategic Objectiv e (Depart mental)	SO NO	Key perform ance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE
										d on a monthly based				d on a monthly based			
4	Financi al Manag ement	Financial Viability	Impleme ntation of the Procure ment Plan		Developm ent of Procureme nt Managem ent Plan by August 2019	Develop ed and adopted Procure ment Managem ent Plan by August 2019	2017/18 approve d plan	Develo ped and adopt ed Procure ment Managem ent Plan by August 2019	Submit develop ed Plan to Council by August 2018 for adoption	Achieve d	-	-	-	Achieve d	-	-	Quarterly SCM report
4	Financi al Manag ement	Financial Viability	Impleme ntation of the Procure ment Plan		Annual implem ented MFMA Internship programm e by Sept 2019	Implem ted MFMA Internshi p program by Sept 2019	New kpi	Appoin ted MFMA Interns	Advertise and appoint MFMA Interns by Sept 2019	Achieve d, 90% of business was given to local businesse s	-	-	-	Achieve d	-	-	Report on LED
4 4 4 4	Financi al Manag ement	Financial Viability	Develop ment of Mohokar e Financial Managem ent Plan		Review of the Financial Managem ent Plan by May 2020	Review ed and adopted Financial Managem ent by May 2020	2019/202 0 Financial Managem ent plan	Review ed and adopt ed Financi al Managem ent Plan	-	Not Achieve d	Due to financial constrain ts the municipa lity if stragglin g to pay creditors within 30days	The is a revenue enhance ment strategy in place to in improve revenue collectio n of the municipa lity	-	Not Achieve d	Due to financial constrain ts the municip ality if stragglin g to pay creditors within 30days	The is a revenue enhance ment strategy in place to in improve revenue collectio n of the municip ality	Quarterly Financial reports Invoices and expenditu re forms

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
	Financial Management	Financial Viability	Implementation of Mohokare Financial Management Plan		Review of 3 year cash flow management model by May 2020	Reviewed and adopted 3 Year Cash Flow Management Model by May 2020	New KPI	Adopted 3 Year Cash Flow Management Model -	-	Achieved, except for Pension funds	-	-	-	Achieved, except for Pension funds which were not paid on time	-	-	Proof of payment Quarterly 3 rd party reconciliations register
	Financial Management	Financial Viability	Development of operationalization of SCM Plans		Implementation and monitor of the procurement plan by June 2020	Procurement Plan implemented by June 2020	2018/19 quarterly plans	Progress report	Monthly Progress report on the procurement plan	Not achieved	Due to the late submission of the AFS, we did not close the system on time. The returns to be submitted as soon as the system is up to date.	Submission of VAT Returns as soon as possible.	Monthly Progress report on the procurement plan	Not achieved	Due to the late submission of the AFS, we did not close the system on time. The returns to be submitted as soon as the system is up to date.	Submission of VAT Returns as soon as possible.	VAT returns
	Financial Management	Financial Viability	Promotion and maintenance SCM		Irregular, fruitless and wasteful expenditure reduced	Irregular, fruitless and wasteful expenditure reduced	2018/19 quarterly plans	Progress report	Quarterly MPAC meetings on irregular, fruitless and	26% that was collected	-	-	Quarterly MPAC meetings on irregular, fruitless and	Achieved, 32% that was collected for the Q2	-	-	Quarterly revenue report

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
					by June 2020	by June 2020			wasteful expenditure				wasteful expenditure				
	Financial viability	Become financially viable			Quarterly SCM reports submitted to the Mayor and Accounting Officer	Quarterly SCM reports submitted to the Mayor and Accounting Officer	New KPI	Quarterly report	Quarterly SCM report	Achieved, 864 Indigents that are currently are register. We have requested SASSA to assist the municipality with information to increase our indigent register.	-	-	Quarterly SCM report	Achieved, 864 Indigents that are currently are register. We have requested SASSA to assist the municipality with information to increase our indigent register.	-	-	Report on status on indigency
5	Local Economic Development	Local Economic development	Grow Mohokare		12 local businesses awarded by June 2020	12 local businesses awarded by June 2020	12 business reports awarded	Report	3 local businesses awarded	Achieved	-	-	3 local businesses awarded	Not achieved	Asset division is not fully capacitated.	An acting asset accountant has been placed to assist in the asset division	GRAP Register Detailed report on asset register.

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KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
4	Municipal Financial Viability	Become financially viable	Grow Mohokare		50 % creditors paid within 30 days	50 % creditors paid within 30 days	% Creditors paid	Invoice s and expen diture forms	12.5 % of creditors paid within 30 days	Achieved	Late submissio n due to financial system being closed late.	-	12.5 % of creditors paid within 30 days	Not Achieved	The Financial system for Q2 is still in a process of being finalised and closed	Reports will be submitte d By the 15th March 2019	Quarterly reports
4	Municipal Financial Viability	Becoming financially viable	To ensure complian ce with MFMA and Treasury regulatio ns and impleme nt internal controls		Payment vouchers of Third Parties done by the 7th of each month	Third Party paid by the 7 th of each month	New KPI	Payme nt reconc iliations	Payment of current third party deductio ns by the 7 th	Achieved	Deviation of date of submissio n (31 October 2018) due to financial system complic ations.	-	Payment of current third party deductio ns by the 7 th	-	-	-	Proof of submission to AG, NT and PT
			To ensure complian ce with MFMA and Treasury regulatio ns and impleme		Complian ce with SARS directive on VAT issues.	Submissi on of 12 VAT 201 returns	New KPI	VAT Returns	Comple ted 3 VAT returns submitte d	Achieved	-	-	Comple ted 3 VAT returns submitte d	Achieved	-	-	Proof of submission of the updated risk register (Acknowl edgment of receipt) Monitorin

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE	
			nt internal controls															g tool template
	Municipal Financial Viability	Become financially viable	Grow Mohokare		30% of debt collected by June 2020	30% of debt collected by June 2020	% debt collected	Quarterly report	7.5 % of debt collected	Not achieved	Monthly workshops not conducted due to AG Audit processes	Will be conducted after AG Audit processes are completed	7.5 % of debt collected	Not achieved	Monthly workshops not conducted due to AG Audit processes	Will be conducted after AG Audit processes are completed		AG report. Audit action plan report
	Municipal Financial Viability	Become financially viable	Provide free basic water to indigent households		Registration of indigent households	1200 indigent households registered by June 2019	New KPI	Indigent register	300 HH registered Quarterly indigent session per town registered				300 HH registered Quarterly indigent session per town registered					
	Municipal Financial Viability	To ensure that municipal assets are adequately managed and monitored	Fully effective asset management unit		Quarterly updating of moveable assets against assets register and preparation of fixed and	Quarterly updating of moveable assets against assets register and preparation of	2018/19 quarterly reports	Quarterly reports	Quarterly Updating of moveable assets				Quarterly Updating of moveable assets					

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Perform ance Area	Municip al Strategic Objectiv e (SOs)	Municipa l Strategic Objectiv e (Depart mental)	SO NO	Key performan ce indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE
					Infrastructu re assets register by June 2020	fixed and Infrastruc ture assets register by June 2020											
	Munici pal Financi al Viabilit y	To ensure sound financial managem ent, complian ce and regular reporting	Implem enting effective internal controls and monitorin g complian ce		Timely submission of complianc e reports to Council, NT and PT (Section 71, 52, and 72)	Complian ce reports as per MFMA	2017/18 quarterly complian ce reports	Quarte rly reports	Quarterly budget stateme nt (Section 52 & 71)				Quarterly budget stateme nt (Section 52 & 71)				
	Financi al Managem ent	Financial Viability	Compilat ion of complian t AFS		Submission of Draft Compliant Financial Statements to AG, National and Provincial Treasury by 31 st August 2019	Submitte d AFS by 31 st August 2019	Submitte d AFS by Aug 2017	Compli ant AFS to AG, NAT,PT by 31 Aug 2019	Submissi on of complian t Draft Financial Stateme nts to AG and National and Provincia l Treasury by 31 st August 2019				-				

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Perform ance Area	Municip al Strategic Objectiv e (SOs)	Municipa l Strategic Objectiv e (Depart mental)	SO NO	Key performan ce indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE
	Financi al Manag ement	Financial Viability	Submissi on of Complia nt AFS	SO3	Submission of Final compliant Financial Statement s to Council, NT and PT by 25 January 2020	Submitte d final AFS to Council by 25 January 2020	AFS submitte d to Council by 25 Jan 2020	Submitt ed final AFS	-				-				

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

COMMUNITY SERVICES DEPARTMENT

KP A N o	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action taken	Q2	Actual Achievement	Reason for deviation	Action taken	POE
6	Environmental Management	Keep Mohokare Safe & Clean	Provision of sustainable Human Settlements in all the three towns by 30 June 2020.	SO 5	Reviewed Human Settlement Sector Plan by June 2020	Review of Human Settlement Sector Plan by June 2020	Human Settlement Sector Plan 2018/19	Council adopted policy	-								Council resolution and Copy of the Plan
					Reviewed Land Disposal Policy by June 2020	Land Disposal Policy developed by June 2020	17/18 policy	Council adopted policy	-								Council resolution copy of the plan

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departme ntal)	SO No.	Key perform ance indicator(s)	Annual Target	Baseline	Unit of Measur ement	Q1	Actual Achieve ment	Reason for deviatio n	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE	
					Reviewed of Municipal Housing Rental Policy by June 2020	Reviewed of Municipal Housing Rental Policy by June 2020	Municipal rental housing policy in place by 2018/19	Council adopte d policy	-									Council resolution copy of the plan
3	Good Govern ance and public particip ation	Good Govern ance and public particip ation			Reviewed Municipal sites allocation Policy by June 2020	Reviewed Municipal sites allocation Policy by June 2020	2018/201 9 Policy	Council adopte d policy	-									Council resolution Copy of the Policy
			Managem ent of Local Disaster as per incident		Reviewed and impleme nted of local disaster manage ment plan by June 2020	Reviewed Disaster Manage ment Plan by June 2020	Local Disaster Manage ment Plan in place 2018/19	Council adopte d policy	-									Council resolution and Copy of the Plan

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action taken	Q2	Actual Achievement	Reason for deviation	Action taken	POE	
1	Basic Service Delivery	Keep Mohokare Safe & Clean	Management of Extended Public Works	SO 5	Reviewed Extended Public Works Policy by June 2020	Reviewed Extended Public Works Policy by June 2020	2017/2018 EPWP	Council adopted policy										Council resolution and Copy of the Policy
6	Environmental Management	Keep Mohokare Safe & Clean	Provision of sustainable Commonage Management	SO 5	Reviewed Commonage Management plan by June 2020	Reviewed Commonage Management Plan by June 2020	Commonage management plan in place	Council adopted policy	-									Council resolution and Copy of the Plan
			Management of Sports and Facilities	SO 5	Reviewed Sports and Facilities Management policy by	Reviewed Sports and Facilities Management policy by	18/19 Sports facility Management	Council adopted policy	-									Council resolution and Copy of the Policy

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departme ntal)	SO No.	Key perform ance indicator(s)	Annual Target	Baseline	Unit of Measur ement	Q1	Actual Achieve ment	Reason for deviatio n	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE	
					June 2020	June 2020												
			Managem ent of Municipal Amenities	SO 5	Reviewed Cemeter y Manage ment Policy by June 2020	Review of Cemeter y manage ment Policy by June 2020	Cemeter y Manage ment policy in place	Council adopte d policy	-									Council resolution copy of the plan
6	Environ mental Manag ement	Keep Mohokar e Safe & Clean	Operations and maintenan ce		Develop the operation s and maintena nce Plan for Council Properties by August 2019	Develope d draft operation s and maintena nce Plan by Council Properties by August 2019	New KPI	Approv ed Plan	Develop Operatio ns and Maintena nce Plan approve d by Council by August 2019									Manage ment resolution & Approve d draft plan

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action taken	Q2	Actual Achievement	Reason for deviation	Action taken	POE
6	Environmental Management	Keep Mohokare Safe & Clean	Environmental Health Management	SO 5	Reviewed IWMP Integrate d Waste Management Plan by August 2019	Reviewed IWMP Integrate d Waste Management Plan by August 2019	16/17 Adopted IWMP	Approved Plan	Reviewed IWMP Integrate d Waste Management Plan by August 2019								Approved plan Council Resolution
6	Environmental Management	Keep Mohokare Safe & Clean	Provision of sustainable Human Settlements in all the three towns by 30 June 2020.	SO 5	Reviewed Human Settlement Sector Plan by June 2020	Review of Human Settlement Sector Plan by June 2020	Human Settlement Sector Plan 2018/19	Council adopted policy	-								Council resolution and Copy of the Plan

Municipal Manager's Quality Certificate

I, Mr S Selepe, Municipal Manager of Mohokare Local Municipality, hereby certify that –

- The monthly budget statement
- The quarterly report on the implementation of the budget and financial state of affairs of the municipality, and
- The mid-year budget and performance assessment

for the month of December 2019, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Name: Mr S Selepe

Municipal Manager of Mohokare Local Municipality:

Signature: _____

Date: **24 February 2020**