



# **Integrated Development Plan (IDP)**

## **Process Plan**

Compiled in terms of Sections 27, 28 and 29 of the Local Government: Municipal Systems Act, No 32 of 2000 (framework for integrated planning, adoption of process and process to be followed) including a time schedule in terms of Section 21 of the Local Government: Municipal Finance Management Act, No 56 of 2003 (budget preparation process)

Adopted by the Municipal Council on August 2015

The IDP is a municipality's principal strategic plan that deals with the following:

- The most critical development needs of the municipal area (external focus), as well as
- The most critical governance needs of the municipality as an organisation (internal focus).

### The IDP -

- 1. Is within a prescribed period after the start of a Council term, adopted as a single, inclusive and strategic plan for the development of the municipality and remains in place for the duration of the council's elected term (a period of five years);
- 2. Is reviewed annually in consultation with the local community as well as interested organs of state and other role-players;
- 3. Guides and informs all planning and development, and all decisions with regard to planning, management and development;
- 4. Forms the framework and basis for the municipality's medium term expenditure framework, annual budgets and performance management system; and
- 5. Seeks to promote integration by balancing the economic, ecological and social pillars for sustainability (without compromising the institutional capacity required in its implementation), and coordinating actions across sectors and spheres of government.

### Contents

### 1. Introduction

- 1.1 Point of departure
- 1.2 Area of the IDP
- 1.3 Five year cycle of the IDP
- 1.4 Phases of the annual process

### 2. Legal requirements

### 3. Preparation for the process

### 4. Organisational arrangements

- 4.1 Activities and outputs
- 4.2 Structured participation
- 4.3 Ward Committees
- 4.4 Mohokare Local Municipality's IDP Representatives Forum

### 5. Roles and responsibilities

- 5.1 Activities and outputs
- 5.2 Proposed distribution of roles and responsibilities between the municipality and external role-players
- 5.3 Proposed distribution of roles and responsibilities within the Municipality

### 6. Intergovernmental alignment

### 7. IDP content

- 7.1 Legally required content of a five year IDP
- 7.2 Suggested table of contents

### 8. Annual revisions of the five year IDP (Annual Plans)

- 8.1 Legal requirements
- 8.2 Purpose of a review (Annual Plan)
- 8.3 What the review is not

### 9. IDP source documents

### 10. Annexure A (IDP and Budget Time Schedule)

### 11. Conclusion

12. Approval or adoption

### 1. INTRODUCTION

### 1.1 Point of departure

Integrated development planning is the key tool for local government to cope with its role and function in terms of the Constitution of the Republic of South Africa and other applicable legislation. In contrast to the role municipal strategic planning has played in the past, integrated development planning is now seen as a function of municipal management, as part of an integrated system of planning and delivery. The IDP process is meant to arrive at decisions on issues such as municipal budget priorities, land management, social and economic development and institutional transformation in a consultative, systematic and strategic manner.

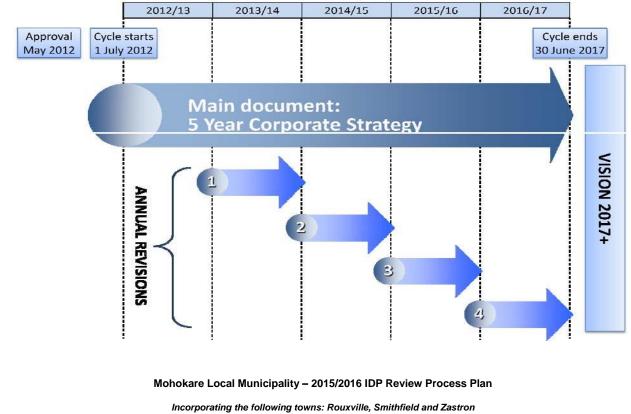
The integrated development planning process has to provide a forum for identifying, discussing and resolving the real issues in a municipality (which may be over-arching issues for the whole municipality as well as issues of specific communities or stakeholder groups) to a level of detail that is required for realistic costing and managing the implementation process without much delay.

The Process Plan fulfils the function of a business plan or an operational framework for the IDP process. It says in a simple and transparent manner what has to happen when, by whom, with whom, and where, and it includes a budget.

### 1.2 Area of the IDP

The IDP will be applicable to the **Mohokare Local Municipal area** which includes the following towns and settlements: **Rouxville, Smithfield and Zastron.** 

The municipality has the third largest surface area (geographic size) of the four local municipalities in the Xhariep District, covering 15645.12 square kilometers (km<sup>2</sup>).



### 1.3 Five (5) year cycle of the IDP

### 1.4 Phases of the annual process

The IDP process normally goes through the following phases during the course of a year:

	PHASE	TASKS	MECHANISMS
1.	Analysis	External Analysis	
		<ul> <li>Spatial</li> <li>Social</li> <li>Economic</li> <li>Environmental</li> <li>Sector needs and issues</li> </ul>	<ul> <li>Scan sector plans</li> <li>Surveys if necessary</li> <li>Spatial Development Framework (SDF)</li> <li>Discussions with major sector role-</li> </ul>
		Compilation of Area boo	players
		<ul> <li>Compilation or Revision of Area-base</li> <li>Ward profiles</li> <li>Service backlogs</li> <li>Priority issues</li> </ul>	<ul> <li>Ward Plans</li> <li>Ward Committee meetings and workshops</li> <li>Ward stakeholder meetings</li> <li>Ward general or public meetings</li> <li>Inputs from the MM, Directors and line managers</li> </ul>
		Internal Analysis	into managoro
		<ul> <li>Critical issues or challenges</li> <li>Minimum service levels</li> </ul>	In-house exercise by the Municipal Manager (MM), Director Financial Services or Chief Financial Officer (CFO), all other Directors and line managers
		Institutional	In-house exercise by the Director Corporate Support Services
		Financial	In-house exercise by the CFO
		Performance	<ul> <li>Annual customer satisfaction survey</li> <li>Performance assessments</li> </ul>
		Intergovernmental Alignment	
		Obtain inputs from National and Provincial Government, State Owned Enterprises (SOEs) and other major service providers	District level technical and political intergovernmental relations meetings facilitated by the Xhariep District Municipality
2.	Strategy	Municipal Council and Management discuss strategic issues such as the vision and mission, future directions, strategic outcomes and outputs, as well as measures and targets of each strategic output	<ul> <li>Strategic workshops</li> <li>Stakeholder workshops</li> <li>IDP and Budget Steering Committee meetings</li> <li>IDP Representative Forum meetings</li> </ul>
3.	Programmes, projects and preliminary capital budget	<ul> <li>Review programmes and projects and provide for priorities and outputs desired for the next three (3) years with updated cost estimates</li> <li>Finalise strategic priorities and preliminary budget allocations</li> </ul>	<ul> <li>In-house exercise by the MM, CFO, all other Directors and line managers</li> </ul>
4.	Operating budget	Prepare a draft operating budget	In-house exercise by the MM, CFO, all other Directors and line managers

Mohokare Local Municipality – 2015/2016 IDP Review Process Plan

PHASE	TASKS	MECHANISMS
5. Approval of draft IDP and draft annual budget	<ul> <li>Finalise and approve draft IDP and draft annual Budget</li> </ul>	<ul> <li>In-house preparation of the relevant documentation and submission to the Municipal Council</li> </ul>

### 2. LEGAL REQUIREMENTS

In order to ensure certain minimum quality standards of the IDP process and a proper coordination between and within the spheres of government, the district municipal IDP process is regulated by the Municipal Systems Act, No 32 of 2000 (MSA). The Act requires the following regarding the process:

### Section 27 (Framework for integrated development planning)

- (1) Each district municipality, within a prescribed period after the start of its elected term and after following a consultative process with the local municipalities within its area, must adopt a framework for integrated development planning in the area as a whole.
- (2) A framework referred to in subsection (1) binds both the district municipality and the local municipalities in the area of the district municipality, and must at least
  - (a) identify the plans and planning requirements binding in terms of national and provincial legislation on the district municipality and the local municipalities or on any specific municipality;
  - (b) identify the matters to be included in the integrated development plans of the district municipality and the local municipalities that require alignment;
  - (c) specify the principles to be applied and co-ordinate the approach to be adopted in respect of those matters; and
  - (d) determine procedures -
    - (i) for consultation between the district municipality and the local municipalities during the process of drafting their respective integrated development plans; and
    - (ii) to effect essential amendments to the framework.

### Section 28 (Adoption of process)

- (1) Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan.
- (2) The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, consult the local community before adopting the process.
- (3) A municipality must give notice to the local community of particulars of the process it intends to follow.

### Section 29 (Process to be followed)

- (1) The process followed by a municipality to draft its integrated development plan, including its consideration and adoption of the draft plan, must
  - (a) be in accordance with a predetermined programme specifying time frames for the different steps;
  - (b) through appropriate mechanisms, processes and procedures established in terms of Chapter 4, allow for –
    - (i) the local community to be consulted on its development needs and priorities;
    - (ii) the local community to participate in the drafting of the integrated development plan; and
    - (iii) organs of state, including traditional authorities, and other role-players to be identified and consulted on the drafting of the integrated development plan;
  - (c) provide for the identification of all plans and planning requirements binding on the municipality in terms of national and provincial legislation; and

#### Mohokare Local Municipality – 2015/2016 IDP Review Process Plan

- (d) be consistent with any other matters that may be prescribed by regulation.
- (2) A district municipality must -
  - (a) plan integrated development for the area of the district municipality as a whole but in close consultation with the local municipalities in that area;
  - (b) align its integrated development plan with the framework adopted in terms of section 27; and
  - (c) draft its integrated development plan, taking into account the integrated development processes of, and proposals submitted to it by the local municipalities in that area.
- (3) A local municipality must -
  - (a) align its integrated development plan with the framework adopted in terms of section 27; and
  - (b) draft its integrated development plan, taking into account the integrated development processes of, and proposals submitted to it by the district municipality.

### 3. PREPARATION FOR THE PROCESS

The result of the preparation process should not only be a document (the Process Plan), but also a well prepared council and management leadership collective, that is confident about the task ahead.

The Process Plan outlines the following issues:

- Organisational arrangements are established and the membership of committees and forums is clarified.
- Roles and responsibilities are clarified and internal human resources allocated accordingly.
- The legal requirements, principles and functions of community and stakeholder participation during the IDP process who has to be involved, consulted and informed, at which stage of the process and by which means?
- Mechanisms and procedures for alignment with external stakeholders such as other municipalities, districts and other spheres of government – such alignment should be coordinated at district level.
- An example of a table of contents for the IDP is provided.
- Legislation and policy requirements that have to be considered in the course of the IDP process are provided – the list contains documents, guidelines, plans and strategies from the provincial and national spheres of government.

### NOTE:

- The preparation task for IDP is a task of municipal management the preparation process should contribute to the institutional preparedness of the municipality for the IDP process.
- Nobody else, therefore, can make the management decisions involved in it, except the Municipal Manager.

### 4. ORGANISATIONAL ARRANGEMENTS

### 4.1 Activities and outputs

The municipality needs to establish a set of organisational arrangements to:

- institutionalise the participation process;
- effectively manage outputs; and
- give affected parties access to contribute to the decision making process.

The municipality should consider existing arrangements, use and adapt them if necessary, and avoid duplication of mechanisms. This section deals with the organisational structure and the terms of reference for each of the arrangements and / or structures.

#### Mohokare Local Municipality – 2015/2016 IDP Review Process Plan

### 4.2 Structured participation

The IDP process and the participation of the community in this process have to be structured and considerate of the Mohokare Local Municipality's geographical area of **8748,53** square kilometers and its population of **34 146**. It is not possible to allow for direct participation of people in an unstructured way.

The directive from national government on how community participation should be structured is the ward committee system. Most of the IDP liaison with communities will be done through ward committee and ward constituency public meetings.

Although ward committees provide for representation of communities on a geographical basis, there are also a number of sector interests not covered by ward committees that play a major role within the municipal area, such as education, business and agriculture. Liaison with, and involvement of such sector groups is therefore also crucial in order to get a full picture of the current reality in our area. Liaison with sector groups will be done mainly through the Mohokare Local Municipality's IDP Representative Forum and workshops.

### 4.3 Ward committees

The role of the Ward Committees with respect to the IDP is to:

- Assist the Ward Councillor in identifying challenges and needs of residents.
- Provide a mechanism for discussion and negotiation between the stakeholders within the ward.
- Advise and make recommendations to the ward councillor on matters and policy affecting the ward
- Disseminate information in the ward.
- Ensure constructive and harmonious interaction between the municipality and community.
- Interact with other forums and organisations on matters affecting the ward.
- Draw up a ward plan that offers suggestions on how to improve service delivery in the particular ward.
- Monitor the implementation process concerning its area.

NOTE: The chairperson of the Ward Committee is the Ward Councillor of that particular ward.

### 4.4 Mohokare Local Municipality's IDP Representatives Forum

The Municipality's IDP Representative Forum comprises of the Mayor, Ward and Proportional Representation Councillors, two (2) members from each ward committee (12 members), **the Municipal Manager** and officials attached to his / her office (*IDP*, *Organisational Performance Management System, Local Economic Development, Internal Audit and Risk Management*), **the CFO, all other Directors,** as well as any other role-player(s) or stakeholder(s) co-opted onto the Forum for one or more meetings or for a specific purpose by the Municipal Council.

**NOTE:** The sole purpose of the IDP Representatives Forum will be to advise the Municipal Council on matters relating to the IDP. It will not have any decision making powers.

### 4.5 Mohokare Local Municipality's IDP and Budget Steering Committee

The Municipality's IDP and Budget Steering Committee comprises of the Municipal Manager and officials attached to his / her office (*IDP*, *Organisational Performance Management System, Local Economic Development, Internal Audit and Risk Management*), the CFO, all other Directors, Office Manager or representative from the office of the Mayor, **the Mayor and three (3) other Councillors appointed by the Municipal Council**, as well as any other role-player(s) or stakeholder(s) co-opted onto the committee by the Municipal Manager for one or more meetings or for a specific purpose.

Mohokare Local Municipality – 2015/2016 IDP Review Process Plan

**NOTE:** The sole purpose of the IDP and Budget Steering Committee will be to advise the Municipal Manager and management on matters relating to the IDP. It will not have any decision making powers.

### 5. ROLES AND RESPONSIBILITIES

### 5.1 Activities and outputs

It is one of the pre-requisitions of a smooth and well organised IDP process that all role-players are fully aware of their own and of other role-players' responsibilities. Therefore, it is one of the first preparation requirements for the IDP process to ensure that there is a clear understanding of all required roles and of the persons or organisations that can assume those roles. This section deals with the:

- roles which the municipality has to play in the IDP process in relation to the roles which external role players are expected to play;
- further specification of roles within the Municipality and the responsibilities related to that role in detail.

# 5.2 Proposed distribution of roles and responsibilities between the municipality and external role players

ROLE PLAYER	ROLES AND RESPONSIBILITIES
Mohokare Local Municipality	<ul> <li>Prepare and adopt the IDP Process Plan.</li> <li>Undertake the overall management and co-ordination of the IDP process which includes ensuring that:         <ul> <li>all relevant role-players are appropriately involved;</li> <li>appropriate mechanisms and procedures for community participation are applied;</li> <li>events are undertaken in accordance with the approved time schedule;</li> <li>the IDP relates to the real burning issues in the municipality; and</li> <li>the sector planning requirements are satisfied.</li> </ul> </li> <li>Prepare and adopt the IDP.</li> <li>Adjust the IDP in accordance with the MEC's proposals.</li> <li>Ensure that the annual business plans, budget and performance management system are linked to and based on the IDP.</li> </ul>
Local residents, communities and stakeholders	<ul> <li>Represent interests and contribute knowledge and ideas in the IDP process by participating in and through the Ward Committees or the IDP Representatives Forum to:         <ul> <li>analyse issues, determine priorities, and provide input;</li> <li>keep their constituencies informed on IDP activities and their outcomes; and</li> <li>discuss and comment on the draft IDP.</li> </ul> </li> </ul>

ROLE PLAYER	ROLES AND RESPONSIBILITIES	
Xhariep District Municipality	<ul> <li>Same roles and responsibilities as local municipalities but related to the preparation the District IDP – the District Municipality must also prepare a District Framework (MSA Section 27).</li> <li>Fulfill a coordination and facilitation role by ensuring alignment of the IDPs of the municipalities in the district council area;         <ul> <li>ensuring alignment between the district and local planning;</li> <li>facilitation of alignment of IDPs wit other spheres of government and sector departments; and</li> <li>preparation of joint strategy workshops with local municipalities provincial and national role-players</li> </ul> </li> </ul>	۷ ۲ ۲ ۲ ۲ ۲
Provincial Government	<ul> <li>and other subject matter specialist</li> <li>Ensure horizontal alignment of the IDPs of district municipalities within the province.</li> <li>Ensure vertical / sector alignment between provincial sector departments / provincial strategic plans and the IDP process at loca district level by:         <ul> <li>guiding the provincial sector departments' participation in and th required contribution to the municip IDP process; and</li> <li>guiding them in assessing draft IDI and aligning their sector programm and budgets with the IDP's.</li> </ul> </li> <li>Efficient financial management of provincial IDP grants.</li> <li>Monitor the progress of the IDP processes</li> <li>Facilitate resolution of disputes related to t IDP.</li> <li>Assist the municipality in the IDP drafting process where required.</li> <li>Organise IDP related training where required.</li> <li>Co-ordinate and manage the MEC's assessment of the IDP.</li> </ul>	the heir pal / Ps nes al
Sector Departments and Corporate Service Providers	<ul> <li>Contribute relevant information on the provincial sector departments' plans, programmes, budgets, objectives, strategie and projects in a concise and accessible manner.</li> <li>Contribute sector expertise and technical knowledge to the formulation of municipal strategies and projects.</li> <li>Engage in a process of alignment with dist municipalities.</li> <li>Participate in the provincial management system of co-ordination.</li> </ul>	

### 5.3 Proposed distribution of roles and responsibilities within the municipality

ROLE PLAYER	ROLES AND RESPONSIBILITIES	
Municipal Council	Consider and approve the IDP.	
	Consider and approve the Budget.	
MSA Section 79 Municipal	Responsible for the overall management, co-ordination and	
Council's Planning & Budget	monitoring of the process and drafting of the IDP and budget.	
<b>Committees</b> – Municipal Structures Act Section 79	<ul> <li>Assign and delegate responsibilities in this regard to the</li> </ul>	
Committees	municipal manager.	
Committees	<ul> <li>Approve nominated persons to be in charge of the different roles, activities and responsibilities of the process and drafting.</li> </ul>	
	<ul> <li>Submit the draft IDP and budget to the Council for adoption.</li> </ul>	
	<ul> <li>Through the Mayor, presides at meetings of the Mohokare</li> </ul>	
	Local Municipality's IDP Representatives Forum.	
Ward Councillors	Form a link between the municipal government and the	
	residents.	
	<ul> <li>Link the IDP process to constituencies and / or wards.</li> </ul>	
	Assist in organising public consultation and participation (with	
	particular reference to the functioning and participation of ward	
	<ul><li>committees).</li><li>Monitor the implementation of the IDP at ward level.</li></ul>	
Municipal Manager	<ul> <li>Prepare the IDP Process Plan.</li> </ul>	
Municipal Manager	<ul> <li>Undertake the day to day management and co-ordination of the</li> </ul>	
	IDP process.	
	Ensure that all relevant actors are appropriately involved and	
	timeously informed.	
	Nominate technical persons in charge of different roles.	
	Ensure that the IDP process is participatory, strategic,	
	implementation orientated, aligned with and satisfies sector planning requirements.	
	<ul> <li>Respond to comments on the draft IDP.</li> </ul>	
	Ensure proper IDP documentation.	
	<ul> <li>Adjust the IDP in accordance with the MEC's proposals.</li> </ul>	
	Presides at meetings of the Mohokare Local Municipal IDP and	
	Budget Steering Committee.	
Directors and line managers	Provide relevant technical, sector and financial information for	
	analysis for determining priority issues.	
	<ul> <li>Contribute technical expertise in the consideration and finalisation of strategies and identification of projects.</li> </ul>	
	<ul> <li>Provide departmental operational and capital budgetary</li> </ul>	
	information.	
	<ul> <li>Responsible for the preparation of project proposals, the</li> </ul>	
	integration of projects and sector programmes.	

### 6. INTERGOVERNMENTAL ALIGNMENT

The IDP requires alignment with other spheres of government at different stages during the process. Before starting with the IDP process the municipality needs to understand where alignment should take place and through which mechanism this can best be achieved. Alignment is the instrument to synchronize and integrate the IDP process between different spheres of government. The alignment process must reveal how National and Provincial Government and the District Municipality could tangibly assist this Municipality in achieving its developmental objectives.

The desired outcome of intergovernmental alignment is -

- to make government as a whole work together;
- to improve the impact of its programmes; and
- to work towards achieving common objectives and outcomes, particularly with respect to economic growth for job creation and addressing the needs of the poor.

Efficient performance of government, integration and alignment across all spheres of government can be realized through focused implementation.

The alignment process MUST be co-ordinated by the Xhariep District Municipality and the alignment meetings should take place on district level with the involvement of all local municipalities.

### 7. IDP CONTENT

### 7.1 Legally required content of a five (5) year IDP

### Section 26 of the MSA: Core components of integrated development plans

### An integrated development plan must reflect -

- (a) the municipal council's vision for the long term development of the municipality with special emphasis on the municipality's most critical development and internal transformation needs;
- (b) an assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;
- (c) the council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;
- (d) the council's development strategies which must be aligned with any national or provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- (e) a spatial development framework which must include the provision of basic guidelines for a land use management system for the municipality;
- (f) the council's operational strategies;
- (g) applicable disaster management plans;
- (h) a financial plan, which must include a budget projection for at least the next three years; and
- (i) the key performance indicators and performance targets determined in terms of section 41.

### Regulation 2 of the 2001 Municipal Planning and Performance Management Regulations

### Details of an integrated development plan

- (1) A municipality's integrated development plan must at least identify -
  - (a) the institutional framework, which must include an organogram, required for -
    - (i) the implementation of the integrated development plan; and
      - (ii) addressing the municipality's internal transformation needs, as informed by the strategies and programmes set out in the integrated development plan;
  - (b) any investment initiatives in the municipality;
  - (c) any development initiatives in the municipality, including infrastructure, physical, social, economic and institutional development;
  - (d) all known projects, plans and programmes to be implemented within the municipality by any organ of state; and
  - (e) the key performance indicators set by the municipality.
- (2) An integrated development plan may -
  - (a) have attached to it maps, statistics and other appropriate documents; or
  - (b) refer to maps, statistics and other appropriate documents that are not attached, provided they are open for public inspection at the Offices of the municipality in question.
- (3) A financial plan reflected in a municipality's integrated development plan must at least -
  - (a) include the budget projection required by section 26(h) of the Act;

- (b) indicate the financial resources that are available for capital project developments and operational expenditure; and
- (c) include a financial strategy that defines sound financial management and expenditure control, as well as ways and means of increasing revenues and external funding for the municipality and its development priorities and objectives, which strategy may address the following:
  - (i) revenue raising strategies;
  - (ii) asset management strategies;
  - (iii) financial management strategies;
  - (iv) capital financing strategies;
  - (v) operational financing strategies; and
  - (vi) strategies that would enhance cost-effectiveness.
- (4) A spatial development framework reflected in a municipality's integrated development plan must -
  - (a) give effect to the principles contained in Chapter 1 of the Development Facilitation Act, 1995 (Act No. 67 of 1995);
  - (b) set out objectives that reflect the desired spatial form of the municipality;
  - (c) contain strategies and policies regarding the manner in which to achieve the objectives referred to in paragraph (b), which strategies and policies must
    - (i) indicate desired patterns of land use within the municipality;
    - (ii) address the spatial reconstruction of the municipality; and
    - (iii) provide strategic guidance in respect of the location and nature of development within the municipality;
  - (d) set out basic guidelines for a land use management system in the municipality;
  - (e) set out a capital investment framework for the municipality's development programs;
  - (f) contain a strategic assessment of the environmental impact of the spatial development framework;
  - (g) identify programs and projects for the development of land within the municipality;
  - (h) be aligned with the spatial development frameworks reflected in the integrated development plans of neighbouring municipalities; and
  - (i) provide a visual representation of the desired spatial form of the municipality, which representation
    - (i) must indicate where public and private land development and infrastructure investment should take place;
    - (ii) must indicate desired or undesired utilisation of space in a particular area;
    - (iii) may delineate the urban edge;
    - (iv) must identify areas where strategic intervention is required; and
    - (v) must indicate areas where priority spending is required.

### 7.2 Suggested table of contents

The form and content of a five year IDP are largely subject to the discretion of a Municipality. The following table of contents is based on the above-mentioned act and regulations, the IDP Guide Pack, National and Provincial directives as well as the 2014 Provincial IDP Assessment Template.

It serves only as a guide and the eventual table of contents will most likely be a combination and / or rearrangements of the different components of the final or annually reviewed IDP document.

### 7.2.1 Table of contents

- Foreword by the Mayor
- Preface by the Municipal Manager
- Executive Summary
- Chapter 1: Introduction and background to Integrated Development Planning (IDP)
- Chapter 2: Situation analysis
- Chapter 3: Powers and functions
- Chapter 4: Process followed to develop the idp / planning process

- Chapter 5: Status quo assessment
- Chapter 6: Spatial economy and development rationale
- Chapter 7: High level objectives and strategies
- Chapter 8: Strategy
- Chapter 9: Sector plans in terms of section 26 of the municipal systems act
- **Chapter 10:** Development strategies, programmes and projects
- **Chapter 11:** Alignment with national and provincial objectives and programmes (intergovernmental policy and strategic alignment)
- **Chapter 12:** Programmes and projects of other spheres (involvement of government sector departments and state owned enterprises)
- Chapter 13: Unfunded projects

### 8. ANNUAL REVISIONS OF THE FIVE YEAR IDP (ANNUAL PLANS)

#### 8.1 Legal requirements

### MSA Section 34: Annual review and amendment of integrated development plan

#### A municipal council -

- (a) must review its integrated development plan -
  - (i) annually in accordance with an assessment of its performance measurements in terms of section 41; and
  - (ii) to the extent that changing circumstances so demand; and
- (b) may amend its integrated development plan in accordance with a prescribed process.

### 8.2 Purpose of a review (annual plan)

The IDP has to be reviewed annually in order to:

- Ensure its relevance as the municipality's strategic plan;
- inform other components of the municipal business process including institutional and financial planning and budgeting; and
- inform the cyclical inter-governmental planning and budgeting cycle.

For the IDP to remain relevant the municipality must assess implementation performance and the achievement of its targets and strategic objectives. In the light of this assessment the IDP is reviewed to reflect the impact of successes as well as corrective measures to address problems. The IDP is also reviewed in the light of changing internal and external circumstances that impact on the priority issues, outcomes and outputs of the IDP.

The annual review must inform the municipality's financial and institutional planning and most importantly, the drafting of the annual budget. It must be completed in time to properly inform the latter.

The purpose of the annual review is therefore to -

- reflect and report on progress made with respect to the strategy in the 5 year IDP;
- make adjustments to the strategy if necessitated by changing internal and external circumstances that impact on the appropriateness of the IDP;
- determine annual targets and activities for the next financial year in line with the 5 year strategy; and
- inform the municipality's financial and institutional planning and most importantly, the drafting of the annual budget.

**NOTE:** THE MINIMUM (IF ANY) STRATEGIC CHANGES SHOULD TAKE PLACE DURING THE ANNUAL REVIEW.

### 8.3 What the review is not

- The Review (Annual Plan) is not a replacement of the five (5) year IDP.
- The Review (Annual Plan) is not meant to interfere with the long-term strategic orientation of the municipality to accommodate new whims and additional demands.

### 9. IDP SOURCE DOCUMENTS

The Integrated Development Planning process is guided by a number of legal and policy documents that impose a range of demands and requirements on the Municipality. The list below contains some of the most important IDP source documents:

### 9.1 Acts

- Development Facilitation Act, (Act 67 of 1995)
- Constitution of the Republic of South Africa Act (Act 108 of 1996)
- Local Government: Municipal Structures Act (Act 117 of 1998)
- National Environmental Management Act / NEMA (Act 107 of 1998)
- Local Government: Municipal Systems Act (Act 32 of 2000)
- Disaster Management Act (Act 57 of 2002)
- Municipal Finance Management Act (Act 56 of 2003)
- Spatial Planning and Land Use Management Act / SPLUMA (Act 16 of 2013)

### 9.2 Regulations

- Treasury Regulations and Guidelines
- White Papers
- Batho Pele White Paper (October 1997)
- White Paper on Local Government (March 1998)
- Municipal Planning and Performance Management Regulations (August 2001)

### 9.3 National policy

- National Spatial Development Perspective (2006)
- Medium Term Strategic Framework (2009)
- Local Government Turn-around Strategy (December 2009)
- Government's twelve (12) Strategic Outcomes (January 2010)

### 9.4 Provincial policy

- Free State Provincial Spatial Development Framework
- Free State Growth and Development Strategy
- Free State Provincial Strategic Plan
- Integrated Development Plans of adjacent municipalities

### 9.5 District Policy

• Xhariep District Economic Development Strategy (2013)



### 10. ANNEXURE (A)

### IDP AND BUDGET TIME SCHEDULE IN TERMS OF SECTION 21(1)(B) OF THE MFMA

DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
AUGUST 2015			
31 August 2015	<ul> <li>Table the IDP Process Plan in council (should happen once every 5 years).</li> <li>The time schedule in terms of Section 21(1)(b) of the Municipal Finance Management Act (MFMA) which is this annexure is replaced every year.</li> </ul>	MSA Section 28: (1) Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan. (2) The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, consult the local community before adopting the process. (3) A municipality must give notice to the local community of particulars of the process it intends to follow.	<ul> <li>Mayor</li> <li>Municipal Manager</li> </ul>
31 August 2015	Table in council a budget and IDP time schedule of key deadlines – happens every year at least 10 months before the start of the budget year.	MFMA Section 21(1)(b): The mayor of a municipality must at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for – (i) the preparation, tabling and approval of the annual budget; (ii) the annual review of – (aa) the integrated development plan in terms of section 34 of the Municipal Systems Act; and (bb) the budget related policies; (iii) the tabling and adoption of any amendments to the integrated development plan and the budget	<ul> <li>Mayor</li> <li>Municipal Manager</li> </ul>



DATE	TACK		DECONCIDIUTY
DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
On or before 31 August 2015	<ul> <li>Submit annual financial statements and annual performance report to the Auditor-General for auditing – within two months after the end of the financial year.</li> </ul>	related policies; and (iv) any consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii). <b>MSA Section</b> <b>126(1)(a):</b> The accounting officer of a municipality must prepare the annual financial statements of the municipality and, within two months after the end of the financial year to which those statements relate, submit the statements to the Auditor-General for auditing.	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
SEPTEMBER 2015			1
31 August – 4 September 2015	Submit process plan and time schedule to the Xhariep District Municipality and the Free State Provincial Government.		<ul> <li>Municipal Manager</li> </ul>
7 – 11 September 2015	Give notice of the approved process plan and time schedule through local media.		Municipal     Manager
During September 2015	Constitute the Mohokare     Local Municipality IDP     Representatives Forum.		<ul> <li>Mayor</li> <li>Municipal Manager</li> </ul>
OCTOBER 2015	-		
September – October 2015	<ul> <li>Internal analysis –         <ul> <li>critical issues / challenges with respect to every service</li> <li>minimum service levels</li> <li>institutional</li> <li>financial</li> <li>performance</li> </ul> </li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> <li>Directors</li> </ul>
September – October 2015	Compile a Financial Plan.	<b>MSA Section 26(h):</b> An integrated development plan must reflect a financial plan, which must include a budget projection for at least the next three years.	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
September – October 2015	<ul> <li>External analysis –         <ul> <li>Spatial</li> <li>Social</li> <li>Economic</li> <li>Environmental</li> </ul> </li> </ul>	MSA Section 29(1)(b): The process followed by a municipality to draft its integrated development plan, including its	<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> <li>CFO</li> </ul>



DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
	<b>NOTE:</b> The external process should be combined as far as possible with the compilation of area based or ward plans and must involve the local community and other stakeholders.	consideration and adoption of the draft plan, must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, allow for – (i) the local community to be consulted on its development needs and priorities; (ii) the local community to participate in the drafting of the integrated development plan; and (iii) organs of state, including traditional authorities, and other role players to be identified and consulted on the drafting of the integrated development plan.	• Directors
1 September – 30 October 2015	Commence with the multi-year capital and operating budget.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
1 September – 30 October 2015	<ul> <li>Obtain inputs from Directors and Division Heads on preliminary capital and operating budget – SHOULD include the following: review of salary, fleet and equipment budget and tariffs, etc.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
October 2015	Commence with the compilation of new area based or ward plans.		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> </ul>
October – November 2015	Workshop with IDP     Representatives Forum     members and other invited     stakeholders.		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> </ul>
November – December 2015	<ul> <li>Preparation of departmental operational plans and SDBIP aligned to strategic priorities in IDP and inputs from other stakeholders including government sector departments and bulk service providers – e.g. NER, ESKOM, BloemWater, Water Users Associations, etc.</li> </ul>		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> <li>CFO</li> <li>Directors</li> </ul>



DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
	(SDBIP – Service Delivery and Budget Implementation Plans, ESKOM – Electricity Supply Commission, NER		
	- National Electricity Regulator)		
NOVEMBER 2015	Otrata sia a socia suith the		Mayor
11 – 12 November 2015	<ul> <li>Strategic session with the Council and Management</li> </ul>		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> </ul>
November 2015	Receive audit report on annual financial statements from the Auditor-General.	MFMA Section 126(3): The Auditor-General must – (a) audit those financial statements; and (b) submit an audit report on those statements to the accounting officer of the municipality or entity within three months of receipt of the statements.	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
November 2015	<ul> <li>Ensure the Accounting Officer addresses any issues raised by the Auditor-General in the audit report – prepare action or audit plans to address and incorporate into the annual report.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
DECEMBER 2015			
December 2015	<ul> <li>Finalise inputs from bulk resource providers – e.g. NER and agree on proposed price increase.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
December 2015	<ul> <li>Review whether all bulk resource providers have lodged requests with National Treasury and SALGA seeking comments on proposed price increases of bulk resources.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
December 2015	<ul> <li>Finalise first draft of departmental operational plans and SDBIP for review against strategic priorities.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> <li>Directors</li> </ul>
December 2015 – January 2016	<ul> <li>Finalise first draft of departmental operational plans and SDBIP for review against strategic priorities.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> <li>Directors</li> </ul>
December 2015	<ul> <li>Finalise first draft of annual report incorporating financial and non-financial information on performance, audit reports and annual financial statements.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> <li>Director Corporate Support Services</li> <li>All other Directors</li> </ul>



DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
December 2015	Submit draft adjustments     budget to the IDP and Budget     Steering Committee.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
JANUARY 2016	-		
20 January 2016	Adjustments budget submitted to the Municipal Council's Planning and Budget Committees – MSA Section 79 committees.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
27 January 2016	Adjustments budget submitted to the Municipal Council.		<ul> <li>Mayor</li> <li>Municipal Manager</li> <li>CFO</li> </ul>
28 – 3 February 2016	Approved adjustments budget submitted to the Provincial and National Treasuries.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
During January 2016	• Ensure any written comments made to bulk resource providers by the municipality on the proposed increase of bulk resources are included in any submission made by the bulk resource providers to the required organs of state.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
During January 2016	<ul> <li>Review whether comments from National Treasury and SALGA have been received on proposed price increases of bulk resources.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
During January 2016	• Finalise detailed operating and capital budgets in the prescribed formats incorporating National and provincial budget allocations, integrate and align to IDP documentation and draft SDBIP, finalise budget policies including tariff policy.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
January – February 2016	Review the KPIs and annual performance targets.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
FEBRUARY 2016			
February – March 2016	Finalise the draft capital and operating budgets, and budget related policies.		<ul> <li>Municipal Manager</li> <li>CFO</li> <li>Other Directors</li> </ul>
During February 2016	Finalise area based or ward plans.		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> <li>CFO</li> <li>Other Directors</li> </ul>
During February	Note any provincial and		Municipal



DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
2016	national allocations to municipalities for incorporation into budget.		Manager • CFO
During February 2016	Finalise corrective measures     from audit report.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
09 – 25 February 2016	IDP Representatives Forum Meeting.		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> </ul>
Before 27 February 2016	<ul> <li>Receive notification of any transfers that will be made to the municipality from other municipalities in each of the next three financial years by no later than 120 days before the start of its budget year.</li> </ul>	MFMA Section 37(2): In order to enable municipalities to include allocations from other municipalities in their budgets and to plan effectively for the spending of such allocations, the accounting officer of a municipality responsible for the transfer of any allocation to another municipality must, by no later than 120 days before the start of its budget year, notify the receiving municipality of the projected amount of any allocation proposed to be transferred to that municipality during each of the next 3 financial years.	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
MARCH 2016		indicial years.	
During March 2016	Receive bulk resource     providers' price increases as     tabled in parliament or the     provincial legislature.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
Before 15 March 2016	Submit draft budget at least 90 days before the start of the budget year to the IDP Budget Steering Committee.		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
15 – 31 March 2016	<ul> <li>Table draft IDP and budget in Council at least 90 days before the start of the budget year.         <ul> <li>Submit to EXCO – 17 March 2014</li> <li>Submit to Council – 31 March 2014</li> </ul> </li> </ul>	MFMA Section 16: (1) The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year. (2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table	<ul> <li>Mayor</li> <li>Municipal Manager</li> <li>CFO</li> </ul>



DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
DATE	ΙΑΟΛ		RESPONSIBILITY
		the annual budget at a council meeting at least	
		90 days before the start	
		of the budget year.	
31 March 2016	Approval of NERSA tariffs.	or the budget year.	Mayor
51 March 2010	• Approvar of NERSA tanns.		<ul> <li>Municipal</li> </ul>
	(NERSA – National Electricity Regulator		Manager
	of South Africa)		CFO
APRIL 2016			
6 – 11 April 2016	- Submit the budget of well of	MFMA Section 22:	• Municipal
0 – 11 April 2010	<ul> <li>Submit the budget as well as the IDP to the Provincial</li> </ul>	Immediately after an	<ul> <li>Municipal Manager</li> </ul>
	Treasury, National Treasury	annual budget is tabled	CFO
	and other affected organs of	in a municipal council,	• CFU
	state.	the accounting officer of	
	51410.	the municipality must	
		(a) in accordance with	
		Chapter 4 of the	
		Municipal Systems Act	
		– (i) Make public the	
		annual budget and the	
		documents referred to	
		in Section 17(3); and	
		(ii) invite the local	
		community to submit	
		representations in	
		connection with the	
		budget;	
		(b) submit the annual	
		budget –	
		(i) in both printed and	
		electronic formats to	
		the National Treasury	
		and the relevant	
		provincial treasury; and	
		(ii) in either formats to	
		any prescribed national	
		or provincial organs of	
		state and to other	
		municipalities affected	
6 – 11 April 2016	Submit the proposed revised	by the budget. MFMA Section 22:	• Movor
	<ul> <li>Submit the proposed revised IDP to the District Municipality.</li> </ul>	Immediately after an	Mayor     Municipal
		annual budget is tabled	<ul> <li>Municipal Manager</li> </ul>
		in a municipal council,	manayer
		the accounting officer of	
		the municipality must	
		(a) in accordance with	
		Chapter 4 of the	
		Municipal Systems Act	
		– (i) Make public the	
		annual budget and the	
		documents referred to	
		in Section 17(3); and	
		(ii) invite the local	
		community to submit	
		representations in	
		connection with the	
		budget;	



DATE	TASK		DECONCIDIUTY
DATE	IASK		RESPONSIBILITY
DATE 06 – 11 April 2016 11 – 29 April 2016	<ul> <li>Publish the proposed IDP for public comment.</li> <li>Process of consultation and meetings with local community and stakeholders, Provincial and National Treasury and other organs of state.</li> </ul>	LEGAL REFERENCE (b) submit the annual budget – (i) in both printed and electronic formats to the National Treasury and the relevant provincial treasury; and (ii) in either formats to any prescribed national or provincial organs of state and to other municipalities affected by the budget. MPPM Regulation 3(4)(b): No amendment to a municipality's integrated development plan may be adopted by the municipal council unless the proposed amendment has been published for public comment for a period of at least 21 days in a manner that allows the public an opportunity to make representations with regard to the proposed amendment. MFMA Section 23(1): When the annual budget has been tabled, the municipal council must consider any views of – (a) the local community; and (b) the National	<ul> <li>Municipal Manager</li> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> <li>CFO</li> <li>All Directors</li> </ul>
		(b) the National Treasury, the relevant provincial treasury and any provincial or national organs of state or municipalities which made submissions on the budget.	
MAY 2016		1	T
2 – 6 May 2016	<ul> <li>IDP Representatives Forum meeting.</li> </ul>		<ul> <li>Mayor</li> <li>Ward Councillors</li> <li>Municipal Manager</li> </ul>
6 – 13 May 2016	<ul> <li>Confirm National budget for provincial and National allocations to municipalities for incorporation into budget.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
6 – 13 May 2016	Review provincial and national legislation including DoRA to		Municipal     Manager



DATE	TACK		DECONCIDIUTY
DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
	establish potentially new reporting requirements including annual, monthly and quarterly grant and performance reports for specific new allocations and programmes – 10 working days after end of month deadlines.		<ul> <li>CFO</li> <li>Other Directors</li> </ul>
6 – 13 May 2016	<ul> <li>Council must give the mayor an opportunity to respond to the submissions and, if necessary, to revise the budget and table amendments for consideration by the council.</li> </ul>	MFMA Section 23(2): After considering all budget submissions, the council must give the mayor an opportunity – (a) to respond to the submissions; and (b) if necessary, to revise the budget and table amendments for consideration by the council.	<ul> <li>Mayor</li> <li>Municipal Manager</li> <li>CFO</li> </ul>
Before 14 May 2016	Completion of Annual Budget     amendments or refinements.		<ul> <li>Mayor</li> <li>Municipal Manager</li> <li>CFO</li> <li>Other Directors</li> </ul>
Before 19 May 2016	<ul> <li>Submit draft budget 30 days before the start of the budget year to the IDP and Budget Steering Committee.</li> </ul>		<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
During 23-31 May 2016	<ul> <li>Table final IDP and budget in Council at least 30 days before the start of the budget year.         <ul> <li>Submit to EXCO – 15 May 2015</li> <li>Submit to Council – 29 May 2015</li> </ul> </li> </ul>	<ul> <li>MFMA Section 24(1): The Council must at least 30 days before the start of the budget year consider the approval of the annual budget.</li> <li>MPPM Regulation 3(3): An amendment to a municipality's integrated development plan is adopted by a decision taken by a municipal council in accordance with the rules and orders of the council.</li> <li>(MPPM - Local Government: Municipal Planning and Performance Management</li> </ul>	<ul> <li>Mayor</li> <li>Municipal Manager</li> <li>CFO</li> </ul>
JUNE 2016		regulation)	
Before 5 June 2016	Place the IDP, annual budget, all budget-related documents and all budget-related policies	MFMA Section 75(1): The accounting officer of a municipality must	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>



DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
	on the website within 5 days	place on the website	
	of the adoption of the plan.	the following	
		documents of the	
		municipality:	
		(a) the annual and	
		adjustments budgets	
		and all budget-related	
		documents; and	
		(b) all budget-related	
		policies.	
		MSA Section	
		21A(1)(b):	
		All documents that	
		must be made public by	
		a municipality in terms	
		of a requirement of this	
		Act, the Municipal	
		Finance Management	
		Act or other applicable	
		legislation, must be	
		conveyed to the local	
		community by	
		displaying the	
		documents on the	
		municipality's official	
		website, if the	
		municipality has a	
		website as envisaged	
		by section 21B.	
		by 30010112112.	
		MFMA Section 75(2):	
		A document referred to	
		above must be placed	
		on the website not later	
		than five days after its	
		tabling in the council or	
		on the date on which it	
		must be made public,	
		whichever occurs first.	
Before 10 June	Submit a copy of the revised	MSA Section 32(1)(a):	Municipal
2016	IDP to the MEC for local	The municipal manager	Manager
	government as well as	of a municipality must	CFO
	Provincial Treasury within 10	submit a copy of the	
	days of the adoption of the	integrated development	
	plan.	plan as adopted by the	
		council of the	
		municipality, and any	
		subsequent	
		amendment to the plan,	
		to the MEC for local	
		government in the	
		province within 10 days	
		of the adoption or	
		amendment of the plan.	
15 – 17 June 2016	a Cive potion to the public of the		. Municipal
13 – 17 June 2016	Give notice to the public of the     dention of the IDD within 14	MSA Section 25(4)(a):	Municipal     Monager
	adoption of the IDP within 14	A municipality must,	Manager
	days of the adoption of the	within 14 days of the	• CFO
	plan	adoption of its	



	TACK		
DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
		integrated development plan in terms of subsection (1) or (3) give notice to the public – (i) of the adoption of the plan; and (ii) that copies of or extracts from the plan are available for public inspection at specified places;	
		MSA Section 21A(1)(a) and (c): All documents that must be made public by a municipality in terms of a requirement of this Act, the Municipal Finance Management Act or other applicable legislation, must be conveyed to the local community – (a) by displaying the documents at the municipality's head and satellite offices and libraries; (c) by notifying the local community, in accordance with section 21, of the place, including the website address, where detailed particulars concerning the documents can be obtained.	
15 – 17 June 2016	• Publicise a summary of the IDP within 14 days of the adoption of the plan.	MSA Section 25(4)(b): A municipality must, within 14 days of the adoption of its integrated development plan in terms of subsection (1) or (3) publicise a summary of the plan.	• Municipal Manager
15 – 17 June 2016	<ul> <li>Make public the approved annual budget and supporting documentation (including tariffs) within 10 working days after approval of the budget.</li> </ul>	BUDGET AND REPORTING REGULATIONS 2009, Regulation 18: (1) Within ten working days after the municipal council has approved the annual budget of a municipality, the municipal manager must in accordance with section 21A of the	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>



DATE			DESDONSIBILITY
DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
		Municipal Systems Act	
		make public the	
		approved annual	
		budget and supporting	
		documentation and the	
		resolutions referred to	
		in section 24(2)(c) of	
		the Act.	
		(2) The municipal	
		manager must also	
		make public any other information that the	
		municipal council	
		considers appropriate	
		to facilitate public	
		awareness of the	
		annual budget,	
		including –	
		(a) summaries of the	
		annual budget and	
		supporting	
		documentation in	
		alternate languages	
		predominant in the	
		community; and	
		(b) Information relevant	
		to each ward in the	
		municipality.	
		(3) All information	
		contemplated in sub-	
		regulation (2) must	
		cover:	
		(a) the relevant	
		financial and service	
		delivery implications of	
		the annual budget; and	
		(b) at least the previous	
		year's actual outcome,	
		the current year's	
		forecast outcome, the	
		budget year and the	
<b>.</b>		following two years.	
Before 18 June	Submit approved budget to the	MFMA Section 24(3):	Municipal
2016	provincial treasury and	The accounting officer	Manager
	National Treasury within 10	of a municipality must	• CFO
	working days after approval	submit the approved	
	of the budget.	annual budget to the National Treasury and	
		-	
		the relevant provincial	
		treasury.	
		BUDGET AND	
		REPORTING	
		REGULATIONS 2009,	
		Regulation 20:	
		The municipal manager	
		must comply with	
		section 24(3) of the Act	
		within ten working days	
		within ton working days	1



DATE	TAOK		DECONNER
DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
		after the municipal	
		council has approved	
40 km = 0040		the annual budget.	M
18 June 2016	Submit to the Mayor the draft	MFMA Section 69(3):	Municipal
	SDBIP and draft annual	(a) The accounting	Manager
	performance agreements for	officer must no later than 14 days after the	• CFO
	the next year within 14 days	approval of an annual	Other
	after approval of the budget.	budget submit to the	Directors
		mayor a draft service	
		delivery and budget	
		implementation plan for	
		the budget year.	
		(b) The accounting	
		officer must no later	
		than 14 days after the	
		approval of an annual	
		budget submit to the	
		mayor drafts of the	
		annual performance	
		agreements as required	
		in terms of section	
		57(1)(b) of the	
		Municipal Systems Act	
		for the municipal	
		manager and all senior	
18 June 2016	The Merry (states a)	managers.	N
10 JUNE 2010	The Mayor takes all     reasonable stops to oppure	MFMA Section	Mayor     Municipal
	reasonable steps to ensure that the SDBIP is approved	<b>53(1)(c)(ii):</b> The mayor of a	Municipal     Monagor
	within 28 days after approval	municipality must take	Manager
	of the budget.	all reasonable steps to	
	of the budget.	ensure that the	
		municipality's service	
		delivery and budget	
		implementation plan is	
		approved by the mayor	
		within 28 days after	
		approval of the budget.	
Before 23 June	Place the performance	MFMA Section 75(1):	Municipal
2016	agreements and all service	The accounting officer	Manager
	delivery agreements on the	of a municipality must	
	website.	place on the website	
		the following	
		documents of the	
		municipality:	
		(d) performance	
		agreements required in	
		terms of section	
		57(1)(b) of the	
		Municipal Systems Act; and	
		(e) all service delivery	
		agreements.	
		5	
		BUDGET &	
		-	
		BUDGET &	



DATE	TACK		DECONOLOU ITY
DATE	TASK	LEGAL REFERENCE	RESPONSIBILITY
		The accounting officer must place on the website all performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act.	
Before 30 June 2016	• Submit copies of the performance agreements to Council and the MEC for local government as well as the national minister responsible for local government within 14 days after concluding the employment contract and performance agreement.	MFMA Section 53(3)(b): Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.	<ul> <li>Mayor</li> <li>Municipal Manager</li> <li>CFO</li> <li>Other Directors</li> </ul>
		PERF REGS 2006 Regulation (5): The employment contract and performance agreement must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government within fourteen (14) days after concluding the employment contract and performance agreement	
Before 30 June 2016	<ul> <li>Submit the SDBIP to National and Provincial Treasury within 10 working days approval of the plan.</li> </ul>	BUDGET & REPORTING REGULATIONS 2009, Regulation 20(2)(b): The municipal manager must submit to the National Treasury and the relevant provincial treasury, in both printed and electronic form the approved service delivery and budget implementation plan within ten working days after the mayor has approved the plan.	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>
Before 30 June 2016	<ul> <li>Make public the projections, targets and indicators as set out in the SDBIP within 10 working days after the approval of the SDBIP.</li> </ul>	MFMA Section 53(3)(a): The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance	<ul> <li>Municipal Manager</li> <li>CFO</li> </ul>



DATE		LEGAL REFERENCE	RESPONSIBILITY
DATE	<ul> <li>Make public the performance agreements of Municipal Manager and senior managers no later than 14 days after the approval of the SDBIP.</li> </ul>	LEGAL REFERENCE indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan. BUDGET & REGULATIONS 2009, Regulation 19: The municipal manager must in accordance with section 21A of the Municipal Systems Act make public the approved service delivery and budget implementation plan within ten working days after the mayor has approved the plan in terms of section 53(1)(c)(ii) of the Act. MFMA Section 53(3)(b): The mayor must ensure that the performance agreements of municipal manager, senior managers and any other categories of	RESPONSIBILITY • Mayor • Municipal Manager

### 11. CONCLUSION

The above IDP and Budget schedule outlines the activities that will be undertaken whilst reviewing the Mohokare Local Municipality's integrated development plan for the 2015/2016 financial year.

The approved IDP Process Plan also details activities in relation to the 2014/2015 municipal performance reporting cycle and the 2015/2016 budget year. This plan will ensure that all role players are well prepared to participate in the IDP review process.

All activities outlined in this document have been prepared in close collaboration with the Xhariep District Municipality. Following the adoption of the plan by the Municipal Council it will be the official guiding tool for undertaking the IDP review for the 2015/16 financial year.



### **12. APPROVAL OR ADOPTION**

The Mohokare Local Municipality's 2015/2016 Annual IDP Process Plan for the review towards the 2016/2017 IDP and Budget is approved or adopted by the Municipal Council on Monday, 31 August 2015.

Signed on behalf of the Mohokare Local Municipal Council by:

Honorable Councilor M. A. Shasha MAYOR

**Date: 31** August 2015

Mr. Thabo C Panyani MUNICIPAL MANAGER

**Date:** 31 August 2015



# EXTRACT FROM THE MINUTES OF THE SPECIAL COUNCIL MEETING OF MOHOKARE LOCAL MUNICIPALITY HELD ON THE 31<sup>st</sup> OF AUGUST 2015 IN ZASTRON, COUNCIL CHAMBER

In terms of Resolution No. 7.1.1

### 7.1.1 2015/16 IDP AND BUDGET TIMELINES

The Mayor presented the report to Council.

### **Resolution**

Council adopted the proposed IDP and Budget timelines for the purpose of community based planning and review

Certified a true reflection of the minutes

CT PANYANI MUNICIPAL MANAGER

Issued by:	Management Representative	PODIHK	Document Name:	Municipal Letter Head
Approved by:	Municipal Manager	Bunner	Document Number:	CSEADM21
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